

Downtown Extension (DTX)

Best Practices, Governance, Oversight, Finance, and Project Delivery Review

Transportation Authority Board Agenda Item 11



SAN FRANCISCO COUNTY TRANSPORTATION AUTHORITY

March 12, 2019



DTX Review Objective

Staff has convened a panel of rail project experts to review and evaluate current and alternative aspects of the DTX:

- ▶ Governance
- ▶ Management
- ▶ Oversight
- ▶ Finance
- ▶ Project Delivery



Assisted by McKinsey and Company

- ▶ Worldwide management consulting firm
- ▶ Conducts qualitative and quantitative analysis to evaluate management across public and private sectors
- ▶ Clientele includes 80% of the world's largest corporations
- ▶ Extensive list of governmental and non-profit organizations



Key Review Panel Experts

- ▶ Ignacio Barandarian – ARUP
- ▶ Francisco Fernandez – SENER
- ▶ John Porcari – WSP
- ▶ Eugene Skorowpowski – TYLIN
- ▶ Lou Thompson – TGA



Additional Panel Experts

- ▶ John Fisher– WSP
- ▶ Karen Frick – UC Berkeley
- ▶ Joseph Giulietti – T.Y. Lin International
- ▶ Roy Kienitz - WSP
- ▶ Jose Luis Moscovich – IDS
- ▶ Howard Permut
- ▶ Alvaro Relano - SENER
- ▶ Christian Roberts – WSP
- ▶ Geoff Yarema – Nossaman

Key Stakeholders



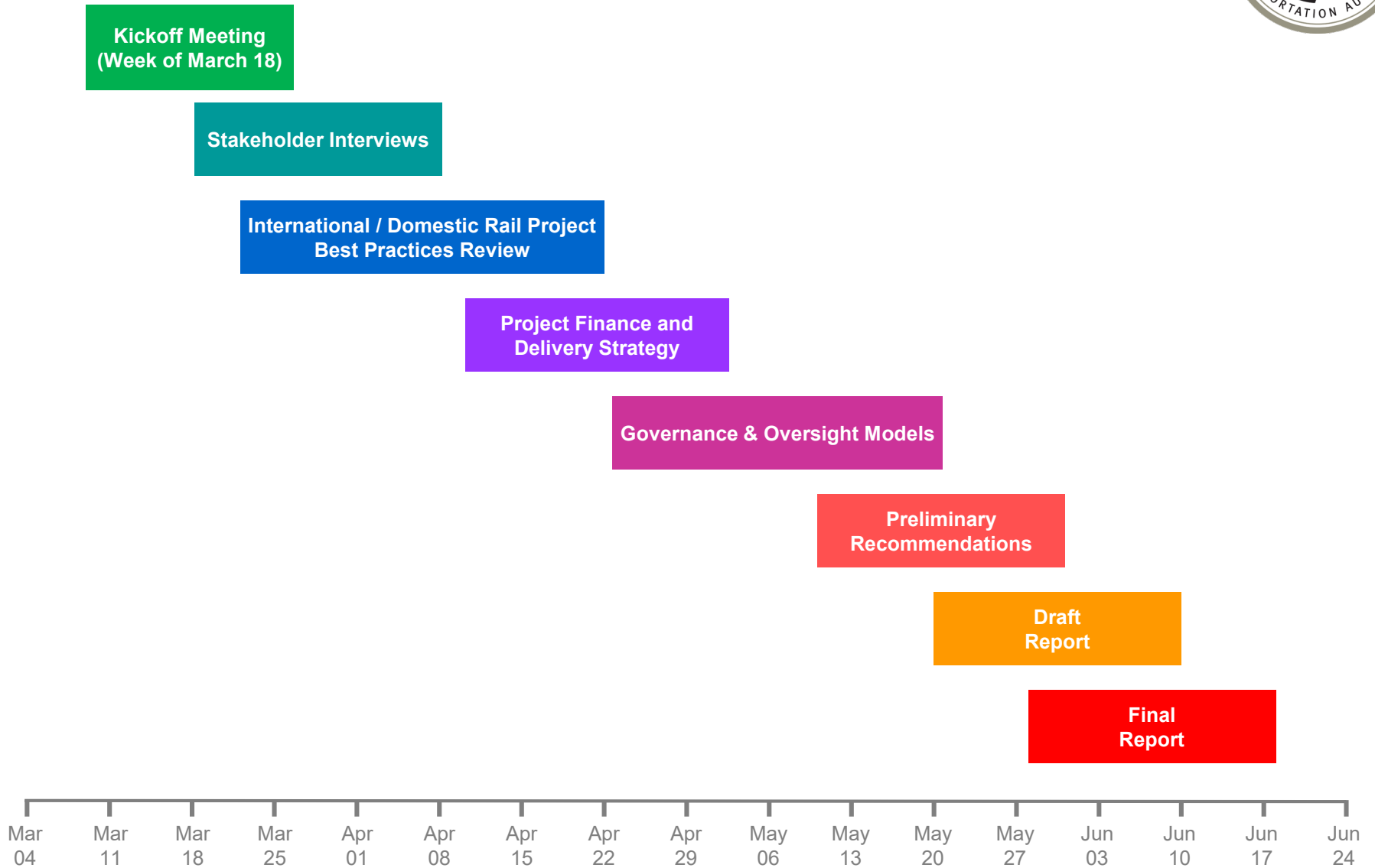
- ▶ California High Speed Rail Authority
- ▶ Caltrain
- ▶ Metropolitan Transportation Commission
- ▶ Transbay Joint Powers
- ▶ City and County of San Francisco

Process

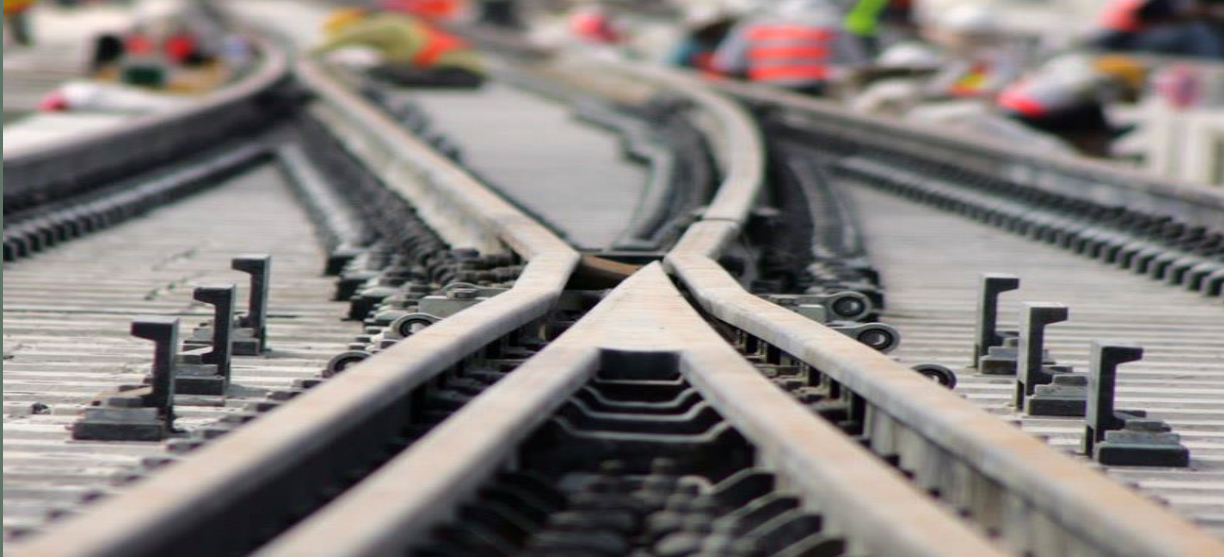


- ▶ Confidential interviews with key stakeholders and others
- ▶ Review of major rail project case studies and best practices
- ▶ Project Delivery and Finance strategy review workshop
- ▶ Governance and Oversight review workshop
- ▶ Testing the Recommendations workshop
- ▶ Final report

DTX Review Schedule



Thank You



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