## AGENDA

## SAN FRANCISCO COUNTY TRANSPORTATION AUTHORITY Meeting Notice

| Date: | Tuesday, May 23, 2017; 10:00 a.m. |
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| Location: | Legislative Chamber, Room 250, City Hall |
| Commissioners: | Peskin (Chair), Tang (Vice Chair), Breed, Cohen, Farrell, Fewer, Kim, Ronen, <br> Safai, Sheehy and Yee |
|  | Clerk: Steve Stamos |

1. Roll Call
2. Chair's Report - INFORMATION
3. Executive Director's Report - INFORMATION

## Consent Agenda

4. Approve the Minutes of the May 9, 2017 Meeting - ACTION*
5. [Final Approval] Approve the 2017 Prop AA Strategic Plan Update and 5-Year Prioritized Programs of Projects - ACTION*
6. [Final Approval] Allocate $\$ 1,559,695$ in Prop K Funds for Three Requests, with Conditions - ACTION*

Allocations: Downtown Ferry Terminal - South Basin Improvements (\$1,100,000); Balboa Park Geneva Plaza Improvement Coordination (\$60,000); Sloat/Skyline Intersection Alternatives Analysis [NTIP Capital] $(\$ 399,695)$
7. [Final Approval] Adopt the District 1 Neighborhood Transportation Improvement Program [NTIP Planning] Final Report - ACTION*

## 8. [Final Approval] Adopt the Transportation Investment and Growth Strategy 2017 Update - ACTION*

## End of Consent Agenda

9. [Final Approval] Adopt Principles for Regional Measure 3 (RM3) and Approve a List of San Francisco Candidate Projects and RM3 Advocacy Amounts - ACTION*
10. [Final Approval on First Appearance] Adopt a Support Position on SB 595 (Beall) - ACTION* ..... 95
11. [Final Approval on First Appearance] Adopt Positions on State Legislation - ACTION* ..... 103
Support: Senate Bill (SB) 422 (Willk) and SB 768 (Allen and Wiener)
Oppose: SB 182 (Bradford)
Following the May 9 Board meeting, staff is recommending the Board change the position on Assembly Bill 378 (Garcia, Cristina) from support to watch due to recent amendments, and adopt a new oppose position on SB 182 (Bradford).
12. [Final Approval on First Appearance] Appropriate $\$ 250,000$ in Prop K Funds for the Lombard Crooked Street Congestion Management System Development [NTIP Capital] - ACTION* ..... 109
13. Internal Accounting Report and Investment Report for the Nine Months Ending March 31, 2017 - INFORMATION* ..... 133
14. Preliminary Fiscal Year 2017/18 Annual Budget and Work Program - INFORMATION* ..... 161

## Other Items

15. Introduction of New Items - INFORMATION

During this segment of the meeting, Commissioners may make comments on items not specifically listed above, or introduce or request items for future consideration.
16. Public Comment
17. Adjournment
*Additional Materials

Items considered for final approval by the Board shall be noticed as such with [Final Approval] in the item title.
The meeting proceedings can be viewed live or on demand after the meeting at www.sfgovtv.org. To know the exact cablecast times for weekend viewing, please call SFGovTV at (415) 554-4188 on Friday when the cablecast times have been determined.

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The nearest accessible BART station is Civic Center (Market/Grove/Hyde Streets). Accessible MUNI Metro lines are the F, J, K, L, M, N, T (exit at Civic Center or Van Ness Stations). MUNI bus lines also serving the area are the 5, 6, 7, 9, 19, 21, 47, and 49. For more information about MUNI accessible services, call (415) 701-4485. There is accessible parking in
the vicinity of City Hall at Civic Center Plaza and adjacent to Davies Hall and the War Memorial Complex. Accessible curbside parking is available on Dr. Carlton B. Goodlett Place and Grove Street.

If any materials related to an item on this agenda have been distributed to the Board after distribution of the meeting packet, those materials are available for public inspection at the Transportation Authority at 1455 Market Street, Floor 22, San Francisco, CA 94103, during normal office hours.
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## DRAFT MINUTES

# SAN FRANCISCO COUNTY TRANSPORTATION AUTHORITY 

Tuesday, May 9, 2017

## 1. Roll Call

Chair Peskin called the meeting to order at 10:12 a.m.
Present at Roll Call: Commissioners Breed, Fewer, Peskin, Ronen, Safai and Yee (6)
Absent at Roll Call: Commissioners Cohen and Farrell (entered during Item 5), Kim (entered during Item 8), Tang and Sheehy (5)
Commissioner Ronen moved to excuse Commissioner Sheehy, seconded by Commissioner Breed.

## 2. Citizens Advisory Committee Report - INFORMATION

John Larson, District 7 representative of the CAC, reported that for Item 6, the Prop K allocations, the CAC focused its discussion on the Sloat Skyline intersection alternative and was generally supportive of installing a traffic circle to calm traffic. He said there was some concern voiced about spending on outreach to businesses when there didn't appear to be many businesses in the project area. He said a member of the public also recommended the city plan for an L-line light-rail loop extension up Sloat Boulevard to relieve future traffic congestion. Mr. Larson said on Item 8, the principles for Regional Measure 3 (RM3), it was noted that projects funded by Regional Measure 1 (RM1) were now complete, and the CAC had asked when the debt service would be completed, freeing up funds for other projects. He said staff replied that they had posed that question to the Metropolitan Transportation Commission, but had not received a clear response. Mr. Larson continued to say that the CAC proposed that RM1 funds could be allocated to new projects under RM3 to reduce the toll increase and help public support. He said the CAC was pleased with the equity principle proposed by San Francisco, and that it was important to include BART State of Good Repair funding as part of the BART project categories to sustain new system investments. He said that members of the public commented that many of the projects were centered in the downtown area and that funds should be allocated towards a regional express bus system, especially since that was something that could provide near term congestion relief. Mr. Larson said that for Item 9, the Transportation Investment and Growth Strategy Update, there was considerable discussion and the CAC expressed a desire to see more emphasis and follow up with regard to the Subway Vision, especially in priority development areas in the southeast and southwest areas of the city. He said there was particular concern with the population increase currently happening in the Dogpatch area and in the future around Pier 70.
There was no public comment.

## 3. Approve the Minutes of the April 25, 2017 Meeting - ACTION

There was no public comment.
Commissioner Safai moved to approve the minutes, seconded by Commissioner Fewer.
The minutes were approved without objection by the following vote:
Ayes: Commissioners Breed, Fewer, Peskin, Ronen, Safai and Yee (6)
Absent: Commissioners Cohen, Farrell, Kim, Tang and Sheehy (5)

## 4. Adopt Positions on State Legislation - ACTION

Amber Crabbe, Assistant Deputy Director for Policy and Programming, presented the item along with Mark Watts, State Legislative Advocate.
Regarding Assembly Bill (AB) 756, Commissioner Breed questioned if the proposed change to reduce the speed limit change in Golden Gate Park would produce actual benefits on Kezar Drive with respect to accidents and other challenges, and expressed concern about supporting these types of policy changes without data-driven analysis. She asked where the data for the proposed change was produced and voiced concern about this being the right approach, especially with regards to enforcement. Ms. Crabbe replied that she was not certain where the data was produced but would follow up with the San Francisco Municipal Transportation Agency (SFMTA) and Recreation and Park Department. She clarified that staff was now recommending changing the position from support to watch.
Commissioner Safai stated on behalf of Commissioner Fewer who had lost her voice, that she had attempted to drive 15 miles per hour in Golden Gate Park but that it was not practical, and added that the California Academy of Sciences opposed the change. Commissioner Safai commented that he also opposed the change.
Regarding Senate Bill (SB) 595, Commissioner Breed commented that she was opposed to bridge toll increases without a clear understanding of what the revenue would be used for. Chair Peskin commented that a discussion of the proposed projects for that revenue would happen during Item 8 on the agenda, and asked if the Board could wait to take a position on SB 595 until after that discussion. Commissioner Breed replied that the Board should wait until after that discussion, but that more than likely she would be opposed to any toll increases.
There was no public comment.

## Chair Peskin continued Item 4 until after Item 8.

Commissioner Breed moved to amend the item to change the position on AB 756 (Ting) from support to watch, seconded by Commissioner Fewer.
The amendment to the item was approved without objection by the following vote:
Ayes: Commissioners Breed, Fewer, Kim, Peskin, Ronen, Safai and Yee (7)
Absent: Commissioners Cohen, Farrell, Tang and Sheehy (4)
Chair Peskin stated that now that the Board had voted on the RM3 principles, he asked if the Board would support SB 595 being placed on the ballot.
Commissioner Breed commented that she voted in support of the RM3 principles because if the funds were available the city should be prepared to spend them properly. She said she still did not support the toll increase and asked if the position on SB 595 could be considered separately from the other legislative positions.

Commissioner Breed moved to sever SB 595 (Beall) from the item.
The amended item was approved without objection by the following vote:
Ayes: Commissioners Breed, Fewer, Kim, Peskin, Ronen, Safai and Yee (7)
Absent: Commissioners Cohen, Farrell, Tang and Sheehy (4)
The motion to approve SB 595 was not approved by the following vote:
Ayes: Commissioners Kim, Peskin, Ronen and Yee (4)
Nos: Commissioners Breed, Fewer and Safai (3)
Absent: Commissioners Cohen, Farrell, Tang and Sheehy (4)
Chair Peskin requested that the support position on SB 595 be placed on the agenda for the following Board meeting.

## 5. Approve the 2017 Prop AA Strategic Plan Update and 5-Year Prioritized Programs of Projects - ACTION

Mike Pickford, Transportation Planner, presented the item per the staff memorandum.
Commissioner Yee commented that there was inequity of where projects recommended for funding were located throughout the city and that very few were on the west side of the city. Chair Peskin replied that the Muni Metro station enhancements project would improve access on the west side. Commissioner Yee commented that besides the station enhancements there was no other project. He said that the constant lack of projects on the west side of the city meant that city agencies needed to look at the issue more carefully. Mr. Pickford stated that Commissioner Yee's concerns were understandable, but noted that Prop AA was a fairly small program with constraints on the types of projects it could fund.

Anna LaForte, Deputy Director for Policy and Programming, replied that Commissioner Yee's concerns were understood. She noted that the Prop AA program was limited by the applications that were submitted in response to the call for projects. She said that the situation illustrated the need to have a stronger pipeline of projects, as Prop AA could only fund projects that were well developed and ready for the design and construction phases. She said that other funding sources such as Prop K could be used to develop projects and that staff would work with Commissioner Yee's office on development of the next Prop K five-year program.
Commissioner Safai stated on behalf of Commissioner Fewer that she concurred with Commissioner Yee's comments and that funding should be prioritized for areas that did not receive funding from the previous round.

Chair Peskin asked whether a dot representing a bulb-out in District 3 was located at the intersection of Columbus and Green Streets. Ms. LaForte replied that there was a potential location at Jackson and Stockton Streets. She said that the list of locations in the project description was not final, but that locations would be finalized before funds were allocated to the project.
Chair Peskin said that he didn't want to approve the location without additional discussion and that each location warranted a community conversation. Mr. Pickford confirmed that the location on the map was at Jackson and Stockton Streets.

Chair Peskin said that he could be willing to remove this location if it could be used in a location on the west side of the city instead. Mr. Pickford said that this project was specifically intended
to replace existing khaki-colored painted safety zones with permanent concrete bulb-outs. Ms. LaForte added that staff could insert a condition into the item requiring that the sponsor seek the concurrence of the district supervisor prior to seeking allocation of funds for the project. Chair Peskin said that he agreed with that approach but would also like outreach to his office.

Commissioner Safai moved to approve the item, seconded by Commissioner Breed.
The item was approved without objection by the following vote:
Ayes: Commissioners Breed, Cohen, Farrell, Fewer, Peskin, Ronen, Safai and Yee (8)
Absent: Commissioners Kim, Tang and Sheehy (3)

## 6. Allocate $\$ 1,559,695$ in Prop K Funds for Three Requests, with Conditions, and Appropriate $\mathbf{\$ 2 5 0 , 0 0 0}$ in Prop K Funds for One Request - ACTION

Anna LaForte, Deputy Director for Policy and Programming, presented the item per the staff memorandum.

Commissioner Breed asked for clarification on the purpose of the Lombard Crooked Street Congestion Management System Development study. Tilly Chang, Executive Director, replied that the study would fund planning and design work to help determine whether a congestion fee should be charged for access to the Crooked Street.
Commissioner Breed expressed concern that the cost of the study was high given its scope. Director Chang replied that the system would require substantial design work.
Chair Peskin asked staff for a more detailed description of the project scope. Andrew Heidel, Senior Transportation Planner, provided an overview of the project scope and deliverables, including a Concept of Operations. He said among other work elements the Concept of Operations would include recommendations on who would be required to make reservations and/or pay a fee for access. Commissioner Breed expressed concern with the purpose of the study.
Chair Peskin proposed that discussion of the merits of the project be continued until Commissioner Farrell could take part. He said that the question of whether to proceed with the study absent enabling legislation at the state level needed to be weighed against resolving a longstanding congestion problem in Commissioner Farrell's district.
Commissioner Breed stated that she agreed that tourist destinations located in residential districts presented challenges that needed to be managed, but expressed reservations about the fairness of a fee-based solution as well as whether the project was eligible for Prop K funds.

Chair Peskin pointed out that the Prop K funds in question were designated for District 2 as part of the Prop K Neighborhood Transportation Improvement Program, and said the Board should be sensitive to the views of District 2 residents and its Commissioner.

There was no public comment.
Commissioner Yee moved to sever the appropriation for the Lombard Crooked Street Congestion Management System Development [NTIP Capital] to be considered separately, seconded by Commissioner Breed.
The item was approved as severed by the following vote:
Ayes: Commissioners Breed, Fewer, Kim, Peskin, Ronen, Safai and Yee (7)

Absent: Commissioners Cohen, Kim, Tang and Sheehy (4)
7. Adopt the District 1 Neighborhood Transportation Improvement Program [NTIP Planning] Final Report - ACTION

Charles Ream, Planner at the San Francisco Municipal Transportation Agency, presented the item.

There was no public comment.
Commissioner Fewer moved to approve the item, seconded by Commissioner Breed.
The item was approved without objection by the following vote:
Ayes: Commissioners Breed, Fewer, Kim, Peskin, Ronen and Yee (6)
Absent: Commissioners Cohen, Farrell, Safai, Tang and Sheehy (5)

## Chair Peskin called Item 8 before Item 6.

8. Adopt Principles for Regional Measure 3 (RM3) and Approve a List of San Francisco Candidate Projects and RM3 Advocacy Amounts - ACTION
9. Adopt Principles for Regional Measure 3 (RM3) and Approve a List of San Francisco Candidate Projects and RM3 Advocacy Amounts - ACTION

Maria Lombardo, Chief Deputy Director, presented the item per the staff memorandum.
Commissioner Yee asked if the previous ongoing [toll] additions are permanent. Ms. Lombardo replied in the affirmative. Commissioner Yee observed that some of the projects that are named in the draft list, such as the second transbay tube crossing, would not be able to be fully funded by RM3 and would require going before the voters another time. He asked about the impact this would have on public perception and whether it was being considered in development of the measure. Ms. Lombardo noted that polling would likely help inform development of the Expenditure Plan. She said that staff had also heard feedback from some members of the state delegation that there was a desire to see these funds go toward completing projects. Even so, she added that past measures typically included at least a small portion of revenues to seed larger efforts. She added that the recently passed BART bond also includes a small portion of funds that can be used to advance planning for a second transbay tube.
Commissioner Yee expressed support for the principles and thought the nexus between the fund source and the principles was good.
Commissioner Breed expressed support for the principles, as well, should this go forward. She noted that generally she is not a fan of tolls. She asked how the Mission Bay Ferry Landing would be impacted by the need for a sea wall and why the public is on the hook for it given that it is supporting the new development in its immediate vicinity. Ms. Lombardo said she would follow up to get a response. Commissioner Breed expressed concerns about directing additional funds toward the Transbay Transit Center. With respect to the Late Night Transportation Program, she said she wanted to be sure that there was a plan in place for the use of the funds that included outreach to those who would actually use the service, to make sure they were aware of it and it met their needs. Ms. Lombardo explained that the Lifeline Transportation Program, which includes the Late Night Program, would likely be a program administered by the region. She said that the Transportation Authority was working on Phase 2 of the Late Night Transportation Study, including on transit service changes with Muni, AC Transit and Samtrans
and those changes were being designed in consultation with a late night users working group. She said staff could bring an update to the Board in the next few months, if desired. With respect to the Transbay Transit Center, she said that one of the existing bridge tolls (RM2) has a permanent operating subsidy of about $\$ 5$ million annually that stems from the old Transbay Terminal. The new terminal is larger and more complicated and is more expensive to operate. Ms. Lombardo said with the recent hiring of an asset manager for the Transbay Transit Center, staff would be following up on questions about the delta between operating costs and funding both before train service begins and after and that should inform the discussions about how much funding from RM3 should be directed to this purpose.

Director Chang noted that the Port of San Francisco and WETA have an agreement to build the landing and operate the Mission Bay service respectively, adding that it clearly is a regional project and RM3 is a regional measure. She said that the ferry service would provide economic benefits to the area as well as provide congestion relief for the Bay Bridge. She said she welcomed Board feedback on the sea wall, which is a multi-billion dollar endeavor that spans Districts 3, 6 and 10. One of the ways this might link in to the RM3 discussion would be if MTC has a resiliency pot in mind for RM3 that might help with the sea wall and with sea level rise projects regionwide.

Commissioner Safai said that his district is served by the Glen Park and Balboa Park BART Stations, and said he had discussed with staff the lack of planning and maintenance for these stations and essentially environmental justice issue - pointing out how BART is above ground in this area, with related noise pollutions effects which worsen over the years as tracks aren't properly maintained. He referenced the BART bond measure that passed last year and expressed his desire to ensure that this area, including the elevated and above ground service to Daly City was properly maintained. With respect to equity principle, Commissioner Safai expressed his interest in including multimodal connections particularly for elderly and disabled citizens to easily access the BART stations. Finally, he expressed concerns about whether creating HOV lanes on I-280 from Daly City to King Street is necessary and worth the proposed cost, adding that it would make things worse as I-280 only has two lanes at certain points. While he would not recommend funds for I-280 HOV lanes, he said that U.S. 101 proposal makes sense as an HOV lane candidate as it has a lot of SOV users who may be convinced to use alternative options.

Director Chang thanked Commissioner Safai for his feedback. She clarified that the managed lanes initial corridor proposal that is included in the proposed RM3 list is on US 101 northbound to the I-280 extension going into downtown. The extension of the I-280 has enough width - and, in fact, had a southbound HOV lane in the 1980's. This would allow San Mateo and south bay users to connect via 101 to the 280 extension that leads to King Street. That connection would allow for a continuous facility from downtown San Francisco to downtown San Jose which is our objective as a region. To Commissioner Safai's concerns, Director Chang clarified that there is one pinch point where there are only two lanes on I-280 where vehicles would have to exist from the left side to connect to the HOV lane on the right side, and at that pinch point, there would be no HOV lane.

Commission Safai welcomed a briefing from staff, saying he would need to be convinced that the I- 280 HOV lane was a worthwhile endeavor. He asked Director Chang to respond to his other comments.

Director Chang replied that the BART bond program would be a good place to focus on station
access. She said that the BART core capacity/Metro project in RM3 may be a good home for projects like turnbacks and cross over tracks that could provide more service to Glen Park. She offered to work with Commissioner Safai's office to make the project proposals under this category clearer.

On behalf of Commissioner Fewer, Commissioner Safai read her comments: The Mission Bay Ferry Landing and Transbay Tube projects serve the east side of San Francisco. Have there been discussions about a subway extension to the west side or a tunnel to alleviate traffic on Park Presidio/Golden Gate Bridge? Can we explore a study on these? Secondly, the proposed millions of dollars to be spent from RM3 do nothing to relieve traffic congestion on the west side with the exception of [Muni] light rail expansion vehicles and BRT. Shouldn't we be planning now for the increased density on the west side?

Director Chang there has been some local planning on the eventual rail network, including subway network in San Francisco, an effort the Transportation Authority and the SFMTA collaborated on. She said that the local planning needs to get farther along before these projects become clear enough to get into a regional measure like this. Director Chang said the Connect SF process would be a good place to pick up this local planning work.

Commissioner Safai asked if RM3 can only include study money for projects that have previously been identified, and whether it was possible to include study money to look at a tunnel on the west side to address Commissioner Fewer's comments. Director Chang replied the Core Capacity Transit Study (CCTS) does not address a Richmond tunnel, but it does look at the Geary BRT and finds that it addresses the anticipated demand. She explained that the $19^{\text {th }}$ Avenue tunnel has a harder time making a good nexus to the [state-owned toll] bridge corridors for RM3 and would need to advance locally, such as in a potential new local measure.

Commissioner Safai asked why HOV lanes that connect to the downtown core would be appropriate for RM3 but not a west side tunnel that connects to the downtown. Director Tang, clarified that many of the proposed projects were part of the CCTS, which is nearing completion, but that the concept of a west side tunnel was not included.
Commissioner Safai noted that is a source of frustration for new commissioners and asked whether it is possible to amend the prior studies to incorporate their feedback, something that is important whether RM3 moves forward or not. Director Chang welcomed Board feedback on what to include in the RM3 item before the Board today and she offered to meet with Commissioner Safai to follow up on his bigger picture concerns.
Commissioner Kim expressed strong support for the Mission Bay Ferry Landing, as it has a direct nexus in reducing congestion on the Bay Bridge and linked to the proposed toll increase, will be a big difference for neighborhoods during Giants and Warriors games, for commute travel times for Kaiser and USCF employees and it will also help reduce congestion on 101 and I-280. She continued to say that we need more water transportation service and one good thing is they don't require tunnels. They still require quite a bit of money, but are more near term improvements that we can put in place while we continue to work on longer term improvements like a second transbay tube, which she also strongly supports. Commissioner Kim also expressed strong support for the BART Modernization project, stating that elevators, escalators and wayfinding are essential. She said she would like this work to begin even before RM3, noting that the current status of our elevators and accessibility to them is embarrassing and not representative of what a world class city should be like. Commissioner Kim said she had previously expressed frustration with continually having to bail out TJPA, a Board on which she
sits, but said she understands there is a deficit which needs to be addressed.
Commissioner Kim then said she would like to propose some specific RM3 dollars asks for some of the projects. Chair Peskin noted this is really a combined San Francisco local and regional ask and directed the Board to Attachment 2.

Commissioner Kim expressed her hesitation around the Core Capacity \& Transit Reliability project, noting that she supports CCTS but have concerns about Better Market Street and Geary BRT. With respect to the latter, she said she had been a long-time supporter of BRT, but Commissioner Fewer's remarks since joining the Board about whether the City was thinking big enough for Geary (i.e., a tunnel) had caused her to question her support for BRT on Geary. With respect to Better Market Street, Commissioner Kim said she saw the nexus to the Bay Bridge and appreciated the critical importance of the street to transit, pedestrians and cyclists, but had as of yet not seen a vision to explain why she should support funding for the project.

Commissioner Kim then went on to suggest changing Attachment 2 to replace TBD with the following amounts in the "SF RM3 Ask" column: b - BART Expansion Vehicles - $\$ 200$ million (the other $\$ 100$ million of the $\$ 300$ million BART has asked for from San Francisco could come from the local measure to be considered by the Transportation Task Force 2045); f- Transbay Transit Center Operations - $\$ 125$ million; g - Transbay Transit Center Phase 2 - $\$ 500 \mathrm{M}(10 \%$ of the construction cost of the Downtown Extension to help with the design phase; and l-BART Modernization - $\$ 36$ million.
Chair Peskin asked if she had any suggestions on the transbay tube and Commissioner Kim replied that her understanding from discussions with staff is that this amount is still under consideration and we are waiting to hear from BART. She noted that it was still important for San Francisco to express its overall support for the project, even without a specific dollar amount. Ms. Lombardo confirmed that this was also her current understanding.

Commissioner Kim made a motion to amend Attachment 2 to add the above amounts for the projects noted. She then clarified didn't see a need to reduce the amount for the Core Capacity \& Transit Reliability item as there are plenty of potential projects that could fit within this category including several others that commissioners have made at the meeting today.
Chair Peskin inquired if Commissioner Kim would be open to amending her motion to drop the list of example projects from the Core Capacity \& Transit Reliability item to address concerns raised by herself and others. Commissioner Kim agreed.

Chair Peskin reiterated that RM3 is being formulated, this is really an expression by the Transportation Authority about not only what San Francisco needs but also of our support for regional projects that will be provided to the legislative crafters and all the participants.
Commissioner Ronen seconded the amendment motion.
Commissioner Safai asked if Commissioner Kim would be open to a friendly amendment to take out I-280 and just include US 101 (item i).

Commissioner Kim replied that she had been briefed on this proposal and supports both US 101 and I-280 managed lanes. She asked staff for suggestions on how to address the different concerns.

Ms. Lombardo suggested that staff could offer to brief Commissioner Safai prior to the next board meeting.

Chair Peskin clarified that under the new system, this is first reading of this item which provides some time for follow up and if necessary, the Board can pull out the language before the next reading and final approval.
Commissioner Ronen stated her appreciation for the spirit behind the principles and for breaking down the projects into Transit Core Capacity, Active Congestion Management, and Equity, noting that this does a good job reflecting the needs of both San Francisco and the region. She echoed the frustration expression by other commissioners about continually having to bail out TJPA. Commissioner Ronen then stated that a second transbay tube crossing is a huge priority for the region, both for BART reliability and to be a truly world class city with 24hour high quality transit service, noting that BART ceases service at night to perform system repairs. With respect to active congestion management, she asked noted that the Uber and Lyft phenomenon is contributing greatly to congestion our city streets and from what she had heard, many drivers come from outside of San Francisco and even the region. She asked whether RM3 could fund a study of this topic since it is clearly a regional and even a statewide issue. Lastly, she joined with prior commissioner comments lamenting the conditions of the BART and Muni stations and elevators, and citing the need to fix this issue urgently.

Commissioner Yee noted there had been a lot of discussion today and previously in other meetings about various possibility of undergrounding Muni. He noted there is a small portion of the M-Line project that is looking at undergrounding one small part of $19^{\text {th }}$ Avenue, which is probably ahead in terms of being studied that other undergrounding discussions at this point. He continued to say that before he left Supervisor Wiener had asked for a study of transit underground possibilities [the Subway Vision] and that he, Commissioner Mar and now Commissioner Fewer are asking for further studies not only east west but also north set (e.g. $19^{\text {th }}$ or Sunset). He suggested that there be a future Board item to address what is being done around these issues and to provide an update, noting that Board members have raised these issues but not received an update in a while.

Commissioner Breed ask for clarification on the amendment, expressing her desire to keep the list as broad and flexible as possible now since the projects will ultimately come back to the Transportation Authority and they can weigh in on which project and details at that time.

Chair Peskin reiterated his understanding that these are broad stroke expressions of our funding desires with respect to Core Capacity and regional priorities and that Commissioner Kim's motion just takes out the descriptions of example projects, and ultimately, Transportation Authority and agency staff will develop recommendations for specific projects to be funded.
Director Chang concurred that the amendment on the floor would not preclude or confirm any investment.

During public comment, Ed Mason stated that one of the projects should be a public regional express bus system. He said media reports showed that congestion was starting earlier and earlier in the afternoon and the city needed to address the issue. He said that while public transit ridership was declining nationwide, San Francisco appeared to be maintain high ridership, but that the region needed to provide an option of frequent bus service from the East Bay to the South Bay, which could be in the form of a regional public express bus system. He noted that a lot of the projects listed were long-term, but asked how the situation could be improved over the next five years. He said a fleet of buses could have immediate impacts, but it would depend on the production capacity of bus manufacturers so the region needed to start planning for that.

Janice Li commented that the San Francisco Bicycle Coalition was looking forward to further
discussions on RM3 but noted the urgency for the Board to take action. She said while there was benefit to taking the time to figure out specific needs for projects, this was a fast-moving process and was happening at various levels so San Francisco needed to get involved as soon as possible. She said the city needed to come together and decide on its priorities because the regional conservations would happen regardless and if the city was not prepared its projects would not be prioritized. She asked the Board to meet with agency staff and constituents to figure out the city's needs and support moving SB 595 forward to go before voters in 2018.
Commissioner Kim moved to amend the item to assign dollar amounts for some of the city's regional RM3 asks as well as to change the description for the Core Capacity \& Transit Reliability Study item, seconded by Commissioner Ronen.

The amendments to the item were approved without objection by the following vote:
Ayes: Commissioners Breed, Fewer, Kim, Peskin, Ronen, Safai and Yee (7)
Absent: Commissioners Cohen, Farrell, Tang and Sheehy (4)
The amended item was approved without objection by the following vote:
Ayes: Commissioners Breed, Fewer, Kim, Peskin, Ronen, Safai and Yee (7)
Absent: Commissioners Cohen, Farrell, Tang and Sheehy (4)
10. Adopt the Transportation Investment and Growth Strategy 2017 Update - ACTION

Jeff Hobson, Deputy Director for Planning, presented the item.
Chair Peskin stated that priority development area D on the map was listed as the downtown, Van Ness and Geary area, but that is basically encompassed the entire northeast corner of the city and went beyond the description provided. He asked for an explanation and questioned how all of area D could be considered a priority development area. Mr. Hobson replied that staff had not designated the specific geography of priority development areas as part of the update. Tilly Chang, Executive Director, commented that she believed this designation was adopted by the Board of Supervisors in 2010. She said at that time the Planning Department would have brought the designation forward for adoption as part of a series of priority development area definitions. She said this designation could be revisited, but it had previously been adopted the Board and was carried forward since then.

Chair Peskin said he would like to revisit that designation, as only elements of area D should be considered priority development areas.
There was no public comment.
Commissioner Fewer moved to approve the item, seconded by Commissioner Yee.
The item was approved without objection by the following vote:
Ayes: Commissioners Breed, Fewer, Kim, Peskin, Ronen, Safai and Yee (7)
Absent: Commissioners Cohen, Farrell, Tang and Sheehy (4)
Commissioner Ronen moved to continue the severed appropriation request from Item 6 and Items 11 and 12 to the following Board meeting, seconded by Commissioner Fewer. The motion to continue the items was approved without objection.

## 11. Internal Accounting Report and Investment Report for the Nine Months Ending March 31, 2017 - INFORMATION

## 12. Preliminary Fiscal Year 2017/18 Annual Budget and Work Program - INFORMATION

## Other Items

## 13. Introduction of New Items - INFORMATION

Commissioner Yee reported out on a recent Vision Zero conference he attended in New York. He said San Francisco was well represented, and that a big takeaway was that the discussion around Vision Zero had matured in that there seemed to be less unity about which strategy to pursue in terms of engineering, enforcement or education. He said a theme for the conference was equity, which was new from the last time he attended the conference two years prior. He said the equity theme was highlighted by the keynote speaker and involved discussion about equity beyond just bike lanes and in terms of demographics impacted by enforcement and citations. He said that New York was considering implementing automatic speed enforcement only near schools to enforce speeds limits and said San Francisco should consider this approach. He said another concept he came away with was super blocks, which were currently being implemented in Barcelona. He said this involved several square blocks and having normal speeds limits around the perimeter of the super block but reduced speed limits within the super block. He said there appeared to be positive effects and was an idea that staff should further explore. Commissioner Yee said that during walking tours of the Bronx and Manhattan he was surprised to see a lot of Copenhagen street designs that had parking lanes between driving lanes and bike lanes. Finally, he said the highlight of the trip was having all of San Francisco's representatives together and noted that Families for Safe Streets was well represented.

## 14. Public Comment

During public comment, Andrew Yip spoke about personal cultivation.
Ed Mason reported on the corporate commuter situation in Noe Valley. He said over 16 observation periods there 58 citations reported to the SFMTA, including 11 for Muni delays 4, for operating without stickers, 14 for missing one of the 4 required stickers, 2 for operating with expired stickers, 9 for staging, 3 for engine idling, 1 for double parking, 10 for congestion, 10 for operating on a weight-restricted street, and one 1 for stalling (over three hours).

## 15. Adjournment

The meeting was adjourned at 12:26 p.m.

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# RESOLUTION APPROVING THE 2017 PROP AA STRATEGIC PLAN UPDATE AND 5YEAR PRIORITIZED PROGRAMS OF PROJECTS 

WHEREAS, In November 2010, San Francisco voters approved Proposition AA (Prop AA), authorizing the San Francisco County Transportation Authority (Transportation Authority) to collect an additional $\$ 10$ annual vehicle registration fee on motor vehicles registered in San Francisco and to use the proceeds to fund transportation projects identified in the Expenditure Plan; and

WHEREAS, The Prop AA Expenditure Plan identifies eligible expenditures in three programmatic categories: Street Repair and Reconstruction; Pedestrian Safety; and Transit Reliability and Mobility Improvements and mandates the percentage of revenues that shall be allocated to each category over the life of the Expenditure Plan; and

WHEREAS, The Prop AA Expenditure Plan requires development of a Strategic Plan to guide the implementation of the program, and specifies that the Strategic Plan include a detailed 5-year prioritized program of projects (5YPP) for each of the Expenditure Plan categories as a prerequisite for allocation of funds; and

WHEREAS, In December 2012, through Resolution 13-23, the Board adopted the first Prop AA Strategic Plan, which among other elements, included programming of $\$ 26.4$ million in Prop AA funds to 19 projects in the first five years (i.e., Fiscal Years 2012/13 to 2016/17) and detailed a set of policies for administering the program; and

WHEREAS, In October 2016, through Resolution 17-10, the Board approved the 2017 Prop AA Strategic Plan Policies and Screening and Prioritization Criteria (see enclosure) to guide the 2017 Strategic Plan update and development of the 2017 5YPPs, which will cover Fiscal Years 2017/18 to 2021/22; and

WHEREAS, In November, 2016, the Transportation Authority issued a competitive call for
projects and by the January 17, 2017 deadline had received 22 applications from 5 agencies requesting approximately $\$ 34$ million in Prop AA funds, as described in Attachment 1 and the enclosure, compared to the $\$ 23,147,987$ available; and

WHEREAS, Staff evaluated the projects using the Board-adopted screening and prioritization criteria; and

WHEREAS, The staff recommendation (shown in Attachment 3) is to program $\$ 20,750,859$ in Prop AA funds to fully fund 11 projects, partially fund 1 project, and leave $\$ 2,397,128$ available for a future mid-cycle call for projects with priority to projects in the Street Repair and Reconstruction category from which the funds would come; and

WHEREAS, The staff recommendation would return the capital reserve to its original $\$ 500,000$, from the current $\$ 240,000$, to which it was reduced in order to accommodate additional programming in 2014; and

WHEREAS, At its February 22, 2017 meeting, the Citizens Advisory Committee was briefed on the proposed 2017 Prop AA Strategic Plan Update and 5-Year Prioritized Programs of Projects and adopted a motion of support for the staff recommendation; and

WHEREAS, At its March 14, 2017 meeting, the Board was briefed on the proposed 2017 Prop AA Strategic Plan Update and 5-Year Prioritized Programs of Projects and continued the item to allow additional time for staff to brief Commissioners on the program; therefore, be itand

WHEREAS, At its May 9, 2017 meeting, the Board amended the Bulb-outs at WalkFirst Locations project to require that the San Francisco Municipal Transportation Agency obtain concurrence from the district supervisor prior to seeking allocation of Prop AA funds for the project; now, therefore, be it

RESOLVED, That the Transportation Authority hereby approves the 2017 Prop AA Strategic Plan Update and 5-Year Prioritized Programs of Projects, as detailed in the enclosure.

Attachments (6):

1. Summary of Funds Available
2. Summary of Project Submissions
3. Programming Recommendations
4. Evaluation Scores
5. 5-Year Prioritized Program of Projects
6. Prop AA Fact Sheet

Enclosure:

1. 2017 Prop AA Strategic Plan

- Strategic Plan Policies
- Screening and Prioritization Criteria
- 5-Year Prioritized Program of Projects
- Prop AA Project Information Forms (11)
Attachment 1.
Prop AA Vehicle Registration Fee Summary of Funds Available

| Table 1. Summary of Prop AA Funds Available for Fiscal Years 2017/18-2021/22 |  |  |
| :---: | :---: | :---: |
| 2017 Strategic Plan Update - Estimated New Revenues Available for Projects (Net 5\% administration costs) | \$ | 22,961,730 |
| Deobligated Funds (from projects completed under budget) | \$ | 446,256 |
| Additional Program Reserve (to restore to \$500,000) | \$ | $(260,000)$ |
| 2017 Strategic Plan Update/ 5-Year Prioritized Program of Projects <br> - Total Funds Available for Projects | \$ | 23,147,987 |


| Table 2. 2012 Prop AA Strategic Plan (Fiscal Years 2012/13-2016/17) Programmed and Allocated Funds by Category (includes revenues collected April <br> 2011-June 2012) |
| :--- |


| Table 3. 2017 Prop AA Strategic Plan (Fiscal Years 2017/18-2021/22) Funds Available by Category |  |  |
| :--- | :---: | ---: |
| Category | $\begin{array}{c}\text { Target \% Allocation of } \\ \text { Funds per Prop AA } \\ \text { Expenditure Plan }\end{array}$ | $\begin{array}{c}\text { Programming Target in } \\ \text { 2017 Strategic Plan }\end{array}$ |
| Street Repair and Reconstruction | $50 \%$ | $11,985,643$ |
| Pedestrian Safety | $25 \%$ | $5,172,085$ |
| Transit Reliability and Mobility Improvements | $25 \%$ | $5,990,258$ |
| Total Funds Available for Programming | $100 \%$ | $\$$ |


| Attachment 2 <br> 2017 Prop AA Strategic Plan - Summary of Project Submissions Street Repair and Reconstruction |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number ${ }^{1}$ | Category | Project Name | Brief Project Description ${ }^{2}$ | District(s) | Sponsor ${ }^{3}$ | Phase(s) | Total Project Cost | Total Prop AA Requested | First Fiscal Year Funds Requested |
| 1 | Street Repair and Reconstruction | Geary Blvd Pavement Renovation | This project includes demolition, pavement renovation, new sidewalk construction, curb ramp construction and retrofit, traffic control, and all related and incidental work along Geary Blvd, from Van Ness Ave to Masonic Ave. The average Pavement Condition Index (PCI) score within the project limits is low 50 's. | 2 and 5 | SFPW | Construction | \$ 6,044,377 | \$ 2,397,129 | 2017/18 |
| 2 | Street Repair and Reconstruction | 23rd St, Dolores St, York St and Hampshire St Pavement Renovation | This street resurfacing project includes demolition, pavement renovation of 37 blocks, new sidewalk constructions, curb ramp construction, traffic control, and all related and incidental work. The average Pavement Condition Index (PCI) score within the project limits is in the mid 50's. | 8, 9, and 10 | SFPW | Construction | \$ 4,400,000 | \$ 2,397,129 | 2018/19 |
| 3 | Street Repair and Reconstruction | Cargo Way and Amador Street Improvement Project | The Port of San Francisco, working with Public Works and the SFPUC, proposes to reconstruct Cargo Way and Amador Street. Cargo Way improvements include a redesign of the roadway to maximize efficiency and safety for all modes of access and improve stormwater treatment. Amador Street reconstruction will better accommodate heavy freight traffic and reduce stormwater run-off. | 10 | Port of San Francisco | Construction | \$ 30,000,000 | \$ 2,400,000 | 2019/20 |
| 4 | Street Repair and Reconstruction | Mission Street Transit and Pavement Improvement Project | Demolition, pavement renovation of 68 blocks, new sidewalk construction, curb ramp construction and retrofit, traffic control, and all related and incidental work along Mission St from Brook St/Santa Monica to Geneva Avenue. The average Pavement Condition Index (PCI) score within the project limits is low 60's. | 8, 9, and 11 | SFPW | Construction | \$ 6,000,000 | \$ 2,397,129 | 2020/21 |
| 5 | Street Repair and Reconstruction | Fillmore Street Pavement Renovation | Demolition, pavement renovation of 46 blocks, new sidewalk constructions, curb ramp construction, traffic control, and all related and incidental work. The average Pavement Condition Index (PCI) score within the project limits is low 60 's. | 2,5 , and 8 | SFPW | Construction | \$ 6,600,000 | \$ 2,397,129 | 2021/22 |
|  |  |  |  |  |  | TOTAL | \$ 53,044,377 | \$ 11,988,516 |  |

${ }^{1}$ Projects are not listed in priority order. Projects are sorted by First Fiscal Year in which Prop AA funds are requested, then by Sponsor, then by Project Name.
${ }^{2}$ Project descriptions were provided by potential sponsors in response to the call for projects.
${ }^{3}$ Sponsor abbreviations include: San Francisco Public Works (SFPW).

| Attachment 2 <br> 2017 Prop AA Strategic Plan - Summary of Project Submissions <br> Pedestrian Safety |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number ${ }^{1}$ | Category | Project Name | Brief Project Description ${ }^{2}$ | District(s) | Sponsor ${ }^{3}$ | Phase(s) |  | Total Project Cost | Total Prop AA Requested | First Fiscal <br> Year Funds <br> Requested |
| 1 | Pedestrian Safety | Greenwich Gate | Create a new gate for pedestrians and cyclists at the intersection of Greenwich and Lyon Streets at the site of an historic opening in the Presidio boundary wall. Build 535 linear feet of multi-use trail between the Greenwich Gate and Lombard/Letterman intersection. | 2 | Presidio Trust | Design, Construction | \$ | 905,097 | \$ 250,000 | 2017/18 |
| 2 | Pedestrian Safety | Buchanan Mall Community Connections | At mid-block pedestrian crossing locations of the Buchanan Street Mall, the SFMTA and RPD propose improvements such as pedestrian bulbs, improved flashing beacons from Turk to Fulton, pedestrian lighting, landscaping, paving treatments at north end of mall in parking lot (stamped pavement at Eddy), and proposed decorative crosswalks. Coordinated with RPD revitalization efforts. | 5 | SFMTA | Design | \$ | 3,819,000 | \$ 665,000 | 2017/18 |
| 3 | Pedestrian Safety | Turk Golden Gate Signals Upgrade Project | Upgrade existing traffic signals to add pedestrian countdown signals where missing, and improve signal visibility through the installation of new upgraded signal and related poles. | 2, 5 | SFMTA | Design | \$ | 3,500,000 | \$ 567,568 | 2017/18 |
| 4 | Pedestrian Safety | 25th Street Pedestrian <br> Bridge Area <br> Improvements | Reopen the 25 th St Bridge, which has been closed to pedestrians for $15+$ years. Improve pedestrian access to the bridge by widening sidewalks, open up visibility by redesiging fences, adding access points and installing bulbouts, and add lighting. Create a safer, more attractive pedestrian connection between the Potrero Hill and Mission neighborhoods. | 10 | SFPW | Design, Construction | \$ | 975,000 | \$ 975,000 | 2017/18 |
| 5 | Pedestrian Safety | 9th \& Lincoln Golden Gate Park Gateway | The 9th \& Lincoln Golden Gate Park Gateway Improvement is a project born out of community engagement. Initiated by the Inner Sunset Park Neighbors (ISPN), the project aims to reinforce the entrance to Golden Gate Park, and also connect the Inner Sunset neighborhood via improvements along 9th Avenue. | 5 | SFPW | Design, Construction | \$ | 568,946 | \$ 468,946 | 2017/18 |
| 6 | Pedestrian Safety | Potrero Gateway Loop (Pedestrian Safety Improvements) | A collection of continuous open spaces along the 101freeway on Potrero Hill between 17th and 18th Streets, project goals include improving pedestrian and bicycle circulation between neighborhoods, below, and around the freeway; promoting public health, safety, and welfare through creation of open spaces, accessibility improvements, and freeway-adjacent maintenance. | 10 | SFPW | Design, Construction | \$ | 2,500,000 | \$ 300,000 | 2017/18 |

Attachment 2
2017 Prop AA Strategic Plan - Summary

${ }^{1}$ Projects are not listed in priority order. Projects are sorted by First Fiscal Year in which Prop AA funds are requested, then by Sponsor, then by Project Name.
${ }^{2}$ Project descriptions were provided by potential sponsors in response to the call for projects.
${ }^{3}$ Sponsor abbreviations include: San Francisco Public Works (SFPW); and the San Francisco Municipal
Transportation Agency (SFMTA)

| Attachment 2 <br> 2017 Prop AA Strategic Plan - Summary of Project Submissions Transit Reliability and Mobility Improvements |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number ${ }^{1}$ | Category | Project Name | Brief Project Description ${ }^{2}$ | District(s) | Sponsor ${ }^{3}$ | Phase(s) | Total Project Cost | Total Prop AA Requested | First Fiscal Year Funds Requested |
| 1 | Transit <br> Reliability and <br> Mobility <br> Improvements | Muni Metro Station Enhancement Project | The Muni Metro Station Enhancements project will improve existing station amenities such as lighting, signage, seating and accessiblity improvements in order to improve safety, customer comfort and the quality of the passenger experience at the nine major Metro stations. The scope for this specific grant request is to finance the signage improvements at all nine stations and upgrade architectural and lighting amenities at two Metro stations. | 6, 7 and 8 | SFMTA | Design, Construction | \$ 15,369,007 | \$ 5,968,415 | 2017/18 |
| 2 | Transit <br> Reliability and <br> Mobility <br> Improvements | Next Generation Customer Information System | SFMTA's Next Generation Customer Information System will leverage Intelligent Predictions Software to generate real-time transit updates on digital signage and mobile devices. This upgrade will focus not just on better vehicle predictions to reduce waiting, but also on the on-board transit experience to increase end-to-end customer satisfaction and ridership. | Citywide | SFMTA | Construction | \$ 5,000,000 | \$ 1,000,000 | 2017/18 |
| 3 | Transit <br> Reliability and <br> Mobility <br> Improvements | BART/Muni Market Street Entrance Modernization Phase 2 | This project will design and construction entrance canopies at the 4 downtown BART/Muni stations (Embarcadero, Montgomery, Powell, Civic Center). | 3 and 6 | BART | Design | \$ 66,400,000 | \$ 500,000 | 2018/19 |
| 4 | Transit <br> Reliability and <br> Mobility <br> Improvements | Transit Signal Priority Fleet \& Intersection Deployments | The SFMTA requests Prop AA funds to purchase Transit Signal Priority (TSP) devices, hardware, and communications equipment for ongoing TSP deployment on Municipal Railway (Muni) buses and at intersections that serve Muni routes. | Citywide | SFMTA | Construction | \$ 1,500,000 | \$ 1,500,000 | 2019/20 |
|  |  |  |  |  |  | TOTAL | \$ 88,269,007 | \$ 8,968,415 |  |

${ }^{1}$ Projects are not listed in priority order. Projects are sorted by First Fiscal Year in which Prop AA funds are requested, then by Sponsor, then by Project Name.
${ }^{2}$ Project descriptions were provided by potential sponsors in response to the call for projects.
${ }^{3}$ Sponsor abbreviations include: Bay Area Rapid Transit District (BART); the San Francisco Municipal Transportation Agency (SFMTA); and San Francisco Public Works (SFPW).
Attachment 3.
2017 Prop AA Strategic Plan Call for Projects Draft Programming Recommendations

| Evaluation Score $^{1}$ | Project Name | Sponsor ${ }^{2}$ | Phase(s) |  | tal Project Cost |  | Prop AA <br> equested |  |  | District (s) | Notes |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 30.5 | Geary Blvd Pavement Renovation | SFPW | Construction | \$ | 6,044,377 | \$ | 2,397,129 | \$ | 2,397,129 | 2 and 5 |  |
| 25.75 | Mission Street Transit and Pavement Improvement Project | SFPW | Construction | \$ | 6,000,000 | \$ | 2,397,129 | \$ | 2,397,129 | 8,9 and 11 |  |
| 24.25 | Cargo Way and Amador Street Improvement Project | Port of San <br> Francisco | Construction | \$ | 30,000,000 | \$ | 2,400,000 | \$ | - | 10 | We are not recommending funding for this project due to lack of a reasonable full funding plan. See memo for details. |
| 18.25 | 23rd St, Dolores St, York St and Hampshire St Pavement Renovation | SFPW | Construction | \$ | 4,400,000 | \$ | 2,397,129 | \$ | 2,397,129 | 8, 9, and 10 |  |
| 16.75 | Fillmore Street Pavement Renovation | SFPW | Construction | \$ | 6,600,000 |  | 2,397,129 | \$ | 2,397,129 | 2,5, and 8 |  |
|  | Street Repair and Reconstruction Category Sub-Total |  |  |  | 53,044,377 |  | 11,988,516 |  | 9,588,516 |  |  |


| Evaluation Score ${ }^{1}$ | Project Name | Sponsor ${ }^{2}$ | Phase(s) | Total Project Cost |  | Prop AA <br> Requested |  | Recommended Prop AA <br> Programming |  | District (s) | Notes |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 57.5 | Haight Street Streetscape (Pedestrian Lighting) | SFPW | Construction | \$ | 10,766,468 | \$ | 2,052,000 | \$ | 2,052,000 | 5 |  |
| 56 | Vision Zero Coordinated Pedestrian Safety Improvements (Bulbs \& Basements) | SFPW | Construction | \$ | 2,420,000 | \$ | 700,000 | \$ | 700,000 | 6 |  |
| 51.5 | Arguello Boulevard Traffic Signal Upgrade | SFMTA | Construction | \$ | 1,934,000 | \$ | 655,000 | \$ | 655,000 | 1 and 2 |  |
| 50.5 | Bulb-outs at WalkFirst Locations | SFMTA | Design | \$ | 2,375,757 | \$ | 500,000 | \$ | 500,000 | $3,5,6,9 \text {, and }$ $11$ | As amended by SFCTA Board: SFMTA shall obtain concurrence of District Supervisor pior to seeking allocation. |
| 48 | Western Addition Transportation Plan Implementation (Pedestrian Lighting) | SFMTA | Design, Construction | \$ | 7,250,000 | \$ | 3,550,000 | \$ | 986,928 | 5 |  |
| 45 | Turk \& Golden Gate Signals Upgrade Project | SFMTA | Design | \$ | 3,500,000 | \$ | 567,568 | \$ | - | 2 and 5 | We are not recommending funding for this project in order to achieve geographic equity and to fully fund the Potrero Gateway Loop project. |
| 43 | Potrero Gateway Loop (Pedestrian Safety Improvements) | SFPW | Construction | \$ | 2,500,000 | \$ | 300,000 | \$ | 300,000 | 10 |  |

M: \Board $\backslash$ Board Meetings $\backslash 2017 \backslash$ Memos $\backslash 05$ May $9 \backslash$ Prop AA Strategic Plan Update $\backslash$ ATT 3 Draft Programming Recommendations
Attachment 3.
2017 Prop AA Strategic Plan Call for Projects



1 Projects are sorted by evaluation score from highest ranked to lowest. Evaluation scores cannot be compared between categories.
2 Sponsor abbreviations include: Bay Area Rapid Transit District (BART); the San Francisco Municipal Transportation Agency (SFN
M: \Board \Board Meetings $\backslash 2017 \backslash$ Memos $\backslash 05$ May $9 \backslash$ Prop AA Strategic Plan Update $\backslash$ ATT 3 Draft Programming Recommendations
Attachment 4.
Draft 2017 Prop AA Strategic Plan
Project Evaluation - Street Repair and Reconstruction Category

| Projects | General Prioritization |  |  |  |  |  | Streets Prioritization |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Readiness | Time Sensitivity | Community Support | Fund Leveraging |  | Delivery <br> Track <br> Record | Pavement <br> Management System | Bicycle and <br> Transit <br> Networks | Complete <br> Streets <br> Elements |  |
|  |  |  |  | Leveraging | No other sources |  |  |  |  |  |
| Geary Blvd Pavement Renovation | 6 | 4 | 6 | 3 | 0 | 3 | 3 | 2.5 | 3 | 30.5 |
| Mission Street Transit and Pavement Improvement Project | 5.5 | 2 | 5 | 2 | 0 | 3 | 3 | 2.5 | 2.75 | 25.75 |
| Cargo Way and Amador Street Improvement Project | 2.5 | 1 | 6 | 3 | 0.5 | 2.75 | 2.5 | 3 | 3 | 24.25 |
| 23rd St, Dolores St, York St and Hampshire St Pavement Renovation | 3 | 1.5 | 2 | 1 | 0 | 3 | 3 | 2 | 2.75 | 18.25 |
| Fillmore Street Pavement Renovation | 2.5 | 1 | 0 | 3 | 0 | 3 | 3 | 2 | 2.25 | 16.75 |
| Total possible score | 9 | 6 | 6 | 6 | 3 | 3 | 3 | 3 | 3 | 42 |

Project Scoring Key: Projects are assessed using Transportation Authority Board adopted prioritization criteria. There are criteria specific to each Expenditure Plan category, as well as general criteria that apply to all three categories. Generally, the more criteria a project satisfies and the better it meets them, the higher it scores. Highest possible scores listed below are for each individual evaluator. There were three evaluators for the Street Repair and Reconstruction category and the final score is the total of their individual scores.
Project Readiness: Highest score was 3. Transportation Authority staff assessed whether a project would be able to be implemented within twelve months of allocation. Projects that did not have some level of community outreach or design complete were given lower scores.
Time Sensitivity: Highest possible score was 2 . Transportation Authority staff assessed whether a project was being actively coordinated with a construction project and whether the project would leverage other funding sources with timely-use-of-funds requirements. Projects could receive a point for addressing each.
Project Community Support: Highest possible score was 2. Transportation Authority staff assessed whether a project had clear and diverse community support and/or was developed out of a community-based planning process. Projects that were less specifically addressed in planning processes and documentation of community support were given lower scores.
Fund Leveraging: Highest possible score was 2. Transportation Authority staff assessed whether a project demonstrated leveraging of Prop AA funds. Projects that were able to demonstrate at least $20 \%$ leveraging received 2 points, projects that could demonstrate leveraging less than $20 \%$ received 1 point, projects that could not demonstrate leveraging received a score of 0 . Fund Leveraging - No Other Sources: Highest possible score was 1. Transportation Authority staff assessed whether a project would compete poorly to receive Prop K or other discretionary funds. (e.g. Project has no/few funding options.) These projects received a score of 1.
Project Delivery Track Record: Highest possible score was 1. Transportation Authority staff considered the project sponsor past delivery track record of Transportation Authority-
programmed funds or capital projects funded by other means for new/infrequent project sponsors. Progere sponsors. designed to inform cost effective roadway maintenance. transit networks.
Bicycle and Transit Networks: Highest possible score was 1. Transportation Authority staff assessed whether the project would improve streets located on San Francisco's bicycle and Comple conditions and that directly benefit multiple system users regardless of fund source.

| Attachment 4. <br> Draft 2017 Prop AA Strategic Plan Project Evaluation - Pedestrian Safety Category |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Prioritization |  |  |  |  |  |  | Pedestrian Prioritization |  |  | Total |
| Projects | Readiness | Time Sensitivity | Community Support | Fund Leveraging |  | Delivery <br> Track <br> Record | Reduce Hazards | Vision Zero High Injury Network | SWITRS | Improve <br> Transit \& School Access |  |
|  |  |  |  | Leveraging | No other sources |  |  |  |  |  |  |
| Haight Street Streetscape (Pedestrian Lighting) | 11.5 | 7.5 | 8 | 8 | 0 | 3.5 | 5 | 2 | 8 | 4 | 57.5 |
| Vision Zero Coordinated Pedestrian Safety <br> Improvements (Bulbs \& Basements) | 8 | 2 | 8 | 8 | 0 | 4 | 8 | 4 | 8 | 6 | 56 |
| Arguello Boulevard Traffic Signal Upgrade | 10 | 4 | 6 | 6 | 0 | 4 | 6.5 | 4 | 4 | 7 | 51.5 |
| Bulb-outs at WalkFirst Locations | 8 | 0.5 | 4 | 8 | 0 | 4 | 7 | 4 | 8 | 7 | 50.5 |
| Western Addition <br> Transportation Plan <br> Implementation (Pedestrian <br> Lighting) | 7.5 | 1 | 8 | 5 | 1 | 3.5 | 7 | 4 | 4 | 7 | 48 |
| Turk Golden Gate Signals Upgrade Project | 8 | 0 | 7.5 | 4 | 0 | 4 | 6.5 | 4 | 4 | 7 | 45 |
| Potrero Gateway Loop <br> (Pedestrian Safety <br> Improvements) | 9.5 | 2 | 8 | 8 | 0 | 4 | 7 | 2 | 0 | 2.5 | 43 |
| Outer Mission Signals Upgrade Project | 5 | 1.5 | 3.5 | 3 | 0 | 4 | 6.5 | 4 | 8 | 7 | 42.5 |
| Buchanan Mall Community Connections | 6 | 0.5 | 8 | 6 | 0 | 4 | 8 | 2.5 | 0 | 6.5 | 41.5 |
| Leavenworth Livable Streets | 3.5 | 0 | 3.5 | 3 | 0 | 4 | 8 | 4 | 8 | 7 | 41 |
| 9th \& Lincoln Golden Gate Park Gateway | 8 | 0 | 7 | 7 | 0 | 4 | 3 | 1.5 | 4 | 2 | 36.5 |
| Greenwich Gate | 5 | 0.5 | 3.5 | 6 | 0.5 | 4 | 8 | 1.5 | 0 | 3.5 | 32.5 |
| 25th Street Pedestrian Bridge Area Improvements | 5 | 0 | 7 | 0 | 1 | 4 | 6 | 0.5 | 0 | 8 | 31.5 |
| Total possible score | 12 | 8 | 8 | 8 | 4 | 4 | 8 | 4 | 8 | 8 | 72 |

Project Evaluation - Pedestrian Safety Category
Project Scoring Key: Projects are assessed using Transportation Authority Board adopted prioritization criteria. There are criteria specific to each Expenditure Plan category, as well as general evaluator. There were four evaluators for the Pedestrian Safety category and the final score is the total of their individual scores
Project Readiness: Highest score was 3. Transportation Authority staff assessed whether a project would be able to be implemented within twelve months of allocation. Projects that did not have some level of community outreach or design complete were given lower scores.
Time Sensitivity: Highest possible score was 2 . Transportation Authority staff assessed whether a project was being actively coordinated with a construction project and whether the the project would leverage other funding sources with timely-use-of-funds requirements. Projects could receive a point for addressing each.
Project Community Support: Highest possible score was 2. Transportation Authority staff assessed whether a project had clear and diverse community support and/or was developed out of a community-based planning process. Projects that were less specifically addressed in planning processes and documentation of community support were given lower scores.
Fund Leveraging: Highest possible score was 2 . Transportation Authority staff assessed whether a project demonstrated leveraging of Prop AA funds. Projects that were able to demonstrate at least $20 \%$ leveraging received 2 points, projects that could demonstrate leveraging less than $20 \%$ received 1 point, projects that could not demonstrate leveraging received a score of 0 .
Fund Leveraging - No Other Sources: Highest possible score was 1. Transportation Authority staff assessed whether a project would compete poorly to receive Prop K or other discretionary funds. (e.g. Project has no/few funding options.) These projects received a score of 1.
Project Delivery Track Record: Highest possible score was 1. Transportation Authority staff considered the project sponsor past delivery track record of Transportation Authority-programmed funds or capital projects funded by other means for new/infrequent project sponsors.
Reduce Hazards: Transportation Authority staff assessed whether the project proposed improvements that would shorten crossing distances, minimize conflicts with other modes, and reduce pedestrian hazards.
Vision Zero High Injury Network: Highest possible score was 1. Transportation Authority staff assessed whether the project was located along the Vision Zero High Injury Network. Projects that were located along the network received 1 point and projects that were only partially located on the network received 0.5 points.
California Highway Patrol, Statewide Integrated Traffic Reporting System (SWITRS) 2007 to 2013: Transportation Authority staff analyzed the number of pedestrian injuries/collisions using SWITRS. Scores are calculated based on the total number of collisions for all intersections in the project scope divided by the total number of intersections. Projects with an average of 1 to 2 collisions per intersection received 1 point, projects with more than 2 collisions per intersection received 2 points.
Improve Transit and School Access: Highest possible score was 2. Transportation Authority staff assessed whether the project would improve access to transit and/or schools. Projects could receive a point for addressing each.

| Projects | General Prioritization |  |  |  |  |  | Transit Prioritization |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Readiness | Time Sensitivity | CommunitySupport | Fund Leveraging |  | Delivery <br> Track <br> Record | SupportRapidTransit | Increase Accessibility, Reliability, and Connectivity | TDM | Safety Issues |  |
|  |  |  |  | Leveraging | No other sources |  |  |  |  |  |  |
| Muni Metro Station <br> Enhancement Project | 8.5 | 4.5 | 7.5 | 5 | 0 | 4 | 4 | 7 | 2 | 2 | 44.5 |
| Next Generation Customer Information System | 8 | 4 | 6 | 0 | 2 | 3.5 | 4 | 10 | 3 | 0.5 | 41 |
| BART/Muni Market Street Entrance Modernization - Phase 2 | 7.5 | 5 | 3 | 8 | 0 | 4 | 4 | 4.5 | 2 | 2.5 | 40.5 |
| Transit Signal Priority Fleet \& Intersection Deployments | 12 | 1 | 4.5 | 0 | 0 | 4 | 4 | 10 | 3 | 1 | 39.5 |
| Total possible score | 12 | 8 | 8 | 8 | 4 | 4 | 4 | 12 | 12 | 4 | 76 |

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Draft 2017 Prop AA Strategic Plan
Project Evaluation - Transit Reliability and Mobility Improvement Category
Project Scoring Key: Projects are assessed using Transportation Authority Board adopted prioritization criteria. There are criteria specific to each Expenditure Plan category, as well as
general criteria that apply to all three categories. Generally, the more criteria a project satisfies and the better it meets them, the higher it scores. Highest possible scores listed below are for
each individual evaluator. There were four evaluators for the Transit Reliability and Mobility Improvements category and the final score is the total of their individual scores.
Project Readiness: Highest score was 3. Transportation Authority staff assessed whether a project would be able to be implemented within twelve months of allocation. Projects that did not have some level of community outreach or design complete were given lower scores.
Time Sensitivity: Highest possible score was 2 . Transportation Authority staff assessed whether a project was being actively coordinated with a construction project and whether the the project would leverage other funding sources with timely-use-of-funds requirements. Projects could receive a point for addressing each.
Project Community Support: Highest possible score was 2. Transportation Authority staff assessed whether a project had clear and diverse community support and/or was developed out of a community-based planning process. Projects that were less specifically addressed in planning processes and documentation of community support were given lower scores.
Fund Leveraging: Highest possible score was 2. Transportation Authority staff assessed whether a project demonstrated leveraging of Prop AA funds. Projects that were able to demonstrate at least $20 \%$ leveraging received 2 points, projects that could demonstrate leveraging less than $20 \%$ received 1 point, projects that could not demonstrate leveraging received a score of 0 .
Fund Leveraging - No Other Sources: Highest possible score was 1. Transportation Authority staff assessed whether a project would compete poorly to receive Prop K or other discretionary funds. (e.g. Project has no/few funding options.) These projects received a score of 1. programmed funds or capital projects funded by other means for new/infrequent project sponsors.
Support Rapid Transit: Highest possible score was 1. Transportation Authority staff assessed whether the project directly supported existing or proposed rapid transit.
Transportation Demand Management: Highest possible score was 3. Transportation Authority staff assessed whether the project was a TDM project and awarded one point, if so. Staff awarded a second point to TDM projects directed at relieving documented congestion or transit crowding issues on one or more specific corridors. Staff awarded a third point to TDM projects based on model projects that have previously been successfully implemented with documented effectiveness.
Safety Issues: Highest possible score was 1. Transportation Authority staff assessed whether a project addressed a known safety issue. Projects received a score of 0 if the proposed improvement did not address a documented safety issue.
Attachment 5.
Draft Prop AA Strategic Plan
Proposed Programming

|  | Funds Available in Category |  | \$ | 2,474,281 | \$ | 2,377,841 | \$ | 2,377,841 | \$ | 2,377,841 | \$ | 2,377,841 | \$ | 11,985,643 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Geary Boulevard Pavement Renovation | Construction | SFPW | \$ | 2,397,129 |  |  |  |  |  |  |  |  | \$ | 2,397,129 |
| 23rd St, Dolores St, York St and Hampshire St Pavement Renovation | Construction | SFPW |  |  | \$ | 2,397,129 |  |  |  |  |  |  | \$ | 2,397,129 |
| Mission Street Transit and Pavement Improvement | Construction | SFPW |  |  |  |  |  |  | \$ | 2,397,129 |  |  | \$ | 2,397,129 |
| Fillmore Street Pavement Renovation | Construction | SFPW |  |  |  |  |  |  |  |  | \$ | 2,397,129 | \$ | 2,397,129 |
| Subtotal Programmed to Category $\quad 46 \%$ |  |  | \$ | 2,397,129 | \$ | 2,397,129 | \$ | - | \$ | 2,397,129 | \$ | 2,397,129 | \$ | 9,588,516 |
| (Over)/Under |  |  | \$ | 77,152 | \$ | $(19,288)$ | \$ | 2,377,841 | \$ | $(19,288)$ | \$ | $(19,288)$ | \$ | 2,397,127 |
| Cumulative Remaining |  |  | \$ | 77,152 | \$ | 57,864 | \$ | 2,435,704 | \$ | 2,416,416 | \$ | 2,397,127 | \$ | 2,397,127 |
| Pedestrian Safety |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Funds Available in Category |  | \$ | 1,067,710 | \$ | 1,026,094 | \$ | 1,026,094 | \$ | 1,026,094 | \$ | 1,026,094 | \$ | 5,172,085 |
| Haight Street Streetscape (Pedestrian Lighting) | Construction | SFPW | \$ | 2,052,000 |  |  |  |  |  |  |  |  | \$ | 2,052,000 |
| Potrero Gateway Loop (Pedestrian Safety Improvements) | Construction | SFPW | \$ | 300,000 |  |  |  |  |  |  |  |  | \$ | 300,000 |
| Vision Zero Coordinated Pedestrian Safety Improvements (Bulbs \& Basements) | Construction | SFPW | \$ | 700,000 |  |  |  |  |  |  |  |  | \$ | 700,000 |
| Arguello Boulevard Traffic Signal Upgrade | Construction | SFMTA |  |  | \$ | 655,000 |  |  |  |  |  |  | \$ | 655,000 |
| Bulb-outs at WalkFirst Locations | Design | SFMTA |  |  | \$ | 500,000 |  |  |  |  |  |  | \$ | 500,000 |
| Western Addition Transportation Plan Implementation (Pedestrian Lighting) | Construction | SFMTA |  |  | \$ | 986,928 |  |  |  |  |  |  | \$ | 986,928 |
| Subtotal Programmed to Category 25\% |  |  | \$ | 3,052,000 | \$ | 2,141,928 | \$ | - | \$ | - | \$ | - | \$ | 5,193,928 |
| (Over)/Under |  |  | \$ | (1,984,290) | \$ | (1,115,834) | \$ | 1,026,094 | \$ | 1,026,094 | \$ | 1,026,094 | \$ | $(21,843)$ |
| Cumulative Remaining |  |  | \$ | (1,984,290) | \$ | $(3,100,124)$ | \$ | (2,074,030) | \$ | $(1,047,937)$ | \$ | $(21,843)$ | \$ | $(21,843)$ | Transit Reliability and Mobility Improvements


|  | Funds Available in Category |  | \$ | 1,236,611 | \$ | 1,188,412 | \$ | 1,188,412 | \$ | 1,188,412 | \$ | 1,188,412 | \$ | 5,990,258 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Muni Metro Station Enhancements - Phase 1 | Construction | SFMTA | \$ | 2,465,316 |  |  |  |  |  |  |  |  | \$ | 2,465,316 |
| Muni Metro Station Enhancements - Phase 2 | Construction | SFMTA |  |  |  |  | \$ | 3,503,099 |  |  |  |  | \$ | 3,503,099 |
| Subtotal Programmed to Category $\quad 29 \%$ |  |  | \$ | 2,465,316 | \$ | - | \$ | 3,503,099 | \$ | - | \$ | - | \$ | 5,968,415 |
| (Over)/Under |  |  | \$ | $(1,228,705)$ | \$ | 1,188,412 | \$ | $(2,314,687)$ | \$ | 1,188,412 | \$ | 1,188,412 | \$ | 21,843 |
| Cumulative Remaining |  |  | \$ | $(1,228,705)$ | \$ | $(40,293)$ | \$ | (2,354,980) | \$ | $(1,166,568)$ | \$ | 21,843 | \$ | 21,843 |



| Project Name | Phase | Sponsor | $\begin{gathered} \text { Fiscal Year } \\ 2017 / 18 \end{gathered}$ |  | $\begin{gathered} \text { Fiscal Year } \\ 2018 / 19 \end{gathered}$ |  | Fiscal Year 2019/20 |  | Fiscal Year 2020/21 |  | Fiscal Year 2021/22 |  | 5-Year Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Street Repair and Reconstruction |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Funds Available in Category |  | \$ | 2,474,281 | \$ | 2,377,841 | \$ | 2,377,841 | \$ | 2,377,841 | \$ | 2,377,841 | \$ | 11,985,643 |
| Geary Boulevard Pavement Renovation | Construction | SFPW | \$ | 479,426 | \$ | 958,852 | \$ | 958,852 |  |  |  |  | \$ | 2,397,129 |
| 23rd St, Dolores St, York St and Hampshire St Pavement Renovation | Construction | SFPW |  |  | \$ | 791,053 | \$ | 1,606,076 |  |  |  |  | \$ | 2,397,129 |
| Mission Street Transit and Pavement Improvement | Construction | SFPW |  |  |  |  |  |  | \$ | 1,198,565 | \$ | 1,198,565 | \$ | 2,397,129 |
| Fillmore Street Pavement Renovation | Construction | SFPW |  |  |  |  |  |  |  |  | \$ | 2,397,129 | \$ | 2,397,129 |
| Subtotal Programmed to Category | 46\% |  |  | \$ 479,426 | \$ | 1,749,904 | \$ | 2,564,928 | \$ | 1,198,565 |  | 3,595,694 |  | \$ 9,588,516 |
| (Over)/UnderCumulative Remaining |  |  |  | $\begin{array}{ll} \$ & 1,994,855 \\ \$ & 1,994,855 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 627,936 \\ 2,622,792 \\ \hline \end{array}$ | \$ | $\begin{array}{r} (187,087) \\ 2,435,704 \\ \hline \end{array}$ | \$ | $\begin{aligned} & 1,179,276 \\ & 3,614,980 \\ & \hline \end{aligned}$ | \$ | $\begin{array}{r} (1,217,853) \\ 2,397,127 \\ \hline \end{array}$ | $\begin{array}{ll} \$ & 2,397,127 \\ \$ & 2,397,127 \\ \hline \end{array}$ |  |
|  |  |  | \$ |  |  |  |  |  |  |  |  |  |  |


| Pedestrian Safety |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Funds Available in Category |  |  | 1,067,710 | \$ | 1,026,094 | \$ | 1,026,094 | \$ | 1,026,094 | \$ | 1,026,094 | \$ | 5,172,085 |
| Haight Street Streetscape (Pedestrian Lighting) | Construction | SFPW | \$ | 500,000 | \$ | 1,050,000 | \$ | 502,000 |  |  |  |  | \$ | 2,052,000 |
| Potrero Gateway Loop (Pedestrian Safety Improvements) | Construction | SFPW | \$ | 80,000 | \$ | 145,000 | \$ | 75,000 |  |  |  |  | \$ | 300,000 |
| Vision Zero Coordinated Pedestrian Safety Improvements (Bulbs \& Basements) | Construction | SFPW | \$ | 175,000 | \$ | 475,000 | \$ | 50,000 |  |  |  |  | \$ | 700,000 |
| Arguello Boulevard Traffic Signal Upgrade | Construction | SFMTA |  |  | \$ | 327,500 | \$ | 327,500 |  |  |  |  | \$ | 655,000 |
| Bulb-outs at WalkFirst Locations | Design | SFMTA |  |  | \$ | 250,000 | \$ | 250,000 |  |  |  |  | \$ | 500,000 |
| Western Addition Transportation Plan Implementation (Pedestrian Lighting) | Construction | SFMTA |  |  | \$ | 141,864 | \$ | 378,303 | \$ | 466,761 |  |  | \$ | 986,928 |
| Subtotal Programmed to Category | 25\% |  | \$ | 755,000 | \$ 2,389,364 |  | \$ | 1,582,803 | \$ | 466,761 | \$ | - | \$ | 5,193,928 |
| (Over)/Under |  |  | \$ | 312,710 | \$ | (1,363,270) | \$ | $(556,709)$ | \$ | 559,333 | \$ | 1,026,094 | \$ | $(21,843)$ |
| Cumulative Remaining |  |  | \$ | 312,710 | \$ | $(1,050,560)$ | \$ | $(1,607,269)$ | \$ | $(1,047,937)$ | \$ | $(21,843)$ | \$ | $(21,843)$ |

Transit Reliability and Mobility Improvements

|  | Funds Available in Category |  | \$ | 1,236,611 | \$ | 1,188,412 | \$ | 1,188,412 | \$ | 1,188,412 | \$ | 1,188,412 | \$ | 5,990,258 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Muni Metro Station Enhancements - Phase 1 | Construction | SFMTA | \$ | 1,232,658 | \$ | 1,232,658 |  |  |  |  |  |  | \$ | 2,465,316 |
| Muni Metro Station Enhancements - Phase 2 | Construction | SFMTA |  |  |  |  | \$ | 600,000 | \$ | 1,650,000 | \$ | 1,253,099 | \$ | 3,503,099 |
| Subtotal Programmed to Category | 29\% |  | \$ | 1,232,658 | \$ | 1,232,658 | \$ | 600,000 | \$ | 1,650,000 | \$ | 1,253,099 | \$ | 5,968,415 |
| (Over)/Under |  |  | \$ | 3,953 | \$ | $(44,246)$ | \$ | 588,412 | \$ | $(461,588)$ | \$ | $(64,687)$ | \$ | 21,843 |
| Cumulative Remaining |  |  | \$ | 3,953 | \$ | $(40,293)$ | \$ | 548,119 | \$ | 86,531 | \$ | 21,843 | \$ | 21,843 |



## Proposition AA Additional Vehicle Registration Fee for Transportation Improvements



San Francisco voters approved Proposition AA (Prop AA) on November 2, 2010. Prop AA uses revenues collected from an additional $\$ 10$ vehicle registration fee on motor vehicles in San Francisco for local road repairs, pedestrian safety improvements, and transit reliability and mobility improvements throughout the city.
State legislation adopted in 2009 enabled Congestion Management Agencies to establish up to a $\$ 10$ countywide vehicle registration fee to fund transportation projects or programs having a relationship or benefit to the people paying the fee. Prop AA designated the Transportation Authority as the administrator of Prop AA and approved a 30 -year Expenditure Plan specifying the use of the revenues (see chart below). Revenue collection began in May 2011.

The Prop AA Vehicle Registration Fee is a key part of an overall strategy to develop a balanced, well thought-out program to improve transportation for San Francisco residents, and generates nearly $\$ 5$ million per year.
continued other side

## The Proposition AA Expenditure Plan: Guiding Principles

In 2010, the Transportation Authority worked with numerous stakeholders to develop an Expenditure Plan to articulate how revenues would be used. It was developed with the following guiding principles:

- Provide a documentable benefit or relationship to those paying the fee
- Limit the Expenditure Plan to a few programmatic categories, given the relatively small revenue stream
- Focus on small, high-impact projects that will provide tangible benefits in the short-term
- Provide a fair geographic distribution that takes into account the various needs of San Francisco's neighborhoods
- Ensure accountability and transparency in programming and delivery


## Contact Us for More Information

Phone: 415.522.4800
Email: propAA@sfcta.org
Web page: www.sfcta.org/PropAA
Mailing address:
San Francisco County Transportation Authority 1455 Market St., 22nd Floor San Francisco, CA 94103

## What does Prop AA fund?

The voter-approved Prop AA Expenditure Plan allocates vehicle registration fee revenues to three types of projects in the percentage allocations seen below.

## STREET REPAIR AND RECONSTRUCTION

Reconstruction of city streets with priority given to streets located on:

- Bicycle network
- Transit network

Priority to projects that include complete streets elements, including:

- Pedestrian improvements
- Traffic calming
- Bicycle infrastructure



## PEDESTRIAN SAFETY

- Crosswalk maintenance
- Sidewalk repair and widening
- Sidewalk bulbouts
- Pedestrian lighting, signals, and median islands


## TRANSIT RELIABILITY AND

 MOBILITY IMPROVEMENTS- Transit station/stop improvements
- Transit signal priority
- Travel information improvements
- Parking management pilots
- Transportation demand management


## What specific projects does Prop AA fund?

The table below provides a listing of allocated projects to date. For a full listing of approved Prop AA projects, with project detail and corresponding funding levels, visit www.sfcta.org/proposition-aa-strategic-plan. To view the locations and for additional information on Prop AA-funded projects, visit the Transportation Authority's online interactive project map, MyStreetSF, at www.sfcta.org/mystreetsf-map.

## Prop AA Vehicle Registration Fee Funds Allocated to Date

| PROJECT NAME | PHASE | SPONSOR* | $\begin{array}{r} \text { PROP AA } \\ \text { FUNDS } \\ \text { ALLOCATED } \end{array}$ | $\begin{array}{r} \text { TOTAL } \\ \text { PROJECT } \\ \text { COST } \end{array}$ | STATUS |
| :---: | :---: | :---: | :---: | :---: | :---: |
| STREET REPAIR AND RECONSTRUCTION |  |  |  |  |  |
| 9th Street Pavement Renovation | Construction | Public Works | \$2,216,627 | \$2,781,543 | Open for Use |
| 28th Ave Pavement Renovation | Construction | Public Works | \$1,169,843 | \$2,369,167 | Open for Use |
| Chinatown Broadway Street | Design | Public Works | \$650,000 | \$8,199,591 | Design funds allocated in November 2013, construction funds allocated in April 2016. Construction in progress. Anticipated open for use in Summer 2017. |
| Mansell Corridor Improvement Project | Design, Construction | SFMTA | \$2,527,852 | \$6,955,706 | Open for Use |
| McAllister St Pavement Renovation | Construction | Public Works | \$1,995,132 | \$2,763,663 | Open for Use |
| Dolores St Pavement Renovation | Construction | Public Works | \$2,210,000 | \$3,230,263 | Open for Use |
| Subtotal |  |  | \$10,769,454 | \$26,299,933 |  |
| PEDESTRIAN SAFETY |  |  |  |  |  |
| Arguello Gap Closure | Construction | Presidio Trust | \$350,000 | \$1,015,715 | Open for Use |
| Mid-Block Crossing on Natoma/8th | Design, Construction | SFMTA | \$365,000 | \$365,000 | Open for Use |
| Ellis/Eddy Traffic Calming | Design | SFMTA | \$337,450 | \$1,709,925 | Design funds allocated in February 2014. Construction anticipated to begin in Spring 2017. Anticipated open for use by December 2017. |
| Franklin and Divisadero Signal Upgrades | Design, Construction | SFMTA | \$896,750 | \$5,485,080 | Design funds allocated in May 2014, construction funds allocated in February 2015. Construction began Summer 2015 with all signals operational by Spring 2017. |
| Pedestrian Countdown Signals | Construction | SFMTA | \$1,380,307 | \$1,946,298 | Open for Use |
| McAllister Street Campus Streetscape | Design, Construction | UC Hastings | \$1,702,035 | \$2,485,345 | Open for Use |
| Webster Street Pedestrian Signals | Design | SFMTA | \$401,794 | \$1,760,000 | Design funds allocated in November 2014, construction funds allocated July 2016. Construction anticipated to begin in Spring 2017, with signals operational by the end of 2017. |
| Gough St Pedestrian Signals | Design | SFMTA | \$300,000 | \$3,350,000 | Design funds allocated in November 2015. Anticipated open for use in early 2018. |
| Broadway Chinatown Streetscape Improvements | Construction | Public Works | \$1,029,839 | \$8,199,591** | Design funds allocated in November 2013, construction funds allocated in April 2016. Construction in progress. Anticipated open for use in Summer 2017. |
| Mansell Streetscape Improvements | Construction | Public Works | \$163,358 | \$6,955,706** | Open for Use |
| Bulb-outs at WalkFirst Locations | Design | SFMTA | \$491,757 | \$5,491,757 | Design funds allocated in April 2016. Design anticipated to be complete by September 2017, construction anticipated to begin in Summer 2018. All locations anticipated open for use by Fall 2020. |
| Subtotal |  |  | \$7,418,289 | \$23,609,120 |  |
| TRANSIT RELIABILITY AND MOBILITY IMPROVEMENTS |  |  |  |  |  |
| Civic Center BART/Muni Bike Station | Construction | BART | \$248,000 | \$915,000 | Open for Use |
| City College Pedestrian Connector | Design, Construction | SFMTA | \$933,000 | \$991,000 | Open for Use |
| 24th St Mission SW BART Plaza and Pedestrian Improvements | Construction | BART | \$713,831 | \$4,216,014 | Open for Use |
| Elevator Safety and Reliability Upgrades | Construction | SFMTA | \$287,000 | \$2,734,500 | Construction funds allocated in March 2016. All locations anticipated open for use in Spring 2020. |
| Muni Bus Layover Area at BART Daly City Station | Construction | SFMTA | \$507,980 | \$550,000 | Construction funds allocated in March 2016. Anticipated open for use in Summer 2017. |
| Hunters View Transit Connection | Construction | MOHCD | \$1,844,994 | \$1,844,994 | Construction funds allocated in March 2014. Anticipated open for use in Spring 2017. |
| Subtotal |  |  | \$4,534,805 | \$10,701,508 |  |
| TOTAL |  |  | \$22,722,548 | \$60,610,561 |  |

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## Memorandum

Date: May 2, 2017
To: Transportation Authority Board
From: Anna LaForte - Deputy Director for Policy and Programming
Subject: 05/09/17 Board Meeting: Approve the 2017 Prop AA Strategic Plan Update and 5-Year Prioritized Programs of Projects

## RECOMMENDATION Information <br> 区 Action <br> Approve the 2017 Prop AA Strategic Plan Update and 5-Year Prioritized Program of Projects

## SUMMARY

The recommended action would approve the 2017 Proposition AA (Prop AA) vehicle registration fee Strategic Plan and program $\$ 20,750,859$ in Prop AA funds for 11 projects over the five-year period of Fiscal Year 2017/18 to 2021/22. Applications were solicited via a competitive call for projects released in November 2016 and evaluated using the Board-approved prioritization criteria. The Prop AA Expenditure Plan requires the adoption of a Strategic Plan, including a detailed 5 -year prioritized program of projects for each of the three Expenditure Plan categories prior to the allocation of funds.
$\square$ Fund Allocation
$\boxtimes$ Fund Programming
$\square$ Policy/Legislation
$\square$ Plan/Study
$\square$ Capital Project
Oversight/Delivery
$\square$ Budget/Finance
$\square$ Contracts
$\square$ Procurement
$\square$ Other:

## FOLLOW-UP

This item was presented at the March 14, 2017 Board meeting, but was continued to allow additional time for staff to brief Commissioners on the Proposition AA (Prop AA) program.

## DISCUSSION

## Background.

San Francisco voters approved Prop AA on November 2, 2010. Prop AA uses revenues collected from an additional $\$ 10$ vehicle registration fee on motor vehicles registered in San Francisco for local road repairs, pedestrian safety improvements, and transit reliability and mobility improvements throughout the city consistent with the Prop AA Expenditure Plan. Given its small size - less than $\$ 5$ million in annual revenues - one of Prop AA's guiding principles is to focus on small, high-impact projects that will provide tangible benefits to the public in the short-term. Thus, Prop AA only funds design and construction phases of projects and places a strong emphasis on timely use of funds.
The Prop AA Expenditure Plan allocated funds to just three programmatic categories. Over the life of the Expenditure Plan, the percentage allocation of vehicle registration fee revenues assigned to each category is as follows: Street Repair and Reconstruction - $50 \%$, Pedestrian Safety $-25 \%$, and Transit Reliability and Mobility Improvements - $25 \%$.

The Prop AA Expenditure Plan requires development of a Strategic Plan to guide the implementation of the program, and specifies that the Strategic Plan include a detailed 5-year prioritized program of projects (5YPP) for each of the Expenditure Plan categories as a prerequisite for allocation of funds. The intent of the 5YPP requirement is to provide the Board, the public, and Prop AA project sponsors with a clear understanding of how projects are prioritized for funding. Having a transparent and welldocumented prioritization methodology in place allows for an open and inclusive project development process, intended to result in a steady stream of projects that are ready to compete for Prop AA, Prop K sales tax, and other discretionary (i.e. competitive) fund sources for implementation. In addition, a robust prioritization methodology helps to ensure that projects programmed for Prop AA funds can deliver near-term, tangible benefits to the public as intended by the Expenditure Plan. Finally, it allows project sponsors to better take advantage of coordination opportunities with other transportation projects funded by Prop AA and other funding sources that should result in efficiencies and minimize disruption caused by construction activities.
In 2012 the Board approved the first Prop AA Strategic Plan, which included programming of \$26.4 million in Prop AA funds for 19 projects in the first five years of Prop AA (Fiscal Years 2012/13 to 2016/17). We are pleased to report that allocations are on-track with the Strategic Plan: to date approximately $\$ 25$ million in Prop AA funds has been allocated, and we anticipate the final allocation will be requested in the coming months by the San Francisco Municipal Transportation Agency (SFMTA) for transit improvements on Geary Boulevard. Attachment 6 is a fact sheet with information on the progress of all Prop AA projects funded to date.

In October 2016, the Board approved the 2017 Prop AA Strategic Plan Policies and Screening and Prioritization Criteria (see Enclosure) to guide the first update to the strategic plan. The Policies provide guidance to staff and project sponsors on the various aspects of managing the program, including the allocation and expenditure of funds. The Screening and Prioritization Criteria are the mechanism we use to evaluate and prioritize projects for funding within the three programmatic categories.
As we are in the last year of the 2012 5YPPs, we released a call for projects last fall to program funds for the 2017 5YPPs (covering Fiscal Years 2017/18 to 2021/22) as part of the 2017 Strategic Plan update.

## Call for Projects.

On November 1, 2016, we issued a call for projects to program $\$ 23,219,292$ in Prop AA vehicle registration fee revenues available primarily from new revenues with additional funds coming from cost savings from recently completed projects. By the January 17, 2017 deadline we had received 22 applications from five agencies requesting approximately $\$ 34$ million in Prop AA funds. Attachment 2 summarizes the applications received.

## Funds Available.

The call for projects amount was based primarily on new revenues forecast at approximately $\$ 4.83$ million per year, which will result in approximately $\$ 23$ million in funds available in the 5YPP period, net five percent for administrative expenses. Prop AA revenues are dependent on the number of vehicles registered in San Francisco and, as such, have been very stable over the last five years. In addition to new revenues, we are recommending programming $\$ 446,000$ in deobligated funds from projects completed under budget. See Attachment 1 for details on the amounts available for each of the three Expenditure Plan programmatic categories.
One final factor affecting the amount available for projects is our recommendation to return the Prop

AA Capital Reserve to $\$ 500,000$. The reserve had been lowered to $\$ 240,000$ in 2014 to accommodate programming for additional projects. While Prop AA's revenues are very stable, it should be noted that Prop $A A$ is a pay-as-you-go program so the capital reserve is important for the integrity of the program as a buffer against fluctuations in revenues.

## Draft Programming Recommendations.

We developed the draft programming recommendations based upon the project information submitted in response to the Prop AA call for projects, application of the Board-adopted screening and prioritization criteria, and follow-up communications with sponsors to clarify and seek additional project information as needed. We first screened project submissions for eligibility and determined that all 22 projects were eligible for Prop AA funding. We then evaluated the projects using programwide prioritization criteria (such as project readiness, community support, and construction coordination opportunities) and category specific criteria (such as whether projects seeking funds from the Pedestrian Safety category are located on a Vision Zero corridor or directly improve access to transit or schools). Descriptions of the evaluation criteria and the resulting project scores are detailed in the Project Evaluation tables for each category (Attachment 4). For the Transit Reliability and Mobility Improvement category, we also took into consideration the special condition included in the 2012 Prop AA Strategic Plan that gives priority to the SFMTA's Rapid Network projects for receiving any Prop $A A$ funds in the Transit Reliability and Mobility Improvements category - provided that they meet all other requirements in the call for projects, including project readiness standards.

Attachment 3 shows our draft programming recommendations along with the evaluation score for each project as reference. Unless noted otherwise below, we recommended funding projects in score order until the funds available were depleted. Our recommendation is to program $\$ 20,750,859$ in Prop AA funds to fully fund eleven projects, partially fund one project, and leave $\$ 2,397,128$ available for a future mid-cycle call for projects with priority to projects in the street resurfacing category from which the funds came from. The rationale for leaving funds unprogrammed is described in the section below.

Street Repair and Reconstruction Category: Recommended programming includes $\$ 9,588,516$ to fully fund four San Francisco Public Works (SFPW) pavement renovation projects: Geary Boulevard (Van Ness to Masonic); 23rd Street, Dolores Street, York Street and Hampshire Street; Mission Street (Brook/Santa Marina to Geneva); and Fillmore Street (Duboce to Marina). After discussion with Port of San Francisco staff, we are not recommending funding the $\$ 2.4$ million in Fiscal Year 2019/20 Prop AA funds for the Cargo Way and Amador Street Improvement project, the only other one submitted for this category. The Port project assumes $\$ 18$ million in federal discretionary FASTLANE grant funds from a future call for projects to fully fund construction. In our judgement, this amount and the funding source assumed are too uncertain to demonstrate a reasonable expectation of a full funding plan. Given the challenges with securing sufficient funds to meet the City's street resurfacing needs, rather than recommend funding projects in another Expenditure Plan category, we are holding the funds in reserve for a future competitive call for projects (prior to Fiscal Year 2019/20) with priority to street resurfacing projects. The Port can apply for these funds at that time assuming that the project has a solid full funding plan at the time.

Pedestrian Safety Category: The Pedestrian Safety category was the most oversubscribed of the three categories. The highest scoring projects were community supported ready-to go projects on the high injury network. Recommended programming includes $\$ 5,193,928$ to fully fund SFPW's requests for pedestrian-scale lighting for the Haight Street Streetscape project, pedestrian safety elements for the Potrero Gateway Loop, and Vision Zero Coordinated Pedestrian Safety Improvements (Bulbs \& Basements) projects; and the SFMTA's requests for Arguello Boulevard Traffic Signal Upgrade and

Bulb-outs at WalkFirst Locations. We are recommending partial funding for the SFMTA's request for pedestrian-scale lighting as recommended in the Western Addition Transportation Plan, which was adopted by the Board at its April 25 Board meeting.
Transit Reliability and Mobility Improvements Category: Recommended programming includes $\$ 5,968,415$ to fully fund Phases 1 and 2 of SFMTA's Muni Metro Station Enhancements project to add wayfinding signage and architectural/lighting upgrades at all nine Muni Metro stations.

Attachment 5 shows the proposed Strategic Plan programming for the next five years.

## FINANCIAL IMPACT

Approval of the 2017 Strategic Plan and 5YPPs does not allocate any funds to projects. Allocation approvals are the subject of separate actions by the Board.
There are no impacts to the Transportation Authority's adopted Fiscal Year 2016/17 budget associated with the recommended action. Future budgets will reflect the anticipated capital reimbursement needs consistent with the Prop AA Strategic Plan and Board-approved allocations of funds to Prop AA projects.

## CAC POSITION

The CAC was briefed on this item at its February 22, 2017 meeting and unanimously adopted a motion of support for the staff recommendation.

## SUPPLEMENTAL MATERIALS

Attachment 1 - Summary of Funds Available
Attachment 2 - Summary of Project Submissions
Attachment 3 - Draft Programming Recommendations
Attachment 4 - Evaluation Scores
Attachment 5 - Proposed 5-Year Prioritized Program of Projects
Attachment 6 - Prop AA Fact Sheet
Enclosure 1 - Draft 2017 Prop AA Strategic Plan

- Strategic Plan Policies
- Screening and Prioritization Criteria
- Proposed 5-Year Prioritized Program of Projects
- Prop AA Project Information Forms (11)


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RESOLUTION ALLOCATING \$1,559,695 IN PROP K FUNDS, WITH CONDITIONS, FOR
THREE REQUESTS-AND APPROPRIATING \$250,000 IN PROP K FUNDS FOR ONE PROJECT, SUBJECT TO THE ATTACHED FISCAL YEAR CASH FLOW DISTRIBUTION SCHEDULES

WHEREAS, The Transportation Authority received four Prop K requests totaling $\$ 1,809,695$, as summarized in Attachments 1 and 2 and detailed in the enclosed allocation request forms; and

WHEREAS, The requests seek funds from the following Prop K Expenditure Plan categories: Ferry, Balboa Park BART/ Muni Station Access, Upgrades to Major Arterials, Traffic Calming, and Transportation Demand Management/ Parking Management; and

WHEREAS, As required by the voter-approved Expenditure Plans, the Board has adopted a Prop K 5-Year Prioritization Program (5YPP) for all of the aforementioned Expenditure Plan programmatic categories; and

WHEREAS, Three of the four requests are consistent with the relevant 5 YPP s for their respective categories; and

WHEREAS, The appropriation request for the Lombard Crooked Street Congestion Management System Development Neighborhood Tranportation Improvement Program Gapitall project requires a 5YPP amendment as detailed in the enelosed alloeation request form; and

WHEREAS, After reviewing the requests, staff recommended allocating a total of $\$ 1,559,695$ in Prop K funds, with conditions, for three requests, and appropriating $\$ 250,000$ in Prop K funds for the Lombard Crooked Street Congestion Management System Development [Neighborhood Transportation Improvement Program (NTIP) Capital] projectene preject, as
described in Attachment 3 and detailed in the enclosed allocation request forms, which include staff recommendations for Prop $K$ allocation or appropriation amounts, required deliverables, timely use of funds requirements, special conditions, and Fiscal Year Cash Flow Distribution Schedules; and

WHEREAS, There are sufficient funds in the Capital Expenditures line item of the Transportation Authority's approved Fiscal Year 2016/17 budget to cover the proposed actions; and

WHEREAS, At its April 26, 2017 meeting, the Citizens Advisory Committee was briefed on the subject request and adopted a motion of support for the staff recommendation; and

WHEREAS, At its May 9, 2017 meeting, the Board severed the appropriation of $\$ 250,000$ for the Lombard Crooked Street Congestion Management System Development [NTIP Capital] to be considered separately; now, therefore, be it

RESOLVED, That the Transportation Authority hereby amends the Transportation Demand Management/Parking Management 5YPP, as detailed in the enclosed allocation request forms; and be it further

RESOLVED, That the Transportation Authority hereby allocates $\$ 1,559,695$ in Prop K funds, with conditions, for three projectsrequests and appropriates $\$ 250,000$ in Prop K funds for ene project, as summarized in Attachment 3 and detailed in the enclosed allocation request forms; and be it further

RESOLVED, That the Transportation Authority finds the allocation of these funds to be in conformance with the priorities, policies, funding levels, and prioritization methodologies established in the Prop K Expenditure Plan, the Prop K Strategic Plan, and the relevant 5YPPs; and be it further

RESOLVED, That the Transportation Authority hereby authorizes the actual expenditure (cash reimbursement) of funds for these activities to take place subject to the Fiscal Year Cash Flow

Distribution Schedules detailed in the enclosed allocation request forms; and be it further
RESOLVED, That the Capital Expenditures line item for subsequent fiscal year annual budgets shall reflect the maximum reimbursement schedule amounts adopted and the Transportation Authority does not guarantee reimbursement levels higher than those adopted; and be it further

RESOLVED, That as a condition of this authorization for expenditure, the Executive Director shall impose such terms and conditions as are necessary for the project sponsors to comply with applicable law and adopted Transportation Authority policies and execute Standard Grant Agreements to that effect; and be it further

RESOLVED, That as a condition of this authorization for expenditure, the project sponsors shall provide the Transportation Authority with any other information it may request regarding the use of the funds hereby authorized; and be it further

RESOLVED, That the Capital Improvement Program of the Congestion Management Program, the Prop K Strategic Plan and the relevant 5YPPs are hereby amended, as appropriate.

Attachments (4):

1. Summary of Applications Received
2. Project Descriptions
3. Staff Recommendations
4. Prop K Allocation Summary - FY 2016/17

Enclosure:

1. Prop K/AA Allocation Request Forms (43)
44
Attachment 1: Summary of Applications Received

|  |  |  |  |  |  | Leveraging |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Source | EP Line No./ Category ${ }^{1}$ | Project Sponsor ${ }^{2}$ | Project Name | Current Prop K Request | Total Cost for Requested Phase(s) | Expected Leveraging by EP Line ${ }^{3}$ | Actual <br> Leveraging by <br> Project Phase(s) ${ }^{4}$ | Phase(s) <br> Requested | District |
| Prop K | 9 | Port | Downtown Ferry Terminal - South Basin Improvements | \$ 1,100,000 | \$ 73,015,000 | 95\% | 98\% | Construction | 3 |
| Prop K | 13 | BART | Balboa Park Geneva Plaza Improvement Coordination | \$ 60,000 | 60,000 | 72\% | 0\% | Design | 11 |
| Prop K | 30, 38 | SFMTA | Sloat/Skyline Intersection Alternatives Analysis [NTIP Capital] | \$ 399,695 | 399,695 | 66\% | 0\% | Planning/ Conceptual Engineering | 4, 7 |
| Prop K | 43 | SFCTA | Lombard Crooked Street Congestion Management System Development [NTIP Capital] | \$ 250,000 | 500,000 | 54\% | 50\% | Planning/ Conceptual Engineering | 2 |

[^1]Attachment 2: Brief Project Descriptions ${ }^{1}$

| EP Line No./ <br> Category | Project <br> Sponsor | Project Name | Prop K/AA Funds Requested | Prop AA Funds Requested | Project Description |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 9 | Port | Downtown Ferry Terminal - South Basin Improvements | \$1,100,000 |  | Funds will be used for construction to expand berthing and passenger circulation capacity at the Downtown Ferry Terminal, leveraging about $\$ 72$ million in regional, state and federal funds. The expanded capacity will accommodate new ferry services, improve ferry patron boarding and circulation and enhance emergency response capabilities. The Water Emergency Transportation Authority (WETA), working closely with the Port of San Francisco, will manage construction of two new ferry gates and reconstruct one existing gate in the South Basin area of the ferry terminal. New patron circulation infrastructure will include pedestrian access gates, gangways, canopies, and guardrails. Construction will begin in July 2017 and be completed in late 2019. |
| 13 | BART | Balboa Park Geneva Plaza Improvement Coordination | \$60,000 |  | This request will fund additional coordination between BART, City staff, and the Upper Yard development team to integrate design efforts for Balboa Park Station area improvements and the Upper Yard project. BART will work with the development team on a station area vision framework, design alternatives for the station, and detailed design of the preferred alternative. The project will address possible variants of the Kiss-N-Ride lane and design of improvements to the area around the southern headhouse (i.e. Geneva Avenue escalator entrance). The coordination efforts will continue through detailed design, anticipated to be complete in late 2018. |
| 30, 38 | SFMTA | Sloat/Skyline Intersection Alternatives Analysis [NTIP Capital] | \$399,695 |  | Neighborhood Transportation Improvement Program (NTIP) Capital funds $(\$ 250,000)$ and additional Prop K funds will be used to evaluate several alternatives for re-configuration of the intersection at Sloat Boulevard/Skyline Boulevard/ 39th Avenue to improve operations and safety for pedestrians, cyclists, transit, and vehicular traffic. Alternatives to be considered include 1) a low-cost alternative; 2) a roundabout; 3) signalization reconfiguration. Project includes robust stakeholder engagement and outreach. The SFMTA anticipates completing the study by July 2018, including identification of a preferred alternative. |

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| EP Line No./ <br> Category | Project <br> Sponsor | Project Name | $\begin{aligned} & \text { Prop K/AA } \\ & \text { Funds } \\ & \text { Requested } \\ & \hline \end{aligned}$ | Prop AA Funds <br> Requested | Project Description |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 43 | SFMTA | Lombard Crooked Street Congestion Management System Development [NTIP Capital] | \$250,000 |  | NTIP Capital funds $(\$ 200,000)$ and additional Prop K funds will be used to develop a reservations and pricing system for managing automobile access to the Crooked Street (1000 block of Lombard Street). The project will develop the physical and operational/ institutional details of the system and evaluate the outcomes to be expected if the system were implemented. To fully fund the effort we are working with Supervisor Farrell to secure an additional \$250,000 from the General Fund. Operational scenarios will be developed by November 2017. Completion of the full scope of work is expected in January 2018, subject to funding availability. |
| TOTAL |  |  | \$1,809,695 |  |  |



Attachment 3: Staff Recommendations ${ }^{1}$

See Attachment 1 for footnotes.

| PROP K SALES TAX |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | CASH FLOW |  |  |  |  |  |  |  |  |  |
|  | Total |  | FY 2016/17 |  | FY 2017/18 |  | FY 2018/19 |  | FY 2019/20 |  | FY 2020/21 |  |
| Prior Allocations | \$ | 134,217,946 | \$ | 48,782,335 | \$ | 60,514,690 | \$ | 24,092,816 | \$ | 671,807 | \$ | 156,298 |
| Current Request(s) | \$ | 1,559,695 | \$ | - | \$ | 779,771 | \$ | 559,924 | \$ | 220,000 | \$ | - |
| New Total Allocations | \$ | 135,777,641 | \$ | 48,782,335 | \$ | 61,294,461 | \$ | 24,652,740 | \$ | 891,807 | \$ | 156,298 |

The above table shows maximum annual cash flow for all FY 2016/17 allocations approved to date, along with the current recommended allocation(s).

Investment Commitments, per Prop K Expenditure Plan


Prop K Investments To Date


## Memorandum

Date: April 21, 2017
To: Transportation Authority Board
From: Anna LaForte - Deputy Director for Policy and Programming
Subject: 05/09/17 Board Meeting: Allocation of $\$ 1,559,695$ in Prop K Funds for Three Requests, with Conditions, and Appropriation of $\$ 250,000$ in Prop K Funds for One Request

| RECOMMENDATION $\square$ Information $\boxtimes$ Action | 区 Fund Allocation |
| :---: | :---: |
| Allocate \$1,559,695 in Prop K funds for three requests | $\square$ Fund Programming |
| - Downtown Ferry Terminal - South Basin Improvements ( $\$ 1,100,000$ to the Port of San Francisco) | $\square$ Policy/Legislation Plan/Study |
| - Balboa Park Geneva Plaza Improvement Coordination (\$60,000 to BART) | Capital Project Oversight/Delivery |
| - Sloat/Skyline Intersection Alternatives Analysis [NTIP Capital] (\$399,695 to the SFMTA) | Budget/Finance Contracts |
| Appropriate \$250,000 in Prop K funds for one request | $\square$ Procurement |
| ○ Lombard Crooked Street Congestion Management System Development [NTIP Capital] | $\square$ Other: |

## SUMMARY

We have received one Prop K allocation request each from the Port of San Francisco, BART, and the San Francisco Municipal Transportation Agency (SFMTA), and are requesting appropriation of Prop K funds for one project for a total of $\$ 1.8$ million. Attachment 1 lists the requests including identifying supervisorial district(s) for each project. Attachment 2 provides a brief description of each project. Attachment 3 contains the staff recommendations including any special conditions.

## DISCUSSION

We have received four requests totaling $\$ 1,809,695$ in Prop K funds that we are recommending for allocation or appropriation. Attachment 1 summarizes the requests, including information on proposed leveraging (i.e. stretching Prop K dollars further by matching them with other fund sources) compared with the leveraging assumptions in the Prop K Expenditure Plan. Attachment 2 includes a brief description of each project. A detailed scope, schedule, budget and funding plan for each project is included in the enclosed Allocation Request Forms. Attachment 3 summarizes the staff recommendations for the requests, highlighting special conditions and other items of interest.

## FINANCIAL IMPACT

The recommended action would allocate $\$ 1,559,695$ and appropriate $\$ 250,000$ in Fiscal Year (FY) 2016/17 Prop K sales tax funds. The allocations and appropriation would be subject to the Fiscal Year Cash Flow Distribution Schedules contained in the enclosed Allocation Request Forms.
Attachment 4 shows the total approved FY 2016/17 allocations and appropriations to date, with associated annual cash flow commitments as well as the recommended allocations and cash flows that are the subject of this memorandum.
Sufficient funds are included in the approved FY 2016/17 budget to accommodate the recommended actions. Furthermore, sufficient funds will be included in future budgets to cover the recommended cash flow distribution for those respective fiscal years.

## CAC POSITION

The CAC was briefed on this item at its April 26, 2017 meeting and adopted a motion of support for the staff recommendation.

## SUPPLEMENTAL MATERIALS

Attachment 1 - Summary of Applications Received
Attachment 2 - Project Descriptions
Attachment 3 - Staff Recommendations
Attachment 4 - Prop K Allocation Summary - FY 2016/17
Enclosure 1 - Prop K/AA Allocation Request Forms (4)

# RESOLUTION ADOPTING THE DISTRICT 1 NEIGHBORHOOD TRANSPORTATION IMPROVEMENT PROGRAM [NTIP PLANNING] FINAL REPORT 

WHEREAS, The District 1 Neighborhood Transportation Improvement Program (NTIP) planning project was recommended by former Commissioner Mar for $\$ 100,000$ in Prop K sales tax funds from the Transportation Authority's Neighborhood Transportation Improvement Program (NTIP); and

WHEREAS, This project was intended to engage the community and develop conceptual designs to improve bicycle and pedestrian safety on north-south routes into Golden Gate Park in the Richmond District, with a majority of the project dedicated to a full corridor planning process for Arguello Boulevard between Golden Gate Park and the Presidio; and

WHEREAS, The planning effort was led by the San Francisco Municipal Transportation Agency (SFMTA); and

WHEREAS, In mid-2016, based on this planning effort and with support from the community and the District 1 commissioner's office, the SFMTA moved forward with final design and legislation of near-term (paint-only) and long-term (concrete and signal infrastructure) improvements on Arguello Boulevard; and

WHEREAS, In May 2016, the Transportation Authority allocated NTIP Capital funds to advance the project, with $\$ 188,931$ for construction of the near-term improvements and $\$ 10,520$ for design of long-term improvements; and

WHEREAS, Near-term improvements completed in October 2016 included a painted buffer zone adjacent to the bike lanes on Arguello Boulevard, painted median islands, reconfigured turn pockets, improved crosswalk markings, lengthened bus zones, and other painted upgrades; and

WHEREAS, Long-term improvements include full concrete pedestrian islands, concrete
median barriers, concrete bulb-outs, and a new Rapid Rectangular Flashing Beacon to be constructed in coordination with the upcoming Public Works' paving project, to begin construction in Fiscal Year 2017/18; and

WHEREAS, The District 1 NTIP project also included predevelopment activities that aided the SFMTA in developing planning project scopes for additional corridors, including $8^{\text {th }}$ Avenue and the Central Richmond Neighborway project (Prop K funded) to study traffic calming, bicycle and pedestrian safety improvements on $23^{\text {rd }}, 22^{\text {nd }}$, and $18^{\text {th }}$ Avenues; and

WHEREAS, At its April 26, 2017 meeting, the Citizens Advisory Committee was briefed on the Study's Final Report and unanimously adopted a motion of support for its adoption; now, therefore, be it

RESOLVED, That the Transportation Authority hereby adopts the enclosed District 1 Neighborhood Transportation Improvement Program [NTIP Planning] Final Report; and be it further

RESOLVED, That the Executive Director is hereby authorized to prepare the document for final publication and distribute the document to all relevant agencies and interested parties.

Enclosure:

1. District 1 Neighborhood Transportation Improvement Program [NTIP Planning] Final Report

## Memorandum

Date: April 21, 2017
To: Transportation Authority Board
From: Anna LaForte - Deputy Director for Policy and Programming
Subject: 05/09/17 Board Meeting: Adoption of the District 1 Neighborhood Transportation Improvement Program [NTIP Planning] Final Report

| RECOMMENDATION $\square$ Information $\boxtimes$ Action | $\square$ Fund Allocation |
| :--- | :--- |
| Adopt the District 1 Neighborhood Transportation Improvement | $\square$ Fund Programming |
| Program [NTIP Planning] Final Report. | $\square$ Policy/Legislation |
|  | $\boxed{\text { Plan/Study }}$ |
| SUMMARY | $\square$ Capital Project |
| The District 1 NTIP Planning project was recommended by former | Oversight/Delivery |
| Commissioner Mar for \$100,000 in Prop K sales tax funds to engage the | $\square$ Budget/Finance |
| community and develop conceptual designs to improve bicycle and | $\square$ Contracts |
| pedestrian safety on routes into Golden Gate Park in the Richmond | $\square$ Procurement |
| District. The project was focused on identifying near- and long-term | $\square$ Other: | improvements for Arguello Boulevard, with near-term improvements having already reached implementation. The project final report is included as an enclosure in this packet.

## DISCUSSION

## Background.

The District 1 NTIP Planning project was recommended by former Commissioner Mar for $\$ 100,000$ in Prop K sales tax funds. The NTIP is intended to strengthen project pipelines and advance the delivery of community-supported neighborhood-scale projects, especially in Communities of Concern and other underserved neighborhoods and areas with at-risk populations (e.g. seniors, children, and/or people with disabilities).

The planning effort was led by the San Francisco Municipal Transportation Agency (SFMTA) with the aim of engaging the community, former Commissioner Mar's office and other relevant stakeholders to plan and develop conceptual designs to improve bicycle and pedestrian safety on north-south routes into Golden Gate Park in the Richmond District. A majority of this project was dedicated to a full corridor planning process for Arguello Boulevard between Golden Gate Park and the Presidio.

In mid-2016, with support from the community and the District 1 commissioner's office, the SFMTA moved forward with final design and legislation of near-term (paint-only) and long-term (concrete and signal infrastructure) improvements. In May 2016, the Transportation Authority allocated NTIP

Capital funds to advance the project, with $\$ 188,931$ for construction of the near-term improvements and $\$ 10,520$ for design of long-term improvements.

Earlier this month, staff from the SFMTA and the Transportation Authority briefed the new District 1 Commissioner (Fewer) and she is comfortable advancing the NTIP plan to the Board for approval. The recommended improvements are summarized below.

## Near-term Improvements on Arguello.

Near-term improvements included a painted buffer zone adjacent to the bike lanes on Arguello Boulevard, painted median islands, reconfigured turn pockets, improved crosswalk markings, lengthened bus zones, and other painted upgrades. This work was completed in October 2016.

## Long-term Improvements on Arguello.

Long-term improvements include full concrete pedestrian islands, concrete median barriers, concrete bulb-outs, and a new Rapid Rectangular Flashing Beacon. Construction of these improvements will be coordinated with the upcoming Public Works paving project, which is currently on hold pending confirmation of the Fiscal Year 2017/18 Public Works budget.

## Planning for Additional Corridors.

The District 1 NTIP project also included predevelopment activities that aided the SFMTA in developing planning project scopes for additional corridors. The SFTMA is now well underway with planning for $8^{\text {th }}$ Avenue, and is beginning the Central Richmond Neighborway project (Prop K funded) to study traffic calming, bicycle and pedestrian safety improvements on $23^{\text {rd }}, 22^{\text {nd }}$, and $18^{\text {th }}$ Avenues. The $8^{\text {th }}$ Avenue project team has held several public events and is entering the detailed design phase, with a final public outreach event scheduled for summer 2017. The Central Richmond Neighborway project will begin outreach in Summer 2017.

## FINANCIAL IMPACT

The recommended action would not have an impact on the adopted Fiscal Year 2016/17 budget.

## CAC POSITION

The CAC will consider this item at its April 26, 2017 meeting.

## SUPPLEMENTAL MATERIALS

Enclosure 1 - District 1 NTIP Planning Grant Final Report

## RESOLUTION ADOPTING THE TRANSPORTATION INVESTMENT AND GROWTH

 STRATEGY 2017 UPDATEWHEREAS, Bay Area Congestion Management Agencies (CMAs), including the Transportation Authority, are required to prepare and regularly update a county-level Transportation Investment and Growth Strategy (TIGS) as part of the Metropolitan Transportation Commission's (MTC's) One Bay Area Grant Program (OBAG); and

WHEREAS, The Transportation Authority adopted its first TIGS in 2013 and provided minor updates in 2014 and 2015; and

WHEREAS, Completion of a TIGS update in 2017 is a prerequisite to receive OBAG Cycle 2 funds; and

WHEREAS, TIGS is a tool by which CMAs may demonstrate their efforts to achieve Plan Bay Area goals and report their progress related to housing policy, housing production, transportation planning and capital investment; and

WHEREAS, TIGS is intended to coordinate the County's housing and job growth with strategic investments in transportation, with the goal of focusing that housing and job growth alongside transportation improvements within established Priority Development Areas; and

WHEREAS, The attached update for 2017 was jointly prepared by Transportation Authority and Planning Department staff and it provides details related to recently adopted housing policies, housing production statistics, and transportation planning and investment efforts; and

WHEREAS, At its April 26, 2017 meeting, the Citizens Advisory Committee was briefed on and unanimously adopted a motion of support for adoption of San Francisco's TIGS 2017 update; now, therefore, be it

RESOLVED, That the Transportation Authority hereby adopts the TIGS 2017 update; and
be it further
RESOLVED, That the Executive Director is authorized to submit the TIGS 2017 update to the MTC and to communicate this information to all interested parties.

Attachment:

1. Transportation Investment \& Growth Strategy, 2017


## Transportation Investment and Growth Strategy

 2017 UPDATE

## ACKNOWLEDGEMENTS

The study has been a collaborative effort, with contributions from many individuals. Gratitude and thanks to:
SAN FRANCISCO COUNTY TRANSPORTATION AUTHORITY
WARREN LOGAN, Senior Transportation Planner

SAN FRANCISCO PLANNING DEPT.

## PHOTO CREDITS

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REPORT DESIGN: Bridget Smith

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## Executive Summary

The San Francisco County Transportation Authority (Transportation Authority), San Francisco's Congestion Management Authority, has prepared this 2017 Transportation Investment and Growth Strategy (TIGS) as a comprehensive update to the 2013 TIGS document. This document reflects the strong coordinated effort San Francisco's Planning Department, the San Francisco Municipal Transportation Agency (SFMTA), the Transportation Authority, and the Mayor's Office among others, have sustained to consistently deliver targeted growth within its Priority Development Areas complemented by targeted transportation investments.

As the 2013 document demonstrates, San Francisco is a unique county from others in the Bay Area. Our Priority Development Areas (PDAs) have benefited from strong land use planning efforts and are poised to receive significant investment, as evidenced by the last several years of housing development. Between 2010 and 2015, San Francisco completed building nearly 11,000 housing units within its PDAs and an additional almost 7,000 more currently under construction.

At the same time, San Francisco has succeeded in advancing several new and updated land use plans to focus investment in other priority development areas of our city and continue our success:

- In the San Francisco/San Mateo Bi-County Area, San Francisco's portion has adopted the Sunnydale HOPE SF project, has begun implementation of 1,600 housing units at the Schlage Lock site and has entitled 600 additional units in Executive Park.
- In the Balboa Park PDA, the City has released an RFP to three teams for development of the Balboa Reservoir public site which aims to invest in dense mixed-income housing development at the 17-acre site. The development teams were selected from a RFQ process, and their proposals will be reviewed against design and development principles established through a 2 -year public process.
- The Eastern Neighborhood PDA includes several new land use plans. The Central SoMa Plan, to be adopted in 2017, aims to create a socially, economically, and environmentally sustainable neighborhood within the South of Market district at the nexus of several major local and regional transit lines. The Mission Action Plan 2020 is a comprehensive action plan for neighborhood stabilization. Lastly, the Potrero HOPE SF Project in Potrero Hill was granted approval in 2017 to rebuild a public housing complex with a mixed-income community of over 800 affordable units (including replacing all 600 existing public housing units) alongside an additional 800 market-rate housing units.
- The Market/Octavia PDA's Hub Plan proposes to update the existing Market and Octavia Area Plan to improve the public realm and captures additional public benefits in the burgeoning Van Ness/Market Street area.

Lastly, the Mission Bay PDA contains two recently adopted new plans including the Golden State Warriors Event Center Project-aptly named for its mixed-used development plan around the new Warriors arena; and UCSF's Long Range Development Plan which plans for the university's anticipated growth around the it's growing campus.

Alongside our efforts to deliver on land use plans and critical investments in housing, San Francisco has championed several progressive policies to increase housing investment and provide capital improvement dollars for transportation. The most notable policies include the Transportation Sustainability Program (TSP) which adopts a developer impact fee for transportation investments; comprehensive California Environmental Quality Act (CEQA) reform in developments' environmental review process; and developer-sponsored, on-site transportation demand management programs. Alongside the TSP program, San Francisco voters passed three propositions K (Nov. 2014), A (Nov 2015) and C (June 2016) which together work to rehabilitate, and develop new affordable housing units within the city.

Complementing our investment in housing development in San Francisco's PDAs, the City has made great strides in developing transportation plans to address our immediate and future mobility needs. The Core Capacity Transit Study is a joint effort between the Bay Area transit providers (BART, Muni, AC Transit, the Water Emergency Transportation Authority, and Caltrain), the Metropolitan Transportation Commission (MTC) and the Transportation Authority. This regionally significant study works to identify transit investments needs to better serve the San Francisco core. Perhaps most significantly, though, San Francisco has initiated a
comprehensive visioning processes for transportation: ConnectSF. This effort strives to identify 50 -year goals, major constraints, and comprehensive scenario planning. An exciting outgrowth of this process has been the Subway Vision which explored existing and future subway network opportunities based on technical analysis and feedback from users through an online mapping portal.
As San Francisco's development and growth continues, the Transportation Authority has set a roadmap through its Transportation Investment and Growth Strategy and the San Francisco Transportation Plan 2040 (SFTP) (alongside several other planning documents) for future capital investments, particularly as they relate to the One Bay Area Grant (OBAG) program, State Cap and Trade dollars, and other locally generated funds. These capital investments are identified through the City's extensive land use and transportation planning efforts. In general they work to provide access for all modes and increase safety for the most vulnerable users of our roadways. Most notable, we will continue to prioritize projects in Priority Development Areas and Communities of Concern (CoCs), also giving strong consideration to project readiness, socioeconomic and geographic equity factors, and proximity to planned affordable housing.

## CONCLUSION

Echoing the 2013 TIGS, this updated Strategy demonstrates our County's leadership in housing development and transportation planning. San Francisco's success depends not only on its own efforts but on the two other largest cities, Oakland and San Jose, and perhaps most importantly on the consistent perseverance of the smaller cities in the other eight counties in the Bay. We must all work to deliver housing throughout our respective counties and work together to design and finance strong core capacity investments that will secure our region's sustainability and resilience into the future.

## Chapter 1. Introduction

The 2017 San Francisco Transportation Investment and Growth Strategy demonstrates San Francisco's sustained commitment to accommodating and encouraging equitable and affordable housing growth around strategic transportation investments.

Where the 2013 Strategy provided a framework and roadmap for San Francisco's investment and growth strategy the 2017 document injects new efforts to continue planning for new residents and providing efficient and effective mobility options.

CHAPTER 2 of this strategy documents the city's Priority Development Areas and Priority Conservation Areas (PCAs). While the 2013 Investment and Growth Strategy outlined the PDAs' transportation needs and outlined projects for housing growth, this document provides an update to the planning efforts conducted within and adjacent to those priority development areas to accomplish that growth. Accompanying that discus-
sion, chapter 2 also documents new priority conservation areas adopted since 2013.

CHAPTER 3 complements chapter 2's planning effort by describing recently-adopted policies that aim to address housing production and affordability. Alongside those adopted policies, Chapter 3 also documents San Francisco's recent housing production within its PDAs.

CHAPTER 4 discusses recently completed and currently underway transportation planning efforts that document new transportation needs throughout areas of the city. Together these efforts work to support the new housing growth achieved in the last several years and planned for the next few decades.

Chapter 5, lastly, documents San Francisco's funding prioritization related to MTC's One Bay Area Grant and provides an overview of the priority projects within the city.

## Chapter 2. Planning for Growth: San Francisco's Priority Development and Priority Conservation Area

## PRIORITY DEVELOPMENT AREAS

San Francisco has twelve Priority Development Areas (PDAs) predominantly located along the eastern portion of the city. Those PDAs are supported by numerous land use plans that coordinate the city's growth and capital improvements while maintaining the unique character of those neighborhoods.

FIGURE 1. San Francisco Priority Development Areas (for enlarged version, see Appendix A.)
A. 19th Avenue
B. Balboa Park
C. Bayview/Hunters Point

Shipyard/Candlestick Point
D. Downtown-Van Ness-Geary
E. Eastern Neighborhoods
F. Market-Octavia/Upper Market
G. Mission Bay
H. Mission-San Jose Corridor
I. Port of San Francisco
J. Transit Center District
K. Treasure Island and Yerba Buena Island
L. San Francisco/San Mateo Bi-County Area


## NEW LAND USE PLANS

San Francisco has initiated or adopted several planning documents to support its Priority Development Areas in the last four years. Many of the plans work to accommodate economic and demographic shifts throughout their respective PDAs. For example increased demand for office and residential space in the Mid-Market area are is supported in the Market Street Hub Project of the Market/Octavia PDA; the Golden State Warriors stadium and the expanded University of California, San Francisco (UCSF) plans work to support the Eastern Neighborhood PDA.In sum, each of these planning documents not only work to support their respective PDAs but also the larger city as a whole. They each respond to their respective community's needs while working to concentrate the city's growth near transportation investments to create more sustainable communities.

## Balboa Park PDA

balboa reservoir development. Request for Qualification (RFQ) and Request for Proposal (RFP) for development of Balboa Reservoir site were issued on November 10, 2016 and March 9, 2017, respectively. The primary objectives for the proposed project include (1) creating
a mixed-income housing project that maximizes the amount of affordable housing for low, moderate, and middle-income San Franciscans; (2) providing the San Francisco Public Utilities Commission's (SFPUC) water utility ratepayers with fair market value for this utility asset; and (3) developing the site with sensitivity to surrounding neighborhoods. The Balboa Reservoir Site is currently owned by the City and County of San Francisco through the SFPUC. The 17-acre lot is adjacent to City College of San Francisco (CCSF), in close walking distance to the Balboa BART station and currently serves as a parking lot for CCSF students. The Balboa Park Station Area Plan, adopted in 2009, includes Balboa Reservoir in its 210-acre Plan area.

For more information visit: http://bit.ly/2oWcTPM

## Eastern Neighborhood PDA

the central soma plan. The vision of the Central SoMa Plan is to create a social, economic, and environmentally sustainable neighborhood by 2040, where the needs of the present are met without compromising the opportunities of future generations. The Plan proposes a comprehensive strategy to achieve this vision, addressing land use, building size and heights, transportation,

## TABLE 1. Plans that support each PDA

| PRIORITY DEVELOPMENT AREA | RELEVANT PLANS | STATUS |
| :---: | :---: | :---: |
| 19th Avenue/Park Merced | Parkmerced Development Agreement (including Design Standards and Guidelines, Sustainability Plan, Transportation Plan, and Infrastructure Plan), San Francisco State University Campus Master Plan | Planned |
| Balboa Park | Balboa Park Area Plan | Planned |
| Bayview/Hunters Point Shipyard/Candlestick Point | Bayview Hunters Point Area Plan \& Redevelopment Plan, Hunters Point Shipyard Area Plan, Candlestick Point Sub-Area Plan, Candlestick Point - Hunters Point Shipyard Phase I \& II Development Plan | Planned |
| Downtown/Van Ness/ Geary | Downtown Area Plan, development plans for the 5M Project | Planned |
| Eastern Neighborhoods | Eastern Neighborhoods Area Plans and Implementation Document, Eastern Neighborhoods Transportation Implementation Planning Study, Western SoMa Area Plan; draft Central Corridor Plan | Planned |
| Market/Octavia | Market \& Octavia Area Plan and Community Improvements Program, Upper Market Community Plan | Planned |
| Mission Bay | Mission Bay Redevelopment Plan \& Design for Development: North; Mission Bay Redevelopment Plan \& Design for Development: South | Planned |
| Mission/San Jose Corridor | Glen Park Community Plan | Planned |
| Port of San Francisco | Waterfront Land Use Plan; Seawall Lot 337 and Pier 48/ Mission Rock Development, Pier 70 Master Plan. | Planned |
| San Francisco/San Mateo Bi-County Area | Executive Park Sub-Area Plan, Visitacion Valley Master Plan and Design for Development, Hope SF Sunnydale Master Plan | Planned |
| Transbay Terminal | Transit Center District Plan and Implementation Document, Transbay Redevelopment Plan | Planned |
| Treasure Island | Treasure Island and Yerba Buena Island Redevelopment Plan | Planned |

San Francisco has not adopted new Priority Development Areas since the 2013 Transportation Investment and Growth Strategy; however, new land use plans described below have been completed to support the existing PDAs.
sidewalks, open space and preservation of historic buildings. The draft Central SoMa Plan and Implementation Strategy were published in August of 2016 for public review, and will likely be adopted in 2017. The Central SoMa Draft EIR was released in December 2016.

For more information visit: http://bit.ly/2pD3F90
MISSION ACTION PLAN 2020. Published in 2017, the Mission Action Plan 2020 (MAP2020) is a comprehensive action plan for neighborhood stabilization for residents of San Francisco's Mission District. The goal of MAP2020 is to retain and attract low to moderate income residents and community-serving businesses (including Production, Distribution and Repair), artists, and nonprofits in order to strengthen and preserve the socioeconomic diversity of the Mission neighborhood 2017. Phase One focuses on the development of the Plan and launching the first round of programmatic services to help the most vulnerable households and businesses. Phase Two, already underway, will continue to focus on addressing the role of the current market-rate housing pipeline, planning for long-term affordable housing solutions, analyzing how transit and other City projects support the goals of MAP2020, and developing the legislation and any new programs contained in the Report.

## For more information visit: http://bit.ly/2oW7oR5

POTRERO HOPE SF PROJECT. Located on the southern and eastern slopes of Potrero Hill, Potrero HOPE SF project is one of two Hope SF projects the Board of Supervisors unanimously granted initial approval on January 24, 2017. The Potrero HOPE SF Master Plan includes demolition of all existing units, vacation of portions of the right of way that currently cross the site diagonally, and building new streets that would better continue the
existing street grid. This mixed-use, mixed-income development will include 619 units of replacement public housing, along with 187 below-market rate housing units and another 817 market rate units that will be a mix of rentals and condos. Beyond the replacement units, open space, recreation centers, health centers, and facilities for daycare and afterschool programs are planned for entire new neighborhoods. New sidewalks, streetlights and water and sewer systems will be integrated with the rest of the neighborhood.

For more information visit: http://hope-sf.org/community.php, http://bit.ly/2jvGnOe and http://bit. ly/2oMe5Vl

## Market/Octavia PDA

the market street hub project ("the hub"). The neighborhood known as "The Hub" is included in the 2008 Market and Octavia Area Plan. In the current economic climate, this area is now receiving concentrated attention from the development community. The Hub is also in the midst of major infrastructure improvements, such as Van Ness Avenue Bus Rapid Transit, that were identified in the Plan and have since moved through conceptual design. With major projects planned or already underway, the Planning Department is considering making amendments to the Market and Octavia Area Plan that will help ensure that new growth in the Hub will support the City's goals for housing, transportation, the public realm and the arts. The Hub project goals include increased affordable housing, enhancements to the public realm, support for transit enhancements, encouraging the arts, and improving the urban form. Draft of the Public Realm Plan is now available for review.

For more information visit: http://bit.ly/2oszwaC

FIGURE 2. The Golden State Warriors arena, now under construction.


## Mission Bay PDA

golden state warriors EVENT CENTER PROJECT. In 2016, the Board of Supervisors approved the Golden State Warriors Event Center and Mixed Use Development Project on Mission Bay South Blocks 29-32 in the southeastern part of San Francisco. The project proposed by The Golden State Warriors (GSW) Arenas is to construct a 488,000-square-foot multipurpose event center with a
capacity of up to 18,500 seats and a variety of mixeduse structures, including two 11-story office and retail buildings, parking facilities, and 3.2 acres of open space. The project works to incorporate on-site and off-site improvements to accommodate traffic and to include a transportation management plan to facilitate multimodal access at the event center during project operation.

For more information visit: http://sfocii.org/warriors
UCSF'S LONG RANGE DEVELOPMENT PLAN (LRDP). UCSF's 2014 Long Range Development Plan (LRDP) was approved by the UC Board of Regents on November 20, 2014 along with its accompanying Environmental Impact Report. Unlike the previous LRDP, which focused on significant growth-and resulted in the creation of the Mission Bay campus site-this plan anticipates a slower rate of growth over the next 20 years, and places renewed focus on consolidation and renovation of existing facilities as well as improving seismic safety. The LRDP anticipates a 30 percent rise in UCSF's total population, including a 31 percent increase in employees and 34 percent more patient visits, and a 26 percent increase in gross square footage, mostly at the Mission Bay campus site where UCSF owns undeveloped land within its existing 62-acre site and has infrastructure planned to support the expansion.

For more information visit: http://bit.ly/2oPDTyb

## San Francisco/San Mateo Bi-County Area

SUNNYDALE HOPE SF PROJECT. Originally built as public housing for shipbuilders, this master planned project approved in January 2017 will replace the existing 785 public housing units and build another 900 units of affordable rental apartments and affordable and market rate homes to own. Additionally, this pedestrian-oriented and transit accessible community will also boast a new recreational and educational center, new parks, community garden, farmer's market and neighborhoodserving retail.

For more information visit: http://bit.ly/2o4rCZO

## PRIORITY CONSERVATION AREAS

Five Priority Conservation Areas (PCAs) have been adopted by San Francisco since 2015: Palou Phelps Natural Area, Bayview Hill Natural Area, Green ConnectionsMcLaren Park Pivot, Crosstown Trail-Connecting Twin Peaks Bio-Region/Glen Canyon, and the San Francisco Bay Area Water Trail. These PCAs are shown in Appendix B and described below.

For more information visit: http://bit.ly/2o4DWcB

FIGURE 3. Bayview Park


## Palou Phelps Natural Area

The site lies in the Southeastern portion of San Francisco, in the Bayview neighborhood. It is home to a vibrant and diverse assemblage of plants and wildlife, which face high risk from potential development. This area contains several private lots with the potential to be developed. The lots are adjacent, and in some cases, on the park. This makes these lots a high priority for acquisition.

## Bayview Hill Natural Area

Bayview Hill is a critically important natural area in the city, both biologically for rare plants and wildlife habitat and endangered species habitat, but also for the potential to connect more thoroughly the Bayview community to the site. The radio tower on the northwest end of this site was among the four former San Francisco PCAs. The hill is a patchwork quilt of multiple City and private landowners as well as CalTrans to ensure future efforts can be made to permanently secure the private and state lands from development and to engender ongoing stewardship.

## Green Connections-McLaren Park Pivot

This site encompasses McLaren Park and Green Connections routes. McLaren Park resides in the Central Southern portion of the city, surrounded by the Excelsior, Portola, and Visitacion Valley neighborhoods, and acts as a central pivot point for the Green Connections routes. The Green Connections serve to help connect McLaren Park to nearly every section of the city. These connections are particularly important for underserved communities, and they connect to other extremely important open spaces and natural areas, such as Lake Merced and Candlestick State Park, which has a new General Management Plan and a massive wetland restoration at Yosemite Slough.

## Crosstown Trail-Connecting Twin Peaks Bio-Region/Glen Canyon

This site is located in the heart of San Francisco, surrounded by the Twin Peaks, Diamond Heights, and Inner Sunset neighborhoods. Two previous PCAs were located in this region of the city, where the densest concentration of small- and medium-sized open space exists in the San Francisco. The site overall is a larger patchwork quilt of natural areas and open spaces, owned by as many as nine different City departments. Planners, advocates and stewards have identified the Twin Peaks Bioregion as an important conservation priority and a spectacular opportunity to create an intentional bioregional park preserve in the heart of the city.

## The San Francisco Bay Area Water Trail

The San Francisco Bay Area Water Trail is a growing network of designated launching and landing sites, or "trailheads" around San Francisco Bay. Each trailhead enables non-motorized small boat users to safely enjoy the natural, historic, cultural, and scenic richness of San Francisco Bay and its nearby tributary waters. This regional trail has the potential to enhance Bay Area communities' connections to the Bay and create new linkages to existing shoreline open spaces and other regional trails.

## Chapter 3. Housing Policies and Housing Production

## HOUSING POLICIES

Chapter 2 documented the City and County's land use planning efforts to support its PDA and accommodate growth. Complementing those planning efforts, San Francisco voters have adopted several key pieces of legislation to also support housing growth-particularly at all levels of affordability-and marry that growth with transportation investments from the private sector. The following are descriptions of the myriad policies San Francisco has recently adopted.

## Transportation Sustainability Program (TSP)/ Transportation Demand Management (TDM)

The Transportation Sustainability Program (TSP) is a joint effort between the San Francisco Planning Department, the Transportation Authority, and the San Francisco Municipal Transportation Agency. The program is comprised of three major areas of work:

INVEST: TRANSPORTATION SUSTAINABILITY FEE (TSF). The first component of the program is a Transportation Sustainability Fee (TSF) that helps fund transit and safer streets, particularly as San Francisco grows and our need for sustainable travel modes increase. New commercial developments, market-rate residential developments with more than 20 units, and certain large institutions will be required to pay TSF. The TSF is projected to pay for $\$ 1.2$ billion in transportation improvements over 30 years. The money could be used for things such as more Muni buses and trains, improved reliability on Muni's busiest routes, roomier and faster regional transit, and better and safer streets for pedestrians and bicyclists. The TSF has been adopted by the Board of Supervisors and went into effect on December 26, 2015.

ALIGN: CEQA REFORM. San Francisco has modernized its environmental review process which includes a more meaningful transportation analysis that better captures environmental effects, like a development's impacts on transit delays and crowding. On March 3, 2016, the San Francisco Planning Commission adopted a resolution to replace Level of Service (LOS) with a vehicle miles traveled threshold for all CEQA environmental determinations.

SHIFT: TRANSPORTATION DEMAND MANAGEMENT. New developments within San Francisco are required to adopt transportation demand management programs. Developers are required to offset the total number of parking spaces provided with a menu of TDM options that together meet a "points" threshold equivalent to the number of calculated Vehicle Miles Traveled (VMT) attributed to their parking. On February 7, 2017, the San Francisco Board of Supervisors approved the ordinance amending the Planning Code to establish a Transportation Demand Management Program.

For more information visit: http://bit.ly/2pDgErs

## Prop K "Additional Affordable Housing Policy"

Prop K "Additional Affordable Housing Policy" was approved by San Francisco voters on November 2014. Prop K established goal of constructing or rehabilitating at least 30,000 homes by 2020 and securing sufficient funding to achieve the goal. More than $50 \%$ of the housing will be affordable for middle-class households, with at least $33 \%$ affordable for low- and moderate-income households. The City will attempt to ensure that $33 \%$ of new housing in areas that are rezoned to provide more residential development is affordable to low- and mod-erate-income households.

## Prop C Affordable Housing Charter Amendment

Prop C Affordable Housing Charter Amendment was approved by San Francisco voters on June 2016. Prop $C$ increases the "inclusionary" housing requirement for private developments, requiring new market-rate housing projects of 25 or more units to include $15 \%$ low-income and $10 \%$ moderate/middle-income housing. The measure also gives the San Francisco Board of Supervisors the authority to alter the existing and impose new affordable housing requirements through ordinances instead of a charter amendment.

## Prop A Housing Bond

Prop A Housing Bond was approved by San Francisco voters on November 2015. It issues up to $\$ 310$ million in bonds for low- and middle-income housing. The bond includes $\$ 80$ million to refurbish and reconstruct existing public housing units and $\$ 100$ million to deliver the maximum amount of new $100 \%$ affordable homes. The Mission District will get $\$ 50$ million for new $100 \%$ affordable construction, land acquisition for affordable housing, and large Single-Room Occupancy (SRO) acquisition rehab. About $\$ 80$ million in the bond will go to down-payment assistance and developer incentives targeting middle-income households.

## Accessory Dwelling Units

Accessory Dwelling Units (ADUs)—also called secondary units, in-law units, or cottages-are units added to existing residential buildings. San Francisco, first adopted its ADU program in 2014 for select districts. As of September 4, 2016, the City of San Francisco's Accessory Dwelling Unit program is available for use citywide. This program reduces some Planning Code requirements to make it possible for property owners to add these new units to their buildings. ADUs are permitted in all districts that allow residential use. However, the ADU program does not apply to RH 1-(D) districts. ADUs in RH-1(D) districts should follow State Law requirements. Buildings with four or less existing units are permitted to add one ADU. Buildings with five or more existing units are allowed to add as many ADUs as fit and meet all planning and building code controls.
For more information visit: http://bit.ly/2oPHDji

## Legalization of Unauthorized In-Law Units

Established in 2014, this is a voluntary program that allows property owners to formally register and rent their otherwise illegally converted in-law units in San Francisco assuming all life-safety conditions are met. With this ordinance, one of these existing units may le-
gally join the housing market should the owner follow the stipulated process. If the building where the unit is being legalized is subject to Rent Control requirements, the unit being legalized in also subject to Rent Control. There are several Planning Code requirements that are waived for units taking advantage of this process including rear yard, exposure, density, parking, and open space. This program is applicable citywide in buildings which permit residential uses.
For more information visit: http://sfdbi.org/UnitLegalization

## Elimination of Conditional Use and other hearing requirements for 100\% Affordable projects

Legislation that eliminated conditional use requirements, Section 309 and Section 329 review for 100\% affordable projects was adopted in March 2016. 100\% Affordable Housing projects are now principally permitted and are not required to obtain conditional use authorization. 100\% Affordable Housing Projects are not required to go to the Planning Commissions for Planned Unit Development review, Section 309 review, and Section 329 Large Project Authorization.
For more information visit: http://bit.ly/2pDc6Ed

## 100\% Affordable Housing Bonus Program

On July 29, 2016, Mayor Ed Lee signed the100\% Affordable Housing Bonus Ordinance into law.
To increase the amount of affordable housing built in San Francisco, 100\% Affordable Housing Bonus (AHBP) offers housing developers incentives, including increased density and height, in return for building more permanently affordable homes into their projects. The Ordinance also establishes the procedures in which the $100 \%$ AHBP projects shall be reviewed and approved.
For more information visit: http://bit.ly/2onMx5X and http://bit.ly/2pSbqqM

## Small sites program

Created in 2014, the Small Sites Program (SSP) is an initiative of the San Francisco Mayor's Office of Housing and Community Development (MOHCD). The SSP is funded through a combination of Housing Trust Fund revenues and affordable housing fees paid by housing developers in San Francisco. This loan program provides acquisition and rehabilitation financing to developers that supports the purchase and renovation of multifamily rental buildings of 5 to 25 units. The program has been created to protect and establish long-term affordable housing in smaller properties throughout San

Francisco that are particularly vulnerable to market pressure resulting in property sales, increased evictions and rising tenant rents.This program was designed to protect residents who were susceptible to losing their homes due to evictions (mostly arising from the Ellis Act) or rising rents. Legislation approved by the Board in 2016 would allow developers of small projects (10-25 units) to direct their inclusionary housing in-lieu fees to the program.

For more information visit: http://bit.ly/2pCX6WQ

## Creating/Clarifying Affordable Housing Preferences

An Ordinance Clarifying/Creating Preferences for Affordable Housing Units was adopted in 2016 to create and clarify housing preferences for the City's Affordable Housing Programs by expanding the Displaced Tenant Preference and creating a new Neighborhood Preference. It is designed to create additional preferences for
people displaced through Ellis Act and Owner-Move-In evictions and neighborhood residents.

For more information visit: http://bit.ly/2onJdYS

## Applying Inclusionary Housing Requirements for Group Housing

An Ordinance Applying Inclusionary Housing Requirements to Group Housing was adopted in 2015. Inclusionary housing which requires new housing projects to "include" affordable units or pay a fee apply to Group Housing projects that have not received a First Construction Permit before May 20, 2015. Exposure requirements also apply to group housing and can be satisfied with either all bedrooms meeting the exposure requirements or an interior common area meeting these requirements. On-site inclusionary group housing rooms are exempt from density calculations.

For more information visit: http://bit.ly/2pSlpfM


## HOUSING PRODUCTION

The combination of the City's diligent land use planning combined with focused policy and legislative adjustments, San Francisco is a regional leader in housing
growth. Table 2 documents the total number of housing units located within San Francisco PDAs.

TABLE 2. Housing units within San Francisco PDAs.

| EXISTING ZONING |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PDA NAME | $\begin{array}{r} \text { COMPLETED } \\ 2010-15^{1} \end{array}$ | UNDER CONSTR. ${ }^{2}$ | REMAINING PIPELINE ${ }^{2}$ | $\begin{gathered} \text { SOFT } \\ \text { SITES }^{3} \end{gathered}$ | OTHER | IMMINENT REZONING ${ }^{4}$ | TOTAL NEW LOCAL SF CAPACITY | TOTAL REGIONAL ALLOCATION ${ }^{5}$ |
| 19th Avenue/Park Merced | 66 | 2 | 7 | 192 | 6,180 |  | 6,447 | 9,596 |
| Balboa Park | 70 | 13 | 19 | 943 | 16 | 500 | 1,561 | 233 |
| Bayview/Hunters Point <br> Shipyard/Candlestick Point | 457 | 10 | 651 | 1,659 | 12,289 | 787 | 15,853 | 26,249 |
| Downtown-Van Ness-Geary | 4,010 | 2,588 | 4,802 | 10,467 | 3,304 | 0 | 25,171 | 16,351 |
| Eastern Neighborhoods | 2,106 | 2,316 | 6,303 | 12,243 | 1,986 | 8,227 | 33,181 | 24,817 |
| Market \& Octavia | 1,479 | 573 | 4,829 | 3,618 | 349 | 2,023 | 12,871 | 3,658 |
| Mission-San Jose Corridor | 52 | 70 | 129 | 2,790 | 1,726 | 0 | 4,767 | 1,124 |
| Mission Bay | 1,792 | 375 | 437 | 0 | 3,692 | 0 | 6,296 | 4,191 |
| Port of San Francisco | 0 | 0 | 170 | 559 | 3,046 | 133 | 3,908 | 4,780 |
| San Francisco/San Mateo BiCounty Area | 41 | 1 | 28 | 675 | 3,338 | 0 | 4,083 | 3,451 |
| Transit Center District | 378 | 951 | 3,056 | 337 | 575 | 0 | 5,297 | 4,933 |
| Treasure Island \& Yerba Buena Island | 0 |  |  | 0 | 7,800 | 0 | 7,800 | 8,692 |
| SUBTOTAL PDAs | 10,451 | 6,899 | 20,431 | 33,483 | 44,301 | 11,670 | 127,235 | 108,075 |
| Rest of the City | 484 | 220 | 965 | 8,314 | 11,285 |  | 21,268 | 29,814 |
| TOTAL Citywide | 10,935 | 7,119 | 21,396 | 41,797 | 55,586 | 11,670 | 148,503 | 137,889 |

TABLE 3. Jobs production within San Francisco PDAs.

| PDA NAME | EXISTING ZONING |  |  |  |  |  JOB <br> GROWTH  <br>   2010-15 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { COMPLETED } \\ & 2010-15^{1} \end{aligned}$ | UNDER CONSTR. ${ }^{2}$ | REMAINING PIPELINE ${ }^{2}$ | $\begin{aligned} & \text { SOFT } \\ & \text { SITES } \end{aligned}$ | OTHER ${ }^{3}$ |  |  |  | LOCAL CAPACITY | TOTAL <br> REGIONAL <br> ALLOCATION |
| 19th Avenue/Park Merced | 29 | 0 | (3) | 272 | 1,316 |  | 1,614 | 1,085 | 2,699 | 121 |
| Balboa Park | 77 | (7) | 0 | 81 | 0 | 0 | 151 | 317 | 468 | 1,855 |
| Bayview/Hunters Point Shipyard/ Candlestick Point | 683 | 309 | 600 | 7,992 | 15,067 | 658 | 25,309 | 3,663 | 28,972 | 27,185 |
| Downtown-Van NessGeary | 428 | 4,636 | 5,041 | 10,869 | 5,690 |  | 26,664 | 34,727 | 61,391 | 70,835 |
| Eastern Neighborhoods | 819 | 1,833 | 1,036 | 4,258 | 1,910 | 37,159 | 47,015 | 13,650 | 60,665 | 30,392 |
| Market \& Octavia | $(1,654)$ | (94) | 1,086 | 303 | 262 | 66 | (31) | 5,378 | 5,347 | 3,166 |
| Mission-San Jose Corridor | 5 | 20 | 41 | 830 | 1,006 |  | 1,902 | 1,439 | 3,341 | 6,348 |
| Mission Bay |  | 2,500 | 6,000 |  | 6,254 | 12,131 | 26,885 | 515 | 27,400 | 27,486 |
| Port of San Francisco | 96 | 0 | 63 | 1,965 | 0 | 12,681 | 14,805 | 1,478 | 16,283 | 10,644 |
| San Francisco/San Mateo Bi-County Area | 0 | 0 | 9 | 2,908 | (2) |  | 2,915 | 347 | 3,262 | 5,113 |
| Transit Center District | 2,413 | 8,101 | 10,830 | 2,182 | 8,017 |  | 31,543 | 13,614 | 45,157 | 46,292 |
| Treasure Island \& Yerba Buena Island |  |  |  |  | 2,634 |  | 2,634 | 175 | 2,809 | 4,242 |
| SUBTOTAL PDAs | 2,896 | 17,298 | 24,703 | 31,660 | 42,154 | 62,695 | 181,406 | 76,388 | 257,794 | 233,679 |
| Rest of the City | 270 | 27 | 101 | 2,748 | 524 |  | 3,670 | 10,841 | 14,511 | 61,971 |
| TOTAL Citywide | 3,166 | 17,325 | 24,804 | 34,408 | 42,678 | 62,695 | 185,076 | 87,229 | 272,305 | 295,650 |

NOTES 1-5 appear at the top of the next page.

## NOTES FOR TABLES 2 AND 3

1. Completed housing projects are from SF Planning's annual Housing Inventory. Remaining Pipeline data is the difference between under construction and total Pipeline in the GCA from 4Q2015
2. Reflects information through December 31, 2016. "Under Construction" data is from the 4Q2016 Pipeline Database
3. "Other" includes a range of larger multi-parcel proposals or plans (e.g., Trinity Plaza, Schlage Lock, Hope SF, etc.) and recently adopted re-zoning or ordinances (ADUs, UCSF LRDP, Laurel Heights, PDR/Office Cross-subsidy).
4. "Imminent Rezoning" includes Central SoMa, The Hub, India Basin and Balboa Reservoir.
5. Total Regional Allocation of Plan Bay Area is from Metropolitan Transportation Commission, Urban Sim Model Run, Draft Preferred Scenario, Nov. 2016

## AFFORDABLE HOUSING PRODUCTION

TABLE 4. Affordable Housing Pipeline and Complete Projects by PDA

| PDA NAME | AFFORDABLE UNITS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | COMPLETED 2010-151 |  |  |  |  | AFFORDABLE PIPELINE HOUSING ${ }^{2}$ |
|  | VLI | LI | MOD | ABOVE | TOTAL |  |
| 19th Avenue | 0 | 0 | 2 | 64 | 66 | 0 |
| Balboa Park | 0 | 70 | 0 | 0 | 70 | 4 |
| Bayview/Hunters Point Shipyard/ Candlestick Point | 270 | (75) | 29 | 233 | 457 | 1 |
| Downtown-Van Ness-Geary | 544 | 302 | 212 | 2,952 | 4,010 | 563 |
| Eastern Neighborhoods | 137 | 207 | 78 | 1,684 | 2,106 | 1,105 |
| Market \& Octavia | 311 | 80 | 71 | 1,017 | 1,479 | 466 |
| Mission-San Jose Corridor | 0 | 0 | 23 | 29 | 52 | 9 |
| Mission Bay | 0 | 150 | 27 | 1,615 | 1,792 | 0 |
| Port of San Francisco | 0 | 0 | 0 | 0 | 0 | 182 |
| San Francisco/San Mateo Bi-County Area | 0 | 0 | 8 | 33 | 41 | 1,128 |
| Transit Center District | 189 | 0 | 0 | 189 | 378 | 503 |
| Treasure Island \& Yerba Buena Island | 0 | 0 | 0 | 0 | 0 | 0 |
| SUBTOTAL PDAs | 1,451 | 734 | 450 | 7,816 | 10,451 | 3,961 |
| Rest of the City |  |  |  |  | 484 | 79 |
| TOTAL Citywide |  |  |  |  | 10,935 | 4,040 |

## NOTES FOR TABLE 4

1. End of year 2015. Completed Projects from the annual Housing Inventory, SF Planning.
2. Pipeline Projects from the 4Q2016 Pipeline data set and report, "NET AFFORDABLE UNITS" field. The "Pipeline" of development projects represent those building proposals for which a formal planning entitlement or building permit has been filed, approved, or is under construction. This measure of future development excludes planning affordable housing units in large phased projects or area plans for which a planning entitlement has been filed or approved but a building permit has not been filed or approved, or is not under construction. Such Plans include Hunters Point/Candlestick, Treasure Island, Parkmerced, HOPE SF, etc.

## Chapter 4. Priority Development Area Transportation Needs

Planning for housing through land use plans and adopting comprehensive legislation to support those plans is one half of this Investment and Growth Strategy. Chapter 4 documents the complementary transportation plans that work to support the movement of new residents and employees of San Francisco.

## COUNTY TRANSPORTATION PLANS

San Francisco planning agencies at all levels of government have collaborated to establish a vision for the future San Francisco transportation network including a Subway Vision for a comprehensive network throughout the city and a long range 50-year countywide transportation plan, Connect SF.

## Connect SF

Connect $S F$ is a long range effort to define the desired and achievable transportation future for San Francisco. Launched in 2016, it is a partnership of San Francisco's key planning and transportation agencies and the Mayor's Office, including the Transportation Authority, the SFMTA, San Francisco Planning, and the Office of Economic and Workforce Development (OEWD). The effort will produce a roadmap to arrive at that future, including policies, planning, project development, and funding strategies. The key outputs for the program include a vision document, a long-term transit study, a freeway and street traffic management study, a major update to the SFTP, and an update to the Transportation Element of the San Francisco General Plan. The Connect SF team has developed a scenario planning approach that will
engage a diverse set of stakeholders to understand potential future alternatives. In 2017, this process will produce an agreed upon 50-year vision for transportation that will inform all of the components described above.

## Subway Vision

In 2016, the Connect SF agencies produced a Subway Vision in response to a Board of Supervisors Ordinance mandating that the City have a planning document for future subway expansion. The Subway Vision explored the existing and future needs of the subway system along with an analysis of the benefits and costs of a complete subway network. The agencies received input from the public on where they would like to see the next subway routes and stations using an online mapping tool as well as popup feedback stations in three San Francisco neighborhoods. This will serve as an input to the Connect SF long-term transit study.

## LOCAL TRANSPORTATION PLANS

Complementing the county-level effort to establish a vision for San Francisco's transportation system, the SF Planning department also receives grants from MTC to focus and coordinate local neighborhood transportation improvements. Table 5 documents the planning grant status and is followed by descriptions of each.

## Rail Storage Alt. Analysis and Feasibility Study

The Railyard Alternatives and I-280 Boulevard Feasibility Study (RAB) is a multi-agency program studying transportation and land use alternatives in the most

TABLE 5. San Francisco Priority Development Area Planning Grant Status

| PROJECT TITLE | LEAD AGENCY | PROJECT MANAGER | $\begin{array}{r} \text { PDA } \\ \text { FUNDS } \end{array}$ | REQUIRED NONFEDERAL MATCH | $\begin{aligned} & \text { TOTAL } \\ & \text { COST } \end{aligned}$ | STATUS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Rail Storage Alt. Analysis \& Feasibility Study | Planning | Susan Gygi | \$898,763 | \$116,674 | \$1,015,437 | Scheduled completion 3/31/17 |
| M-Ocean Realignment | MTA | Liz Brisson | \$492,000 | \$63,869 | \$555,893 | Complete |
| Bayshore Station | Planning | Susan Gygi | \$255,774 | \$33,204 | \$288,978 | Scheduled completion 3/31/17 |
| Ocean Ave Streetscape Plan | Planning | Patrick Race | \$195,463 | \$25,374 | \$220,837 | Complete |
| Embarcadero Multimodal Design | MTA | Patrick Golier | \$250,000 | \$32,454 | \$282,454 | Complete |
| Market/Noe Streetscape Design | MTA | Patrick Golier | \$100,000 | \$12,982 | \$112,982 | Complete |
| Balboa Reservoir TDM | Planning | Jeremy Shaw | \$76,000 | \$9,866 | \$85,866 | Scheduled completion 3/31/17 |

rapidly growing areas of the city. This study will evaluate whether a comprehensive, regional alternative can address a number of challenges that potentially divides these densifying neighborhoods, reduces connectivity and exacerbate congestion for public transit, cars, pedestrians and cyclists.

For more information visit: http://bit.ly/28SmG0G

## M-Ocean Realignment

This proposed project extends the subway tunnel that now stops at West Portal Station all the way to Parkmerced. This would make service on the M-Ocean View light-rail line faster, less crowded and more reliable by allowing longer trains and eliminating conflicts with traffic and the need to wait for signals.

## Bayshore Station

The Bayshore Multi-Modal Facility Location Study is analyzing alternative locations, conceptual designs, and implementation plans for a multi-modal facility in the Bayshore area based on consultant analysis, public agency input and community feedback.

For more information visit: http://bit.ly/2pDiwA6

## Ocean Ave Streetscape Plan

This plan proposes to improve pedestrian and streetscape to Ocean Avenue between San Jose and Phelan Avenues in the Balboa Park/Ingleside neighborhood of San Francisco. The Project would build on previous planning work to move conceptual ideas and initial recommendations to a detailed funding-ready design for the corridor as a whole.

## Embarcadero Multimodal Design

This project is a program concept, conceptual design and cost estimate for a protected bikeway along the Embarcadero from Third Street to Powell/Jefferson Streets.

## Market/Noe Streetscape Design

The goal of this preliminary design is to improve pedestrians and cyclists safety along the Upper Market Street corridor while enhancing the streetscape.

## Balboa Reservoir TDM

The Balboa Area TDM Plan will provide a compilation of short- and long-term recommendations for the City, City College, and the future Balboa site that allows for the most efficient use of limited transportation infrastructure while minimizing impacts on the Balboa Park
community. The Plan will advise on the best approach to implement these recommendations and identify traffic circulation needs for further study.
For more information visit: http://bit.ly/2oPDwE7

## TRANSPORTATION INVESTMENTS

San Francisco has consistently invested in transportation improvements to better serve its PDAs. The 2013 Strategy document identified several critical investments which serve SF's PDAs. Table 6 (next page) updates that list of capital improvements and is followed by a brief description of each new capital improvement or study.

## BART Metro and transbay core capacity study

How will BART accommodate a projected 750,000 daily riders by 2025, or almost double its current ridership? BART Metro Vision is a comprehensive plan to keep a rapidly growing Bay Area moving by expand BART's capacity as both commuter rail and a metro service that provides all-day, frequent service.

The Core Capacity Transit Study is an inter-agency effort to identify investments and improvements that will increase transit capacity in San Francisco's core, which includes portions of the Financial District, SoMa, Mid-Market, and Mission Bay Neighborhoods. This joint effort between BART, Muni, AC Transit, Caltrain, and the Water Emergency Transportation Authority, (in coordination with the Transportation Authority and MTC) aims to relieve transit congestion in the Transbay Corridor and the San Francisco Metro Corridor. The study has provided the basis for a crowding-andcapacity strategy within the Plan Bay Area update (due to be adopted summer 2017) and catalyzed funding for near-term improvements such as alternative seat configurations on BART and funding purchase of additional AC Transit transbay buses. By the time of its conclusion in spring 2017, the study will recommend further short and medium term projects, as well as provide a framework for ongoing long term planning that may lead to a new transbay transit crossing.

## SFMTA Fleet Expansion

Almost $\$ 477$ million in Prop K sales tax funds are committed to provide local match to fund new Muni vehicles:

- 425 new vehicles have been programmed and are awaiting allocation
- 327 new vehicles are on order
- 540 new vehicles have been placed in service
TABLE 6. PDA Supportive Transportation Investments

* Projects added to the 2013 Strategy document.


## Geneva-Harney BRT

The Geneva-Harney Bus Rapid Transit (BRT) line is a proposed high-quality, high-capacity transit service envisioned to provide existing and future neighborhoods along the San Mateo-San Francisco County border with a bus connection to area's key regional transit system hubs. The corridor extends from Balboa Park BART/ Muni Station in the west to Hunters Point Shipyard in the east, including a connection to the Bayshore Caltrain Station. The project would provide faster, more frequent transit service as well as safety improvements for people walking and biking, and will support significant new growth in jobs, housing, and shopping along the corridor.

## HOV/HOT Lanes on US 101 and I-280 | Regional/ Local Express Bus to Support Express Lanes

Through the San Francisco Freeway Corridor Management Study (FCMS), one of the key recommendations from the 2013 SFTP, the Transportation Authority is exploring strategies to manage travel in the US 101 and I-280 corridors in San Francisco. These two heav-ily-traveled regional routes will see large increases in demand with projected jobs and housing growth. The study focuses on applying technology and efficiencyrelated approaches to improve the throughput of the existing facilities, such as managed lanes to act as a platform for reliable and efficient travel for regional transit and high-occupancy vehicles. The study began a multifaceted technical analysis of potential improvements based on the Vision and Goals adopted by the Transportation Authority Board in 2015. Additionally, with the recognition that freeway travel in the Bay Area does not start and stop at county lines, the Transportation Authority began coordination with partners in San Mateo

County to plan for a continuous freeway management scheme along the entire US 101 corridor. With existing conditions analysis shared with the Board in Fall 2016, the FCMS team is proceeding with an evaluation of improvements to address existing and future conditions. In addition, staff is conducting community outreach and identifying potential scenarios for managed-lanes.

For more information visit: http://bit.ly/2pD8TSj

## San Francisco Late Night Transportation Study

In January 2015, the Transportation Authority, the San Francisco Entertainment Commission and the OEWD released the Late Night Transportation Plan. The groundbreaking study contains recommendations to improve service, accessibility, reliability and safety for those who are working or playing after nightfall or before daybreak. Since then, the Transportation Authority developed a prioritized set of recommended changes and expansions to the network of All-Nighter transit service provided by the SFMTA, AC Transit, and SamTrans. These improvements are designed to better match the service provided to areas of the greatest need, particularly among workers who rely on transit to reach jobs in San Francisco and around the region. The Transportation Authority also developed a plan for ongoing monitoring of late night transportation system performance, including service reliability and ridership, as part of the agency's biennial Congestion Management Program. Meanwhile, the Transportation Authority coordinated with OEWD to launch an information campaign to increase awareness of late-night transit service and on an assessment of neighborhood improvement needs in a pilot nightlife district, the Lower Polk neighborhood.


## Chapter 5. Informing Transportation Funding Decisions

The final element of the Transportation Investment and Growth Strategy documents the methodology by which the Transportation Authority prioritizes its competitive grants for transportation expenditures. This discussion primarily centers on the regional level One Bay Area Grant Program; the County's priority transportation projects and their respective sponsors; and lastly, adjustments to the County definition of Communities of Concern that determines certain grant prioritization.

## OBAG CYCLE I

Through the OBAG 1 County Program, the Transportation Authority programmed $\$ 35$ million to seven competitively selected projects reflecting a focus on complete streets and safety, such as the Chinatown Broadway Street Design and Mansell Corridor Improvement.

## OBAG CYCLE II PRIORITIZATION

## Major capital improvements serving PDAs

The Transportation Authority Board is anticipated to adopt San Francisco's OBAG 2 project priorities in June 2016. We will be able to identify the funded capital improvements at that time.

## Outreach plan for Cycle II

Consistent with MTC's OBAG 2 guidelines, our public outreach builds on the City's recent coordinated efforts to identify its transportation priorities for the Plan Bay Area and new revenue measures, as well as project spon-
sors' public involvement activities to identify and refine their agency's priorities. In addition, for the OBAG 2 call for projects, our public outreach approach includes, but is not be limited to, public meetings at the Transportation Authority Board and committees, as well as pedestrian and bicycle advisory committees; stakeholder meetings; commissioner engagement (e.g. briefings, newsletters, coordination with project sponsors or constituents); outreach tools (e.g. OBAG 2 website <www. sfcta.org/obag2>, email, and social media); and multilanguage translations of materials and meetings as appropriate and also when requested.

## OBAG Cycle II prioritization

The majority of the prioritization and screening criteria are required by the MTC guidelines, such as the PDA focus requiring at least $70 \%$ of the funds to be invested in PDAs. The criteria also retain most of the OBAG 1 criteria: multi-modal benefits, multiple project coordination, and safety. The OBAG 1 implementation process demonstrated the challenge of meeting the timely use of funds requirements, so we continue to give strong consideration to project readiness. In addition, we added new criteria that reflect the city's growing needs in core capacity and reliability improvements, as identified in the San Francisco Transportation Plan and in Plan Bay Area. Given MTC's intent that OBAG provide incentives for building affordable housing, we also introduced a new criterion that rewards transportation projects located near a proposed housing development with $75 \%$ or more affordable units.

## PRIORITY TRANSPORTATION PROJECTS

TABLE 7. Priority Transportation Projects

| PRIORITY TRANSPORTATION PROJECT IN PLAN BAY AREA 2040 | PBA 2040 <br> PROJECT <br> SPONSOR | PROJECT DESCRIPTION |
| :---: | :---: | :---: |
| Arena Transit Capacity Improvements | SFMTA | Identifies transit improvements needed to accommodate growth in Mission Bay. Improvements might include track crossovers to allow for trains to be staged; a 6-inch raised area along existing tracks; a platform extension to accommodate crowds; other trackway modifications; and a traction power study to ensure that the power grid can accommodate a large number of idling vehicles. |
| Balboa Park Station Area: Closure of Northbound I-280 On-Ramp from Geneva Avenue | SFCTA | This project will study and implement closure of the northbound I-280 on-ramp from Geneva Avenue to improve safety. Closure of the ramp would initially be done as a pilot project, if possible, depending on the results of traffic studies. The linked onramp from Ocean Avenue would remain open. |
| Balboa Park Station Area: Southbound I-280 Off-Ramp Realignment at Ocean Avenue | SFCTA | This project will realign the existing uncontrolled southbound I-280 off-ramp to Ocean Avenue into a T-intersection and construct a new traffic signal and crosswalk on Ocean Avenue to control the off-ramp. |


| PRIORITY TRANSPORTATION <br> PROJECT IN PLAN BAY AREA | PBA 2040 <br> PROJECT <br> SPONSOR | PROJECT DESCRIPTION |
| :--- | :--- | :--- |
| 2040 | BART | Investments in support of the region's Sustainable Communities Strategy, potentially <br> including core system trackway and route service enhancements, capacity |
| BART Metro Program |  | improvements at stations and facilities, integrated transit service and expansion of <br> high capacity transit lines. This includes studies of a future Transbay Corridor Rail <br> Crossing. |
|  |  | This project includes new train control system (\$915 million); 306 additional train |
|  |  | cars (\$1,622 million); and necessary traction power upgrades (\$100 million). |

table continues next page

| PRIORITY TRANSPORTATION PROJECT IN PLAN BAY AREA 2040 | PBA 2040 PROJECT SPONSOR | PROJECT DESCRIPTION |
| :---: | :---: | :---: |
| Historic Streetcar Extension: Fort Mason to 4th and King | SFMTA | The project would extend historic streetcar service by extending either the E-line or the F-line service from Fisherman's Wharf to Fort Mason, using the historic railway tunnel between Van Ness Ave. and the Fort Mason Center. The project will seek nontransit specific funds and will seek to improve the historic streetcar operation as an attractive service for tourists and visitors. |
| HOV/HOT Lanes on US 101 and I-280 | SFCTA | Phase 1: Convert an existing mixed traffic lane and/or shoulder/excess ROW in each direction to HOV 3+ lanes on US 101 from SF/SM County line to I-280 interchange and on I-280 from US 101 interchange to 6th Street offramp to enhance carpool and transit operations during peak periods. <br> Phase 2: Convert Phase 1 HOV lanes to HOT/Express Lanes. Express transit to be funded with HOT lane revenues. |
| Hunters Point Shipyard and Candlestick Point Local Roads Phase 1 | SFDPW | Build new local streets within the Hunters Point Shipyard and Candlestick Point area. |
| Muni Forward (Transit Effectiveness Project) | SFMTA | Includes transit priority improvements along Rapid and High Frequency transit corridors, service increases, transfer and terminal investments, overhead wire changes, and street improvements in support of Vision Zero. Transit priority treatments include bus-only-lanes, bus bulbs, queue jumps, transit stop optimization and other treatments described in the Transit Preferential Streets Toolkit. |
| Parkmerced Transportation Improvements | SFMTA | To improve transit, walking, automobile circulation and biking to serve a new mixeduse development. Project includes: a new street network, traffic calming, pedestrian improvements, biking improvements, streetscape improvements, and transit/shuttle stops. |
| Presidio Parkway | SFCTA | Reconstruct Doyle Drive with standard lane widths, shoulders, and a median barrier. Reconstruct interchange at State Route 1 and State Route 101 and add an auxiliary lanes between this interchange and Richardson Avenue. The typical lane width of the roadway will be increased to 11 feet, with an outside lane width of 12 feet to accommodate buses. Usable outside shoulders will be added to improve emergency response and provide a refuge for disabled vehicles. Transit access will be improved through the provision of extended bus bays near Gorgas Avenue to accommodate multiple transit providers, and well defined pedestrian routes. |
| Regional/Local Express Bus to Support Express Lanes | SFCTA | A 3-year regional/local express bus pilot to provide service to/from downtown San Francisco to/from San Francisco neighborhoods, Marin, Contra Costa, Alameda, San Mateo and Santa Clara counties to complement other freeway corridor management strategies. Some service to be funded with HOT lane revenues. See HOV/HOT Lanes on U.S. 101 and I-280 in San Francisco project. Includes vehicles. |
| San Francisco Late Night Transportation Improvements | SFCTA | New routes and increased frequency for all-night regional and local bus service, including Muni, AC Transit, Golden Gate Transit, and SamTrans routes. |
| SFgo Integrated Transportation Management System | SFMTA | SFgo is San Francisco's Citywide ITS program. It identifies signalized and nonsignalized intersections located along arterials and the Muni transit system and prioritizes them for ITS upgrades, such as controllers, cabinets, transit signal priority, fiber optic or wireless communications, traffic cameras, and variable message signs. Also improves arterial safety and pedestrian safety. |
| Southeast San Francisco Caltrain Station: <br> Environmental | SFCTA | Caltrain infill station to replace Paul Ave Station in Southeast San Francisco (e.g. Oakdale). |
| Southeast Waterfront Transportation Improvements, Phase 1 | SFDPW | Create a 5 mile multi-modal corridor of streets, transit facilities, pedestrian paths, and dedicated bicycle lanes to link the Candlestick/Hunters Point Shipyard project area to BART, T-Third light rail, Caltrain, local bus lines and future ferry service. A BRT system would use exclusive transit right-of-way, station and shelter facilities, and transit signal priority infrastructure. |
| Treasure Island Mobility Management Program | SFCTA | Introduce a new congestion toll on the entrances to, and exits from, Treasure Island and the San Francisco-Oakland Bay Bridge consistent with development plan; New ferry terminal, bus transit vehicles, and shuttle vehicles to serve Treasure Island and Yerba Buena Islands; New ferry service between San Francisco and Treasure Island; AC Transit service between Treasure Island and Oakland; shuttle service on-Island; bike share on-Island; priced-managed parking on-Island; Travel Demand Management program. |


| PRIORITY TRANSPORTATION PROJECT IN PLAN BAY AREA 2040 | PBA 2040 PROJECT SPONSOR | PROJECT DESCRIPTION |
| :---: | :---: | :---: |
| T-Third Mission Bay Loop | SFMTA | Connect the rail turnouts from the existing tracks on Third Street at 18th and 19th Streets with additional rail and overhead contact wire system on 18th, Illinois and 19th Streets. The loop would allow trains to turn around for special events and during peak periods to accommodate additional service between Mission Bay and the Market Street Muni Metro. |
| T-Third Phase II: Central Subway | SFMTA | Extends the Third Street Light Rail line north from King Street along Third Street, entering a new Central Subway near Bryant Street and running under Geary and Stockton Streets to Stockton \& Clay Streets in Chinatown. New underground stations will be located at Moscone Center, Third \& Market Streets, Union Square, and Clay Street in Chinatown. Includes procurement of four LRVs. |
| Transbay Transit Center | TJPA | New Transbay Transit Center built on the site of the former Transbay Terminal in downtown San Francisco serving 11 transportation systems. |
| Van Ness Avenue Bus Rapid Transit | SFMTA | Implement Van Ness Avenue Bus Rapid Transit (Van Ness BRT) to improve approximately two miles of a major north-south urban arterial in San Francisco. Project would include a dedicated lane for BRT buses in each direction between Mission and Lombard Streets. There will be nine BRT stations, with platforms on both sides for right-side passenger boarding and drop-off. |
| Yerba Buena Island (YBI) I-80 Interchange Improvement | SFCTA | Includes two major components: 1) On the east side of the island, the I-80/YBI Ramps project will construct new westbound on- and off-ramps to the new Eastern Span of the Bay Bridge; 2) On the west side of the island, the YBI West-Side Bridges Retrofit project will seismically retrofit the existing bridge structures. |

## COMMUNITIES OF CONCERN BOUNDARY ADJUSTMENTS

As a regional planning authority, MTC's equity analysis measured disadvantaged communities at a larger geog-raphy-census tracts; however, that methodology does not fully capture many of San Francisco's disadvantaged communities, which often are part of the same census tract as more affluent neighborhoods. Consequently, projects within or serving these unidentified communities are unable to receive the same level of priority as MTC's official CoCs for some of the competitive grant awards (including One Bay Area and Lifeline Transportation Program) or inclusion in regional and local planning efforts (including MTC's Regional Transportation Plan Investment Strategy and the Transportation Authority's Neighborhood Transportation Improvement Program). Conducting a similar analysis at a more finegrain level-the census block-group level-more accurately captures San Francisco's disadvantaged communities, particularly when they are immediately adjacent to more affluent areas.

Table 8 (next page) documents MTC's Communities of concern methodology and the eight disadvantaged factors and their respective thresholds for CoC inclusion.

To capture those smaller pockets of disadvantaged communities in San Francisco that had not been included in MTC's 2017 CoC definition, we conducted an analysis using the same factors and thresholds as MTC's analysis, but at the more fine-grained block group level rather than at the broader census tract level. Any block group meeting MTC's thresholds, that was part of a contiguous set of block groups with a combined population of at least 10,000 residents, was added as a CoC. Non-contiguous block groups that, together, contain less than 10,000 residents were not included in the CoC definition. As a result, one census tract that was identified in MTC's 2017 CoC definition, but that had a population of less than 10,000 residents, was not included in the San Francisco-specific CoC definition; this census tract is in the Sea Cliff neighborhood.

## SF County CoC definition

1) Census tracts already identified as CoCs per MTC's 2017 update and with a population of at least 10,000,
and
2) Contiguous census block groups that meet MTC's existing threshold analysis and with a population of at least 10,000.

FIGURE 8. MTC Community of Concern Disadvantaged

## Factors and Thresholds

| DISADVANTAGED |  |
| :--- | :---: |
| FACTORS | THRESHOLD |
| Minority | $70 \%$ |
| Low-Income (less than 200\% of Fed. poverty level) | $30 \%$ |
| Level of English proficiency | $20 \%$ |
| Elderly | $10 \%$ |
| Zero-Vehicle Households | $10 \%$ |
| Single Parent Households | $20 \%$ |
| Disabled | $25 \%$ |
| Rent-Burdened Households | $15 \%$ |

## MTC 2017 definition:

CoC is defined either as 1 ) census tracts with a concentration of both Minority and low income populations; or 2) census tracts with concentrations of any four disadvantaged factors.

Concentration thresholds are based on one half standard deviation above the regional population's mean.

## SF County 2017 definition:

1) Census tracts already identified as CoCs per MTC's 2017 definition and with a population of at least 10,000,
and
2) Contiguous census block groups that meet MTC's existing threshold analysis and with a population of at least 10,000.

## APPENDIX A: PRIORITY DEVELOPMENT AREAS IN SAN FRANCISCO



APPENDIX B: PRIORITY CONSERVATION AREAS IN SAN FRANCISCO


## Priority Conservation Areas in San Francisco

|  | Bayview Hill Natural Area |
| :--- | :--- |
| California Coastal Trail |  |
| Crosstown Trail: Connecting Twin Peaks Bio-Region/Glen Canyon |  |
|  | Green Connections: McLaren Park Pivot |


| Palou Phelps Natural Area |
| :---: | :--- |
| San Francisco Bay Area Water Trail |
| San Francisco Bay Trail - Bay Area Ridge Trail |
| Source: The Association of Bay Area Governments (ABAG) |

## Memorandum

Date: April 20, 2017
To: Transportation Authority Board
From: Jeff Hobson - Deputy Director of Planning
Subject: 05/09/17 Board Meeting: Adoption of the Transportation Investment and Growth Strategy 2017 Update

| RECOMMENDATION $\quad \square$ Information $\triangle$ Action | $\square$ Fund Allocation |
| :--- | :--- |
| Adopt the Transportation Investment \& Growth Strategy (TIGS) 2017 | $\square$ Fund Programming |
| Update | $\square$ Policy/Legislation |
|  | $\boxed{\text { Plan/Study }}$ |
| SUMMARY | $\square$ Capital Project |
| This memorandum provides a summary of San Francisco's TIGS 2017 | Oversight/Delivery |
| Update. TIGS reports on already approved and adopted City and County | $\square$ Budget/Finance |
| policies and plans related to housing growth and transportation planning | $\square$ Contracts |
| and investments, and is intended strictly for reporting purposes to the |  |
| Metropolitan Transportation Commission (MTC). It is a requirement of | $\square$ Procurement |
| Other: |  | the One Bay Area Grant (OBAG) Program and a prerequisite to receive OBAG 2 funds. Transportation Authority and Planning Department staff jointly prepared the attached update.

## DISCUSSION

All Congestion Management Agencies (CMAs), including the Transportation Authority, are required to prepare a full update of their TIGS as part of the One Bay Area Grant Program. In between Plan Bay Area updates, the CMAs submit more informal annual TIGS reports to MTC. The update includes details related to recently adopted housing policies, housing production statistics, and transportation planning and investment efforts.

## Background.

Purpose of TIGS: TIGS is intended to coordinate the County's housing and job growth with strategic investments in transportation. The goal is to focus that housing and job growth alongside transportation improvements within established Priority Development Areas (PDAs).
TIGS Structure: At its most basic, TIGS is a tool by which CMAs may demonstrate their efforts to achieve Plan Bay Area goals and report their progress related to housing policy, housing production, transportation planning and capital investment. The structure of TIGS includes the following subjects and discussions:

## San Francisco Priority Development Areas and Priority Conservation Areas Overview

This section documents any new land use planning documents recently adopted and how they affect San Francisco PDA housing and transportation needs. Additionally, this section describes new Priority

Conservation Areas (PCAs).

## Housing Policies and Housing Production

This section identifies recently adopted housing policies and explains how they individually affect housing production within San Francisco, and collectively build toward focusing growth within PDAs. Additionally, this section documents San Francisco's housing production over the last five years.
Priority Development Area Transportation Needs
This section discusses recently completed and currently underway transportation planning efforts that document new transportation needs throughout San Francisco. It is intended to complement the housing production statistics by documenting connections between housing and job centers.

## Transportation Funding Strategies

This section documents San Francisco's various funding strategies and identifies the methodology by which certain funds are prioritized.

## TIGS 2017 Update Highlights.

Priority Development Area Planning: The_San Francisco Planning Department has adopted eight land use plans within five PDAs. Each plan identifies new methods of focusing housing and job growth within Eastern Neighborhoods near transit investments. These plans are especially important to help our city meet Plan Bay Area growth targets.

Housing Policies: San Francisco voters have repeatedly demonstrated an intent to foster new initiatives to focus housing and job growth while also identifying new strategies for funding affordable housing and transportation improvements. The Transportation Sustainability Program is exceptionally noteworthy in that it marries incremental growth with site-specific transportation demand management improvements.
Housing Production: San Francisco is leading the region in housing growth. Between 2010 and 2016, San Francisco completed nearly 11,000 housing units in its PDAs. Over 7,000 more units are under construction and over 21,000 remain in the pipeline. While San Francisco's housing growth is exceptional, the region's overall success depends not only on our own efforts but on efforts by the two other largest cities, Oakland and San Jose, as well as on consistent efforts by the smaller cities in the other eight countries of the region.

Transportation Plans: Multiple agencies in San Francisco completed transportation plans, from the Transportation Authority's Countywide Plan to local transportation plans such as the Planning Department's Balboa Reservoir Transportation Demand Management Framework and the SAN Francisco Municipal Transportation Agency's (SFMTA's) Market/Noe Streetscape Design project. These plans are important in the process of identifying pipeline projects for various revenue sources, particularly for competitive funding programs.
Transportation Funding Strategies: San Francisco has consistently invested in transportation improvements across the city, with a particular focus on projects that help better serve the San Francisco's PDAs. Major planned capital investments supporting PDAs include the SFMTA's fleet expansion, the Geneva-Harney Bus Rapid Transit project, and the High-Occupancy Vehicle/HighOccupancy Toll Lanes on U.S. 101 and I-280, and regional/local express bus to support express lanes program.

## FINANCIAL IMPACT

The recommended action would not have an impact on the adopted Fiscal Year 2016/17 budget.

## CAC POSITION

The CAC was briefed on this item at its April 26, 2017 meeting and unanimously adopted a motion of support for the staff recommendation.

## SUPPLEMENTAL MATERIALS

Attachment 1 - Transportation Investment \& Growth Strategy, 2017


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## RESOLUTION ADOPTING PRINCIPLES AND APPROVING A LIST OF CANDIDATE PROJECTS AND FUNDING REQUESTS FOR REGIONAL MEASURE 3

WHEREAS, The Transportation Authority annually approves a set of legislative principles to guide transportation policy advocacy in the sessions of the State and Federal Legislatures; and

WHEREAS, The Transportation Authority's approved legislative principles for 2017 include supporting efforts to develop authorizing legislation to place a state-owned toll bridge increase measure on the ballot (known as Regional Measure 3 or RM3) and to advocate for San Francisco priority projects to be included in the RM3 expenditure plan; and

WHEREAS, The Bay Area Toll Authority (BATA) is governed by the Metropolitan Transportation Commission (MTC) governing board and is responsible for the programming, administration and allocation of toll revenues from state-owned toll bridges in the San Francisco Bay Area; and

WHEREAS, BATA is authorized to increase toll rates to provide funding to meet requirements of certain voter-approved regional measures, including Regional Measure 1 (voterapproved in 1988) and Regional Measure 2 (voter-approved in 2004); and

WHEREAS, The MTC identified the need for and expressed its intent to seek state authorization for RM3 in the adopted 2013 Plan Bay Area and in its update (Plan Bay Area 2040), which is approaching final approval this summer; and

WHEREAS, Senator Beall of Santa Clara County has introduced Senate Bill (SB) 595, which would require the City and County of San Francisco and the other 8 counties in the San Francisco Bay Area to conduct a special election on an unspecified increase in the amount of the toll rate an as-yet unspecified amount for as-yet unspecified projects and program, a toll increase generally referred to as RM3, to improve mobility and enhance travel options on the bridges and bridge corridors; and

WHEREAS, San Francisco's core, including portions of the Financial District, South of Market, Mid-Market and Mission Bay neighborhoods, is the Bay Area's largest and densest job center; and

WHEREAS, Draft projections included in Plan Bay Area 2040 have San Francisco's total number of households growing by $40 \%$ by 2040 and San Francisco's employment growing by $51 \%$ by 2040; and

WHEREAS, The San Francisco-Oakland Bay Bridge currently sees over one-third of the region's vehicular traffic on the seven state-owned toll bridges, is operating at capacity for vehicles, and is facing increasingly congested conditions; and

WHEREAS, Two-thirds of all Bay Area Rapid Transit District (BART) trips begin or end at one of the stations in the San Francisco core; and

WHEREAS, The San Francisco Municipal Transportation Agency's (SFMTA's) Muni is the region's most-used transit system with several Muni Metro lines already operating at capacity in the core area during peak times; and

WHEREAS, A multimodal package of improvements is needed to provide congestion relief and enhance mobility and travel options in the short, medium and long term in the Bay Area's stateowned toll bridge corridors, including but not limited to transit capacity and reliability improvements, active congestion management, pedestrian and bike access to bridge corridors and transit, and related state of good repair improvements, all of which are required to support sustainable economic growth and improve the quality of life for the region's residents, visitors and workforce; and

WHEREAS, At its April 24 meeting, the Citizens Advisory Committee (CAC) was briefed on the staff recommended principles (Attachment 1) to guide development of the RM3 Expenditure Plan and the draft list of San Francisco candidate projects with specific RM3 funding requests for certain projects (Attachment 2) and the CAC unanimously adopted a motion of support for the staff
recommendation; now, therefore, be itand
WHEREAS, At its May 9, 2017 meeting, the Board amended Attachment 2, San Francisco's project priorities, to assign dollar amounts for the city's RM3 asks as well as to change the description for Core Capacity \& Transit Reliability Study as reflected in the revised Attachment 2; now, therefore, be it

RESOLVED, That the Transportation Authority hereby adopts the attached set of principles to guide development of the RM3 expenditure plan; and be it further

RESOLVED, That the Transportation Authority hereby approves the attached list of candidate projects with funding requests for advocacy at the State and with MTC for inclusion in the RM3 expenditure plan; and be it further

RESOLVED, That the Executive Director is directed to communicate these positions to all relevant parties.

Attachments (2):

1. San Francisco Principles for Regional Measure 3
2. San Francisco Project Priorities for Regional Measure 3 Funding

## Attachment 1

## Draft Regional Measure 3 (RM3) Principles

## MTC Staff Draft Principles for Regional Measure 3 [MTC, December 2016]

Bridge Nexus
Ensure all projects benefit toll payers in the vicinity of the San Francisco Bay Area's seven state-owned toll bridges.

## Regional Prosperity

Invest in projects that will sustain the region's strong economy by enhancing travel options and improving mobility in bridge corridors.

## Sustainability

Ensure all projects are consistent with Plan Bay Area 2040's focused growth and greenhouse gas reduction strategy.

## State of Good Repair

Invest in projects that help restore bridges and transportation infrastructure in the bridge corridors.
Demand Management
Utilize technology and pricing to optimize roadway capacity.

## Freight

Improve the mobility, safety and environmental impact of freight.

## Resiliency

Invest in resilient bridges and approaches, including addressing sea level rise.

## San Francisco Proposed Additional RM3 Principles

## Equity

Ensure investment in projects that improve the affordability of, and access to, alternative travel options to single-occupancy vehicles in the bridge corridors, particularly for low-income residents of the Bay Area.

## Multimodal

Invest in multiple modes transportation to provide alternative travel options in the bridge corridors, including bus, rail, ferry, bicycle and pedestrian projects.
 $\begin{array}{ccc}\text { Totals: } & \$ 5,745- \\ \$ 5,915 & \$, 963 \\ \% \text { of RM3 Capital Program for } \$ 3 \text { toll level: } & 39 \%\end{array}$


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## Memorandum

Date: May 3, 2017; Revised 05/17/17
To: Transportation Authority Board
From: Maria Lombardo - Chief Deputy Director
Subject: 05/09/17 Board Meeting: Adopt Principles for Regional Measure 3 (RM3) and Approve a List of San Francisco Candidate Projects and RM3 Advocacy Amounts

| RECOMMENDATION $\square$ Information $\boxtimes$ Action | $\square$ Fund Allocation |
| :--- | :--- |
| - Adopt RM3 principles | $\square$ Fund Programming |
| - Approve a list of San Francisco RM3 Candidate Projects | $\boxtimes$ Policy/Legislation |
| - Approve specific RM3 Advocacy Amounts | $\square$ Plan/Study |
| SUMMARY | $\square$ Capital Project |
| The state legislature is currently working on legislation authorizing the | $\square$ Bversight/Delivery |
| Metropolitan Transportation Commission (MTC) to bring a bridge toll | $\square$ Contracts |
| increase to Bay Area voters in 2018, known as Regional Measure 3 | $\square$ Procurement |
| (RM3), intended to fund projects that improve mobility and enhance | $\square$ Other: | travel options in the region's state-owned toll bridge corridors. The legislation, Senate Bill (SB) 595 (Beall) is now in print with some general text pending amendments that would specify the amount of the toll (\$1 to $\$ 3$ are under consideration) and the projects and programs to be funded. Based on currently available information, it is anticipated that RM3 would include a 25 -year expenditure plan for up to $\$ 5$ billion in capital projects and potentially an operating program as well. We have been working with San Francisco project sponsors, the Mayor's Office, our Chair and MTC representatives to develop our RM3 recommendations.

## Follow-Up.

Following the May 9, 2017 Board meeting, staff has proposed a minor revision to Attachment 3, San Francisco's candidate projects, to increase the amount for the city's RM3 ask for project 'd', Mission Bay Ferry Landing, by $\$ 10$ million to a total of $\$ 25$ million (about a $.5 \%$ change in the RM3 total ask). The change was initiated at the Port of San Francisco's request following notification by Transportation Authority staff that the project would not be recommended for One Bay Area Grant Cycle 2 funds since it doesn't meet full funding requirements associated with that grant program. At its May 16, 2017 Board meeting, the SFMTA approved the attached RM3 principles and project list with the sole difference being the increase in the Mission Bay Ferry Landing project amount to $\$ 25$ million.

## DISCUSSION

## Background.

The MTC, in its role as the Bay Area Toll Authority (BATA), administers the toll programs for the seven state-owned Bay Area bridges (San Francisco-Oakland Bay Bridge, San Mateo-Hayward Bridge, Dumbarton Bridge, Carquinez Bridge, Benicia-Martinez Bridge, Antioch Bridge and Richmond-San Rafael Bridge). The current toll on these bridges is $\$ 5$, except for the San Francisco-Oakland Bay Bridge which has weekday congestion pricing. All bridges have reduced rates during weekday peak times for high-occupancy vehicles using FasTrak to pay the toll. The current toll revenues are expended through three programs:

- Regional Measure 1 (RM1) was approved by Bay Area voters in 1988, establishing a uniform $\$ 1$ toll on the seven state-owned toll bridges. RM1 funded the new Carquinez and BeniciaMartinez bridges, bridge rehabilitation, and access and interchange improvements near bridges. All RM1 projects are now complete, and the revenues for this program service debt used to finance these projects.
- The Toll Bridge Seismic Retrofit Program accounts for $\$ 3$ of bridge toll revenues. All seven of the Bay Area's state-owned toll bridge have now achieved seismic safety. The program currently totals $\$ 9.4$ billion, and the bridge toll revenues service debt on bonds issued to finance the program.
- Regional Measure 2 (RM2) was approved by voters in 2004, raising the toll on these seven bridges by $\$ 1$. The program includes $\$ 1.5$ billion for capital projects, and up to $35 \%$ of total RM2 annual revenues on an operating program (about $\$ 48$ million per year).

Since 2004 and despite the recent recession, the Bay Area's economy and population has grown significantly. The population is expected to grow by 2.3 million by 2040 and the number of jobs by 1.3 million, compared to 2010 levels. As a response to this increasing demand on the system and projected growth, in late 2016 MTC and the state legislature began discussing a new bridge toll, known as Regional Measure 3 (RM3), to address the region's growing pains by improving mobility and enhancing travel options in the region's bridge corridors.

## Status: SB 595 (Beall).

MTC is currently working with the State Legislature on SB 595 (Beall), which would require MTC to place a measure on the ballot in all nine Bay Area counties. The toll level, expenditure plan, and timing of this vote are not yet specified in the bill, and are subject to discussions with members of the Legislature and key stakeholders. Attachment 1 is a fact sheet on SB 595.
While the previous Regional Measures increased the bridge toll by $\$ 1$ each, the buying power of these tolls has decreased and there are significant needs across the region for additional transportation funds. SB 1, the state transportation funding package that was recently improved, focused on much needed repairs and maintenance to local streets and roads and highways ("aging pains"). As a complement, RM3 would focus on improving mobility and enhancing travel options in the region's bridge corridors where the bridges are incredibly congested and core transit systems like BART and Muni are overcrowded ("growing pains"). The MTC-led Core Capacity Transit Study has identified over $\$ 11$ billion in project investment recommendations to improve the Transbay Corridor alone. BART and MUNI each have significant fleet needs to meet the growing demand for transit services.

To ensure the bill keeps on track with legislative deadlines, SB 595 was heard in the Senate Transportation \& Housing Committee on April 25 as that was the committee's last hearing for fiscal
bills originating in the Senate to be heard. It was passed out of committee and re-referred to the Senate Appropriations Committee (anticipated May 26). The Bay Area delegation has already reached out to key stakeholders seeking input on the toll level, project priorities, etc. Given that the bill is now in print and starting to move, we are seeking Board input and action on RM3 to inform drafting of the bill language and Expenditure Plan.

## Toll level.

MTC estimates that a $\$ 1-3$ increase in bridge tolls starting in 2019 would make between $\$ 1.7$ billion and $\$ 5$ billion available as a 25 -year capital bond. A multi-dollar toll surcharge could be phased in over a period of years. Figure 2 below compares potential funding available at these different toll rates.

Figure 1. Estimated Toll Increase Revenue Comparison (MTC, April 2017)

| Toll Surcharge <br> Amount | Annual Revenue | Capital Funding Available <br> (25-year bond) |
| :--- | :--- | :--- |
| $\$ 1$ | $\$ 127$ million | $\$ 1.7$ billion |
| $\$ 2$ | $\$ 254$ million | $\$ 3.3$ billion |
| $\$ 3$ | $\$ 381$ million | $\$ 5.0$ billion |

Including an operating program would impact the amount of toll revenues available for a capital bond. Figure 2 below demonstrates the trade-offs that would result from different shares of operations from a $\$ 3$ toll.

Figure 2. Estimated Toll Increase Trade-offs (MTC, April 2017)

| Share of Funds <br> for Operations <br> (\$3 Toll Option) | Annual <br> Operating <br> Funding | Total Capital Budget |
| :--- | :--- | :--- |
| $0 \%$ | - | $\$ 5.0$ billion |
| $5 \%$ | $\$ 19$ million | $\$ 4.7$ billion |
| $10 \%$ | $\$ 37$ million | $\$ 4.5$ billion |
| $15 \%$ | $\$ 56$ million | $\$ 4.2$ billion |
| $20 \%$ | $\$ 75$ million | $\$ 4.0$ billion |

## Proposed RM3 Principles.

To guide the development of the Expenditure Plan for RM3, MTC issued a list of draft principles in December 2016, which are included in Attachment 2 to this memo. We are recommending that the Board ask MTC to include two additional principles: Equity and Multimodal. These are also detailed in Attachment 2. We briefed the Plans and Programs Committee on these principles in February as part of an information item on RM3.

## Proposed San Francisco Candidate Projects and RM3 Advocacy Amounts.

In order to develop our San Francisco candidate list, we considered a bridge nexus (regional connectivity) as the pre-requisite for eligibility for bridge toll funding as that is central to the fact that RM3 would be a fee (thus, requiring only a simple majority vote of the public to be approved). We also looked at how well projects meet MTC's principles and our two additional principles. Working
closely with the San Francisco Municipal Transportation Agency (SFMTA) and the Mayor's Offices, as well as coordinating with BART, Port of San Francisco, Transbay Joint Powers Authority, and others we put together the attached list of candidate projects, including specific RM3 asks for certain projects (Attachment 3).
The proposed RM3 projects fall into three categories for ease of messaging:

- Transit Core Capacity: These projects are all included in the recommendations from MTC's Core Capacity Transit Study, a collaborative effort to find and prioritize investments that will improve travel in the Transbay corridor and the core of San Francisco (Muni Metro network).
- Active Congestion Management: This group of projects represents cost-effective investments that will improve the operations of the existing transportation networks by enabling management of demand in real time, including relieving pressure on the San FranciscoOakland Bay Bridge. Examples include accelerating the provision of Treasure Island ferry service and implementing express lanes on U.S. 101/I-280 to provide faster and more reliable transit and shared-ride travel options, complementing similar improvements planned in San Mateo and Santa Clara counties for the congested peninsula corridor.
- Equity: User-fees tend to have a disproportionate impact on the lowest-income members of society. These projects would help mitigate these impacts through investments in alternative transportation modes, supporting additional transit service (such as late night and other lifeline transit service), and other accessibility improvements benefitting communities of concern (e.g. elevators, escalators and wayfinding as part of Muni's Metro Modernization project).
The SFMTA Board received an informational update on these proposed RM3 principles and candidate projects on May 2 and will consider taking action later this month. We will continue to closely coordinate with the Board, the SFMTA, the Mayor's Office, and other San Francisco stakeholders as the RM3 process evolves.


## FINANCIAL IMPACT

The recommended action would not have an impact on the adopted Fiscal Year 2016/17 budget.

## CAC POSITION

The CAC considered this item at its April 26, 2017 meeting and unanimously adopted a motion of support for the staff position. Since the meeting, we have made some editorial and formatting changes to the candidate project list (Attachment 3) with the only substantive change being the addition of the BART Modernization (Embarcadero to Civic Center, which includes elevators and related wayfinding) under the Equity category without a specific RM3 ask recommended. This project could be combined with the Muni Metro Modernization project into a regional transit accessibility (capital) program.

## SUPPLEMENTAL MATERIALS

Attachment 1 - SB595 (Beall) Fact Sheet
Attachment 2 - Draft Regional Measure 3 Principles
Attachment 3 - Draft San Francisco Regional Measure 3 (RM3) Candidate Projects

## ISSUE

Transportation infrastructure is key to supporting the San Francisco Bay Area's strong economy and maintaining California’s leadership in high-tech and high-paying jobs. Traffic congestion on the region's freeways, overcrowding on BART, Caltrain, ferries and buses in the toll bridge corridors is eroding the Bay Area's quality of life, access to jobs, cultural and educational opportunities, and undermining job creation and retention. The traffic chokepoints are especially acute in the corridors of the seven state-owned toll bridges that are critical east-west and north-south arteries that bind the Bay Area together.

## BACKGROUND

Bay Area voters have led California's "self-help" movement in supporting new local revenue for congestion relief, including strong voter support for toll increases in 1988 and 2004. In 1988, the Legislature enacted SB 45 (Lockyer), placing on the ballot Regional Measure 1, which standardized all bridge tolls at $\$ 1$ to help build the new Benicia-Martinez Bridge and the Carquinez Bridge replacement, among other projects. The measure was approved by 70 percent.

In 2003, Senate Bill 916 (Perata) authorized Regional Measure 2, a $\$ 1$ toll increase to fund transit and roadway improvements in the bridge corridors. The measure helped build numerous transportation improvements, including the Caldecott Tunnel's 4th Bore, BART to Warm Springs Extension (the first phase of BART to Silicon Valley), BART seismic retrofit and HOV lanes on Interstate 80, among other major projects. The measure was approved by 57 percent. In 2005, the Legislature delegated administration of all bridge toll revenue to the Bay Area Toll Authority, the Metropolitan Transportation Commission (MTC)'s affiliate agency which shares the same governing board.

## THIS BILL

SB 595 would provide voters in the nine Bay Area counties (Alameda, Contra Costa, Marin, Napa, San Francisco, San Mateo, Santa Clara, Solano and Sonoma) the opportunity to jumpstart the next generation of critical transportation improvements in the bridge corridors funded by an increase in bridge tolls. The bill would require the MTC to place a measure on the ballot in all nine counties. The expenditure plan, the toll level and the timing of the vote are not yet specified in the bill and are subject to discussion with members of the Legislature and key stakeholders. SB 595 will include strong accountability provisions to ensure that funds are invested according to the voter-approved plan.

While SB 1 (Beall) provided a substantial increase in state funds focused primarily on repairing local roads and the state highway system - the state's aging pains - SB 595 will address the Bay Area's growing pains, by improving mobility and enhancing travel options in the region's bridge corridors.


STATUS/VOTES

SUPPORT
Metropolitan Transportation Commission

## OPPOSITION

None on file

## FOR MORE INFORMATION

Staff Contact: Lynne Jensen Andres
Lynne.Andres@sen.ca.gov (916) 651-4015

## RESOLUTION ADOPTING A SUPPORT POSITION ON SENATE BILL (SB) 595

WHEREAS, The Transportation Authority approves a set of legislative principles to guide transportation policy advocacy in the sessions of the State and Federal Legislatures; and

WHEREAS, With the assistance of the Transportation Authority's legislative advocate in Sacramento, staff has reviewed pending legislation for the current Legislative Session and analyzed it for consistency with the Transportation Authority's adopted legislative principles and for impacts on transportation funding and program implementation in San Francisco; and

WHEREAS, At its May 23, 2017 meeting, the Board reviewed and discussed Senate Bill (SB) 595 (Beall); now, therefore, be it

RESOLVED, That the Transportation Authority hereby does adopt a new support position on SB 595 (Beall); and be it further

RESOLVED, That the Executive Director is directed to communicate this position to all relevant parties.

## State Legislation - Proposed New Positions and Updates on Activity This Session

To view documents associated with the bill, click the bill number link.
Staff is recommending a new support position on Senate Bill (SB) 595 (Beall) as shown in Table 1.

Table 1. Recommendation for New Positions and Select New Bills to Watch

| Recommended <br> Positions | Bill \# <br> Author | Bill Title and Description |
| :---: | :--- | :--- |
| Support | $\underline{\text { SB 595 }}$ |  |
| $\underline{\text { Beall D }}$ | Metropolitan Transportation Commission: toll bridge revenues. <br> If approved, this bill would require the nine Bay Area counties to conduct a special <br> election on a proposed increase in the toll rate on the seven state-owned toll <br> bridges in an amount TBD to finance TBD projects and programs to improve <br> mobility and enhance travel options on the bridges and bridge corridors. We, <br> along with other agencies, advocates, legislators, and members of the public are <br> actively involved in the process to define the measure (Regional Measure 3) and its <br> expenditure plan. (See related Item 9 on SFCTA Board Agenda for May 23, 2017). <br> At the May 9, 2017 Board meeting, the Board severed this bill to be considered <br> separately and a motion to adopt a support position did not pass. |  |

Attachment 1 - SB 595 Language

AMENDED IN SENATE APRIL 18, 2017
AMENDED IN SENATE APRIL 5, 2017
AMENDED IN SENATE APRIL 3, 2017
SENATE BILL
No. 595

## Introduced by Senator Beall

February 17, 2017

An aet to add Section 14032.1 to the Government Code, relating to transpertation.An act to add Section 30923 to the Streets and Highways Code, relating to transportation.

LEGISLATIVE COUNSEL'S DIGEST
SB 595, as amended, Beall. Đepartment of Transportation: report on redundant positions.-Metropolitan Transportation Commission: toll bridge revenues.

Existing law creates the Metropolitan Transportation Commission (MTC) as a regional agency in the 9-county San Francisco Bay area with comprehensive regional transportation planning and other related responsibilities. Existing law creates the Bay Area Toll Authority (BATA) as a separate entity governed by the same governing board as the MTC and makes the BATA responsible for the programming, administration, and allocation of toll revenues from the state-owned toll bridges in the San Francisco Bay area. Existing law authorizes the BATA to increase the toll rates for certain purposes, including to meet its bond obligations, provide funding for certain costs associated with the bay area state-owned toll bridges, including for the seismic retrofit of those bridges, and provide funding to meet the requirements of certain voter-approved regional measures. Existing law provided for submission of 2 regional measures to the voters of 7 bay area counties in 1988 and

SB 595
2004 relative to specified increases in bridge auto tolls on the bay area state-owned toll bridges, subject to approval by a majority of the voters.

The bill would require the City and County of San Francisco and the other 8 counties in the San Francisco Bay area to conduct a special election on a proposed unspecified increase in the amount of the toll rate charged on the state-owned toll bridges in that area to be used for unspecified projects and programs. By requiring this election, the bill would impose a state-mandated local program.

The California Constitution requires the state to reimburse local agencies and school districts for certain costs mandated by the state. Statutory provisions establish procedures for making that reimbursement.

This bill would provide that, if the Commission on State Mandates determines that the bill contains costs mandated by the state, reimbursement for those costs shall be made pursuant to the statutory provisions noted above.

Existing law speeifies the powers and duties of the Department of Transportation, and provides that the department has full possession and control of all state highways and all property and rights on property aequired for state highway purposes.

This bill would require the department to, no later than Jantary 1, 2019 , identify at least 500 redundant positions at the department and would require the department to put any savings frome eliminating those positions into state-owned roadway maintenance and upkeep.

Vote: majority. Appropriation: no. Fiscal committee: yes.
State-mandated local program: noyes.
The people of the State of California do enact as follows:

SECTION 1. The Legislature finds and declares all of the following:
(a) The San Francisco Bay area's strong economy and growing population are placing a tremendous burden on its aging transportation infrastructure. Between 2010 and 2040, the population is forecast to grow by 2.3 million, while the number of jobs are projected to grow by 1.3 million.
(b) Traffic congestion on the region's seven state-owned toll bridges degrades the bay area's quality of life, impairs its economy, and shows no signs of abating. Between 2010 and 2015, combined volumes on the region's seven state-owned toll bridges grew by

11 percent, while volumes on just the Dumbarton Bridge, the Richmond-San Rafael Bridge, and the San Mateo-Hayward Bridge grew by 20 percent.
(c) In 2015, five of the region's top 10 worst congested roadways were in the South Bay (San Mateo or Santa Clara counties).
(d) In the San Francisco-Oakland Bay Bridge corridor from Hercules to San Francisco, weekday traffic speeds average less than 35 mph from 5:35 a.m. until 7:50 p.m.
(e) Weekday congestion on the west approach to the San Francisco-Oakland Bay Bridge in the eastbound direction typically begins before 1 p.m. and continues until 9:30 p.m.
(f) Weekday northbound traffic congestion on State Highway Route 101 from Novato to Petaluma begins by 3 p.m. and typically lasts over three hours.
(g) Daily peak-hour traffic on State Highway Route 37 between Marin and Solano counties jumped over 40 percent from 2010 to 2015.
(h) The region's only rail link across San Francisco Bay, the Bay Area Rapid Transit District (BART), is 44 years old and faces multibillion-dollar capital funding shortfalls to accommodate growing ridership and achieve a state of good repair. Meanwhile, BART ridership is at record levels, exceeding 128 million in fiscal year 2016, a 27-percent increase from fiscal year 2010.
(i) Annual ridership on ferries from Alameda, Oakland, and Vallejo to San Francisco and South San Francisco more than doubled between 2010 and 2016, from 1.1 million to 2.5 million.
(j) Ridership on the weekday transbay bus service provided by the Alameda-Contra Costa Transit District rose 33 percent between 2012 and 2016.
(k) Truck traffic in and out of the Port of Oakland grew by 33 percent since 2000 and contributes to worsening congestion on the region's bridges and roadways. An estimated 99 percent of the containerized goods moving through northern California are loaded or discharged at the port.
(l) The last time bay area voters had the opportunity to approve new funding for improvements in the bridge corridors was in 2004, when voters approved Regional Measure 2, a $\$ 1$ toll increase.
(m) To improve the quality of life and sustain the economy of the San Francisco Bay area, it is the intent of the Legislature to require the Metropolitan Transportation Commission to place on
the ballot a measure authorizing the voters to approve an expenditure plan to improve mobility and enhance travel options on the bridges and bridge corridors to be paid for by an increase in the toll rate on the seven state-owned bridges within its jurisdiction.

SEC. 2. Section 30923 is added to the Streets and Highways Code, to read:
30923. (a) The toll rate for vehicles crossing the bridges described in Section 30910 shall not be increased to the $\qquad$ rate prior to the availability of the results of a special election to be held in the City and County of San Francisco and the Counties of Alameda, Contra Costa, Marin, Napa, San Mateo, Santa Clara, Solano, and Sonoma to determine whether the residents of those counties and of the City and County of San Francisco approve the toll increase.
(b) The revenue derived from the toll increase shall be used to meet all funding obligations associated with $\qquad$ projects and programs. To the extent additional toll funds are available from the toll increase, the authority may use them for bridge rehabilitation and for projects and programs aimed at reducing congestion and improving travel options in the bridge corridors.
(c) Notwithstanding any provision of the Elections Code, the board of supervisors of the City and County of San Francisco and of each of the counties described in subdivision (a) shall call a special election to be conducted in the City and County of San Francisco and in each of the counties that shall be consolidated with the November $\qquad$ , general election.
(d) The ballot pamphlet for the special election shall include a detailed description of the expenditure plan detailing the projects to be funded.
(e) The county clerks shall report the results of the special election to the authority. If a majority of all voters voting on the question at the special election vote affirmatively, the authority shall adopt the increased toll schedule to be effective $\qquad$ .
SEC. 3. If the Commission on State Mandates determines that this act contains costs mandated by the state, reimbursement to local agencies and school districts for those costs shall be made pursuant to Part 7 (commencing with Section 17500) of Division 4 of Title 2 of the Government Code.

SECTION 1. Section 14032.1 is added to the Government Code, to read:
14032.1. No later than Jantary 1, 2019, the department shall identify at least 500 redundant positions at the department and shall put any savings from eliminating those positions into state-owned roadway maintenanee and upkeep.

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## RESOLUTION ADOPTING POSITIONS ON STATE LEGISLATION

WHEREAS, The Transportation Authority approves a set of legislative principles to guide transportation policy advocacy in the sessions of the State and Federal Legislatures; and

WHEREAS, With the assistance of the Transportation Authority's legislative advocate in Sacramento, staff has reviewed pending legislation for the current Legislative Session and analyzed it for consistency with the Transportation Authority's adopted legislative principles and for impacts on transportation funding and program implementation in San Francisco; now, therefore, be itand

WHEREAS, At its May 9, 2017 meeting, the Board amended the staff recommendation to change the position on Assembly Bill (AB) 756 (Ting) from support to watch; now, therefore, be it

RESOLVED, That the Transportation Authority hereby does adopt new support positions on Assembly Bill (AB) 378 (Gareia, Cristina), AB 756 (Ting), Senate Bill (SB) 422 (Wilk), SB 595 (Beall) and SB 768 (Allen and Wiener) and a new oppose position on SB 182 (Bradford); and be it further

RESOLVED, That the Executive Director is directed to communicate these positions to all relevant parties.

Attachment:

1. New Bills and Recommended Positions

## San Francisco County Transportation Authority <br> May 2017 [REVISED 5/17/17]

## State Legislation - Proposed New Positions and Updates on Activity This Session

To view documents associated with the bill, click the bill number link.
Staff is recommending new support positions on Assembly Bill (AB) 378 (Garcia, Cristina), Senate Bill (SB) 422 (Wilk) ,SB 595 (Beall)-and SB 768 (Allen and Wiener) and a new oppose position on SB 182 (Bradford) as shown in Table 1. Table 2 provides updates on several bills we have been tracking this session and Table $\mathbf{3}$ indicates the status of bills on which the Board has already taken a position this session.

Table 1. Recommendation for New Positions and Select New Bills to Watch

| Recommended <br> Positions | Bill \# Author | Bill Title and Description |
| :---: | :---: | :---: |
| Support | AB 378 <br> Garcia, <br> Cristina D | [Moved to Watch (see below) subsequent to May 9 SFCTA Board meeting.] Galifornia Global Warming Solutions Act of 2006: regulations. <br> The bill would authorize the State Air Resourees Board to extend the Cap and Trade program from 2020 to 2030. Doing so would extend a valuable greenhouse gas reduction program, provide additional revenue for transportation, and helpstabilize auction outcomes, which have been lower than anticipated over the past year in part due to concerns about the duration of the program. |
|  | SB 422 <br> Wilk R <br> SB 768 <br> Allen, <br> Wiener D | Transportation projects: comprehensive development lease agreements: P3. Current law authorizes the Department of Transportation and regional transportation agencies to enter into public-private partnerships (P3s) for certain transportation projects that may raise revenues from tolls and user fees. Prior authorization for these agreements ended on January 1, 2017. These two bills are very similar and would extend P3 authorization indefinitely. P3scould be used to more quickly and cost effectively deliver future revenue-generating projects in San Francisco and the region. |
| Oppose | $\begin{aligned} & \frac{\text { SB } 182}{\text { Bradford D }} \end{aligned}$ | [Added at request of the Chair since May 9 SFCTA Board meeting.] <br> Transportation network company: participating drivers: single business license. <br> This bill would allow Transportation Network Company (TNC) drivers to obtain only a single business license to operate in all local jurisdictions statewide, irrespective of where they operate their business. SFMTA and the City have registered their opposition to this bill on the basis that it would hinder our ability to collect information from the approximately 45,000 TNC drivers that cause an estimated \$2-4 million per year in wear and tear on our local streets and an increased burden on traffic enforcement resources. As this bill is moving rapidly through the Legislature, at the discretion of the Chair we have already submitted a letter of opposition to the author's office. |

## San Francisco County Transportation Authority <br> May 2017 [REVISED 5/17/17]

|  | $\begin{aligned} & \text { AB } 344 \\ & \text { Melendez R } \end{aligned}$ | Toll evasion violations. <br> The bill would change current practice by toll agencies to require individuals to pay the levied penalty for fare evasion when the individual challenges an initial toll review finding and proceeds to an administrative review process (only $0.05 \%$ of violation protests for the Bay Area Toll Authority (BATA)). MTC is concerned that this bill would increase the number of administrative investigations, which are costly to administer and, to BATA's knowledge, has never resulted in a situation where a violation was overturned. Recognizing that a waiver of the upfront fee is fair and reasonable in cases of means-based need, MTC is seeking an amendment to align toll violation procedures with what is currently in place for parking violations, specifically waiving the levied penalty during the administrative review process when warranted due to need of the applicant. |
| :---: | :---: | :---: |
| Watch | AB 378 <br> Garcia, Cristina D | California Global Warming Solutions Act of 2006: regulations. <br> The bill would authorize the State Air Resources Board to extend the Cap and Trade program from 2020 to 2030. Prior language in the bill would have provided additional revenue for transportation and would have helped stabilize auction outcomes. However, recent amendments have altered it substantially. As revised it would completely change the way the state manages greenhouse gas emissions and shift important oversight responsibilities from local air districts to the state Air Resources Board. It is also likely to see further amendments. Staff from the Bay Area Air Quality Management District have expressed concern over the new language and are recommending their Board withdraw the agency's support. <br> Change in Recommended Position from Support to Watch: Given the recent amendments, and the likelihood of additional ones, we no longer recommend a support position on the bill. We will continue to monitor it with our local and regional partners and will report on any progress next month. |
|  | $\frac{\text { AB } 756}{\text { Ting D }}$ | Prima facie speed limits: Golden Gate Park. <br> This bill establishes a new speed limit of 15 miles per hour for Golden Gate Park roads excluding Crossover Drive, Park Presidio Bypass Boulevard, and Kezar Drive. The Mayor's Office State Legislative Committee has taken a support as amended position on this bill. It is consistent with Vision Zero policies. At the May 9, 2017 meeting, the Board revised the staff recommendation to change the position from support to watch to allow further review now that it is a two-year bill. |
|  | $\begin{aligned} & \text { AB 1218 } \\ & \text { Obernolte R } \end{aligned}$ | California Environmental Quality Act (CEQA): exemption: bicycle transportation plans. <br> Extends current CEQA exemptions that sunset this year until 2021. Current exemptions apply to bicycle transportation plans and bicycle projects including roadway striping, signal timing, signage, storage, and other improvements. |
|  | $\frac{\text { AB } 1444}{\text { Baker R }}$ | Livermore Amador Valley Transit Authority (LAVTA): autonomous vehicle demonstration project. <br> This bill would exempt LAVTA from state regulations for testing autonomous vehicles in a commercial center in Dublin. Within the specific boundaries of the demonstration pilot, it would allow testing of a vehicle without a driver seated in the driver's seat and not equipped with a steering wheel, a brake pedal, or an accelerator. |

Table 2. Select Updates on Tracked Bills

| Active <br> Positions | Bill \# <br> Author | Bill Title and Description | Update |
| :---: | :---: | :---: | :---: |
|  | $\frac{\text { AB } 342}{\text { Chiu D }}$ | Vehicles: automated speed enforcement (ASE): five-year pilot program. <br> This bill would authorize, no later than January 1, 2019, the City of San Jose (San Jose) and the City and County of San Francisco (San Francisco) to implement a 5 -year pilot program utilizing an ASE system for speed limit enforcement. ASE has been an adopted legislative priority of the SFCTA and SFMTA for years, consistent with the City's adopted Vision Zero policies. | The bill was approved by the Assembly Privacy and Consumer Protection Committee on April 18 but was converted into a two-year bill at the subsequent Assembly Transportation Committee meeting. The California Highway Patrol provided the main source of opposition over concern that the cameras could increase hostility toward police officers and their ability to improve street safety. We will continue to support SFMTA's work to advance the bill next year. |
| Support | $\frac{\text { SB 1 }}{\underline{\text { Beall }} \mathrm{D}}$ | Transportation Funding. <br> As reported earlier, this bill will raise $\$ 52$ billion in new revenue over the next ten years for transportation, focusing on fix it first for roads and transit. San Francisco will receive an estimated $\$ 73$ million in formula funds and will compete for additional funding in statewide competitive pots of funding. | Since the last Board meeting, the Governor signed the bill into law, along with a number of trailer bills. Among other things, these bills included the commitment of $\$ 400$ million for a rail extension to Ceres and Merced and \$427 million for transportation improvements in Riverside County. They also included SB 496 (Cannella) which transfers design risk from the private sector to the public sector. We have previously adopted oppose positions on similar design exemption bills. |
| Watch | $\begin{aligned} & \underline{\text { SCA } 6} \\ & \underline{\text { Wiener }} \text { D } \end{aligned}$ | Local transportation measures: special taxes: voter approval. <br> This measure seeks to reduce vote threshold from $2 / 3$ to $55 \%$ for local transportation sales tax revenues, parcel taxes, and other taxes. If approved, the measure would go to the state ballot for voter approval, which requires a majority statewide vote. | This bill used to only apply to local transportation sales taxes but was amended to include a broader range of possible revenue mechanisms for transportation. |

## San Francisco County Transportation Authority <br> May 2017 [REVISED 5/17/17]

Table 3. Bill Status for Active Positions Taken This Session

| Adopted <br> Positions | Bill \# Author | Bill Title | Bill Status <br> (as of 5/2/17) |
| :---: | :---: | :---: | :---: |
| Support | AB 1 <br> Frazier D | Transportation Funding. | Assembly Transportation |
|  | $\text { AB } 28$ <br> Frazier D | Department of Transportation: environmental review process: federal pilot program. | Chaptered |
|  | $\frac{\mathrm{AB} 87}{\text { Ting } \mathrm{D}}$ | Autonomous vehicles. | Assembly <br> Transportation |
|  | $\frac{\mathrm{AB} 342}{\text { Chiu D }}$ | Vehicles: automated speed enforcement: five-year pilot program. | Assembly Transportation |
|  | $\begin{aligned} & \overline{\text { SB 1 }} \\ & \underline{\text { Beall } D} \end{aligned}$ | Transportation Funding. | Chaptered |
| Oppose | $\begin{aligned} & \overline{\mathrm{AB} 65} \\ & \text { Patterson R } \end{aligned}$ | Transportation bond debt service. | Assembly Transportation |
|  | $\begin{aligned} & \overline{\text { SB 423 }} \\ & \text { Cannella } R \end{aligned}$ | Indemnity: design professionals. | Senate Judiciary |
|  | $\begin{aligned} & \underline{\text { SB 493 }} \\ & \underline{\text { Hill D }} \end{aligned}$ | Vehicles: right-turn violations. | Senate Appropriations |

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RESOLUTION APPROPRIATING $\$ 250,000$ IN PROP K FUNDS FOR THE LOMBARD CROOKED STREET CONGESTION MANAGEMENT SYSTEM DEVELOPMENT [NEIGHBORHOOD TRANSPORTATION IMPROVEMENT PROGRAM CAPITAL] PROJECT, SUBJECT TO THE ATTACHED FISCAL YEAR CASH FLOW DISTRIBUTION SCHEDULES

WHEREAS, At the request of the District 2 Commissioner, Transportation Authority staff is requesting appropriation of $\$ 250,000$ in Prop K funds for the Lombard Crooked Street Congestion Management System Development [Neighborhood Transportation Improvement Program (NTIP) Capital], as summarized in Attachments 1 and 2 and detailed in the attached allocation request form; and

WHEREAS, The request seeks funds from the Transportation Demand Management/ Parking Management category of the Prop K Expenditure Plan; and

WHEREAS, As required by the voter-approved Expenditure Plans, the Board has adopted a Prop K 5-Year Prioritization Program (5YPP) for the aforementioned Expenditure Plan programmatic category; and

WHEREAS, The appropriation request for the Lombard Crooked Street Congestion Management System Development [NTIP Capital] project requires a 5YPP amendment as detailed in the attached allocation request form; and

WHEREAS, After reviewing the request, staff recommended appropriating $\$ 250,000$ in Prop K funds for the Lombard Crooked Street Congestion Management System Development [Neighborhood Transportation Improvement Program (NTIP) Capital] project, as described in Attachment 3 and detailed in the attached allocation request form, which includes staff
recommendations for Prop K appropriation amount, required deliverables, timely use of funds requirements, and Fiscal Year Cash Flow Distribution Schedule; and

WHEREAS, There are sufficient funds in the Capital Expenditures line item of the Transportation Authority's approved Fiscal Year 2016/17 budget to cover the proposed action; and

WHEREAS, At its April 26, 2017 meeting, the Citizens Advisory Committee was briefed on the subject request and adopted a motion of support for the staff recommendation; now, therefore, be it

RESOLVED, That the Transportation Authority hereby amends the Transportation Demand Management/Parking Management 5YPP, as detailed in the attached allocation request form; and be it further

RESOLVED, That the Transportation Authority hereby appropriates $\$ 250,000$ in Prop K funds for the Lombard Crooked Street Congestion Management System Development [Neighborhood Transportation Improvement Program (NTIP) Capital] project, as summarized in Attachment 3 and detailed in the attached allocation request form; and be it further

RESOLVED, That the Transportation Authority finds the appropriation of these funds to be in conformance with the priorities, policies, funding levels, and prioritization methodologies established in the Prop K Expenditure Plan, the Prop K Strategic Plan, and the Transportation Demand Management/Parking Management 5YPP; and be it further

RESOLVED, That the Transportation Authority hereby authorizes the actual expenditure (cash reimbursement) of funds for these activities to take place subject to the Fiscal Year Cash Flow Distribution Schedule detailed in the attached allocation request form; and be it further

RESOLVED, That the Capital Expenditures line item for subsequent fiscal year annual budgets shall reflect the maximum reimbursement schedule amounts adopted and the

Transportation Authority does not guarantee reimbursement levels higher than those adopted; and be it further

RESOLVED, That the Capital Improvement Program of the Congestion Management Program and the Prop K Strategic Plan are hereby amended, as appropriate.

Attachments (5):

1. Summary of Applications Received
2. Project Descriptions
3. Staff Recommendations
4. Prop K Allocation Summary - FY 2016/17
5. Prop K/AA Allocation Request Form

| Attachment 1: Application Summary |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Lev | eraging |  |  |
| Source | EP Line No./ Category ${ }^{1}$ | Project Sponsor ${ }^{2}$ | Project Name | Current Prop K Request | Total Cost for Requested Phase(s) | Expected Leveraging by EP Line ${ }^{3}$ | Actual Leveraging by Project Phase(s) ${ }^{4}$ | Phase(s) <br> Requested | District |
| Prop K | 43 | SFCTA | Lombard Crooked Street Congestion Management System Development [NTIP Capital] | 250,000 | 500,000 | 54\% | 50\% | Planning/ Conceptual Engineering | 2 |

"Actual Leveraging by Project Phase" is calculated by dividing the total non-Prop K or non-Prop AA funds in the funding plan by the total cost for the requested phase or phases. If the percentage in the
 Plan. A project that is well leveraged overall may have lower-than-expected leveraging for an individual or partial phase.

| EP Line No./ <br> Category | Project <br> Sponsor |  | Prop K/AA <br> Funds <br> Requested | Prop AA Funds <br> Requested | Project Description |
| :---: | :---: | :---: | :---: | :---: | :---: |

See Attachment 1 for footnotes.
Attachment 2: Brief Project Description ${ }^{1}$
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Attachment 3: Staff Recommendations ${ }^{1}$

| EP Line No./ <br> Category | Project <br> Sponsor | Prop K/AA <br> Proct Name | Funds <br> Recommended | Prop AA Funds <br> Recommended | Recommendations |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 43 | SFCTA | Lombard Crooked Street <br> Congestion Management System <br> Development [NTIP Capital] | $\$ \quad 250,000$ | YPP Amendment: The recommended appropriation is contingent upon a <br> concurrent amentment to the Transportation Demand <br> Management/Parking Management 5YPP. See the enclosed 5YPP <br> amendment for details. |  |

Attachment 4.
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Prop K Allocation Summary - FY 2016/17

| PROP K SALES TAX |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total |  | CASH FLOW |  |  |  |  |  |  |  |  |  |
|  |  |  | FY 2016/17 |  | FY 2017/18 |  | FY 2018/19 |  | FY 2019/20 |  | FY 2020/21 |  |
| Prior Allocations | \$ | 135,777,641 | \$ | 48,782,335 | \$ | 61,294,461 | \$ | 24,652,740 | \$ | 891,807 | \$ | 156,298 |
| Current Request(s) | \$ | 250,000 | \$ | - | \$ | 250,000 |  |  |  |  |  |  |
| New Total Allocations | \$ | 136,027,641 | \$ | 48,782,335 | \$ | 61,544,461 | \$ | 24,652,740 | \$ | 891,807 | \$ | 156,298 |

The above table shows maximum annual cash flow for all FY 2016/17 allocations approved to date, along with the current recommended allocation(s).

Investment Commitments, per Prop K Expenditure Plan


Prop K Investments To Date


## San Francisco County Transportation Authority <br> Prop K/Prop AA Allocation Request Form

FY of Allocation Action: 2016/17

## Project Name: <br> Lombard Crooked Street Congestion Management System Development [NTIP Capital]

Grant Recipient: San Francisco County Transportation Authority

## EXPENDITURE PLAN INFORMATION

Prop K EP category: Transportation Demand Management/Parking Management: (EP-43)

Prop K EP Line Number (Primary): 43
Prop K Other EP Line Numbers: $\qquad$
Prop AA Category: $\qquad$
Current Prop AA Request: \$

Supervisorial District(s): District 02

## REQUEST

Brief Project Description (type below)
This project will identify the physical and operational details, including user experience, of a reservations and pricing system for automobile access to the Crooked Street ( 1000 block of Lombard) as well as determining the expected outcomes on automobile and pedestrian circulation on the Crooked Street and the surrounding neighborhood.

## Detailed Scope, Project Benefits and Community Outreach (type below)

See attached document for scope details.

## Project Location (type below)

The project location is the 1000 block of Lombard St. The study area is bounded by Bay, Columbus, Union, and Van Ness.

## Project Phase (select dropdown below)

Planning/Conceptual Engineering (PLAN)

| Map or Drawings Attached? | Yes |
| ---: | :---: |
| Other Items Attached? | Yes |

## 5YPPISTRATEGIC PLAN INFORMATION

## Type of Project in the Prop K 5YPP/Prop AA Strategic Plan? New Project

Please describe and justify the necessary amendment:
The subject request includes an amendment to the Transportation Demand Management (TDM)/Parking Management (EP 43) 5YPP. The amendment would program \$154,200 from the Congestion/Trip Management Plan placeholder and $\$ 95,800$ from the TDM Program Evaluation placeholder to the subject project. Over $\$ 200,000$ in programming would remain for TDM Program Evaluation in the current 5YPP period. See the attached 5YPP amendment for details. We have reviewed the proposed amendment with SFMTA, which has no objection.

# Lombard Crooked Street Congestion Management System Development [NTIP Capital] 

## Project Background

On March 21 ${ }^{\text {st }}, 2017$, the SFCTA Board adopted the recommendations of the Managing Access to the Crooked Street District 2 NTIP report, including a recommendation to further study and develop a reservations and pricing system for managing automobile access to the Crooked Street ( 1000 block of Lombard Street). The scope of this project is intended to advance this recommendation by identifying the physical and operational details of the system as well as determining the expected outcomes on automobile and pedestrian circulation on the Crooked Street and the surrounding neighborhood.

The total anticipated budget of this effort is $\$ 500,000$, including $\$ 45,000$ kept in contingency. In addition to the subject Prop K request, $\$ 250,000$ in General Funds has been requested for the project but not yet secured. The scope description below calls out the elements that could be completed solely with the requested Prop $K$ funds and those that would be dependent on securing additional funds.

## Scope

- Task 1 - Project Management: \$50,000 Total, \$35,000 Prop K / \$15,000 Additional Funding
o Description: Management of overall project tasks, invoices, general meetings, and correspondence.
o Consultant Deliverables: Bi-weekly check-in calls, monthly invoices, progress reports
- Task 2 - Outreach \& Stakeholder Involvement: \$30,000 Prop K
o Description: Hold up to two public open house meetings, with consultant support. One-on-one outreach with elected stakeholders and neighborhood groups by TA Staff. Convene and meet regularly with a technical working group comprised of relevant City and regional agencies, as identified by SFCTA \& SFMTA.
o Consultant Deliverables: Meeting logistics, materials, and staffing.
- Task 3 - Data Collection: \$105,000 Prop K
o Description: Collect 8 -hour turning movement traffic data (including pedestrian volumes) at up to 36 intersections (encompassing an area roughly bounded by Van Ness, Bay, Taylor, and Union Streets). Collect queue length and delay time on up to 10 blocks (approximately 450 ft each). Design and perform price sensitivity analysis via intercept survey to current (optional: and potential) automobile visitors, including willingness to pay, willingness to visit with a reservation, expected behavior/ mode/ temporal shifts at various price levels, and respondent classification questions (place of residence, car owned vs rented, etc.); anticipated $n<1100$ over at least two separate days.
o Consultant Deliverables: Traffic counts, average queue length by half-hour, intercept survey with one round of SFCTA/SFMTA review, raw data and relevant statistical summaries and cross tabulations of intercept survey results.
- Task 4 - Operational Scenarios: $\$ 80,000$ Prop K
o Description: Develop up to three potential operational scenarios for a reservation and pricing system, including hours of operation, pricing levels by category (reservation vs. non-reservation, visitor vs. resident, etc.), price variances by time-of-day (if any), number of reservable automobile times per time period, and expected outcomes on both automobile and pedestrian volumes. Target performance metrics and performance


## Lombard Crooked Street Congestion Management System Development [NTIP Capital]

metric thresholds to trigger reevaluation of scenario components, such as price level or hours of operation, should be included, including appropriate adjustments for each out-of-target metric.
o Consultant Deliverables: Technical memorandum outlining operational scenarios, and supportive business rules, including hours of operation, pricing levels by category, price variances by time-of-day, and expected outcomes on both automobile and pedestrian volumes, with one round of SFMTA/SFCTA review.

- Task 5 (Optional) - Traffic \& Pedestrian Analysis: \$90,000 Additional Funding
o Description: Perform traffic and pedestrian volume analysis on up to three potential scenarios as defined in Task 4, using baseline data as collected in Task 3. Care should be given to identify and account for potential increases in loading and unloading activity and pedestrian volumes resulting from any reduction in automobile traffic. Key metrics of this analysis include changes in pedestrian volumes and crowding, queue length, and intersection performance.
o Deliverables: Technical memorandum outlining the results of the traffic analysis, with one round of SFMTA/SFCTA review.
- Task 6 (Optional) - Preliminary Engineering: $\$ 60,000$ Additional Funding
o Description: This task will identify the components, both software and hardware, required for implementation of each or all of the up to three operational scenarios defined in Task 4. Design of the system using these components, as well as necessary interconnectivity and backhaul data connection, will be completed to a level necessary to evaluate the project under NEPA/CEQA, anticipated to be $30 \%$. Priority should be given to minimizing visual impact of any hardware, including utilizing or upgrading and replacing-in-kind existing streetscape hardware, such as light standards and utility poles. Capital costs estimates should be included with each design or design variation, as necessary. Development of a conceptual design for the user experience of the software system for visitors, residents, guests, and management/operators of the system is also included in this task.
o Deliverables: Plan sheets and quantities detailing physical system design components, and accompanying technical memorandum detailing software development requirements and conceptual user experiences, with one round of SFMTA/SFCTA review.
- Task 7 (Optional) - Final Report/Concept of Operations: \$35,000 Additional Funding
o Description: The final report will summarize results of previous tasks and recommend and detail an operational scenario, forming a recommended Concept of Operations. Both the recommended and non-recommended scenarios should include anticipated revenues and operating costs, including system maintenance and transaction processing costs. The final report will also include an implementation roadmap, including identification of an appropriate managing entity, necessary interagency agreements, and NEPA/CEQA reviews that are required for implementation and operation of the recommended system. The implementation plan should also include a funding plan and identify and propose any necessary changes to local or state legislation required to operate the system.
o Deliverables: Final report, with two rounds of SFCTA/SFMTA review.


# San Francisco County Transportation Authority <br> Prop K/Prop AA Allocation Request Form 

Project Name:
Lombard Crooked Street Congestion Management System Development [NTIP Capital]

## ENVIRONMENTAL CLEARANCE

Environmental Type: TBD

## PROJECT DELIVERY MILESTONES

Enter dates below for ALL project phases, not just for the current request, based on the best information available. For PLANNING requests, please only enter the schedule information for the PLANNING phase.

| Phase | Start |  | End |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Quarter | Calendar Year | Quarter | Calendar Year |
| Planning/Conceptual Engineering (PLAN) | Apr-Jun | 2017 | Apr-Jun | 2018 |
| Environmental Studies (PA\&ED) |  |  |  |  |
| Right-of-Way |  |  |  |  |
| Design Engineering (PS\&E) |  |  |  |  |
| Advertise Construction |  |  |  |  |
| Start Construction (e.g. Award Contract) |  |  |  |  |
| Operations (i.e., paratransit) |  |  |  |  |
| Open for Use |  |  |  |  |
| Project Completion (means last eligible <br> expenditure) |  |  |  |  |

## SCHEDULE DETAILS

Provide dates for any COMMUNITY OUTREACH planned during the requested phase(s). Identify PROJECT COORDINATION with other projects in the area (e.g. paving, MUNI Forward) and relevant milestone dates (e.g. design needs to be done by DATE to meet paving schedule). List any timely use-offunds deadlines (e.g. federal obligation deadline). If a project is comprised of MULTIPLE SUBPROJECTS, provide milestones for each sub-project. For PLANNING EFFORTS, provide start/end dates for each task.

See attached schedule by task.
SFCTA Lombard Crooked Street Congestion Management System Development Schedule

| $\begin{aligned} & \infty \\ & \underset{\sim}{\sim} \\ & \stackrel{y}{N} \\ & \stackrel{y}{10} \end{aligned}$ |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
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|  |  |  |  |  |  |  |  |
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| $\begin{aligned} & \text { N } \\ & \text { N } \\ & \text { N } \\ & \text { Z } \end{aligned}$ |  |  |  |  |  |  |  |
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| $\begin{aligned} & \text { N } \\ & \text { in } \\ & \underset{\sim}{2} \\ & \dot{\sim} \end{aligned}$ |  |  |  |  |  |  |  |
| $\begin{aligned} & \text { N} \\ & \text { N } \\ & \text { No } \\ & \text { do } \end{aligned}$ |  |  |  |  |  |  |  |
| $\begin{aligned} & \text { N} \\ & \underset{N}{N} \\ & \frac{1}{5} \end{aligned}$ |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| $\begin{aligned} & \text { vi } \\ & \stackrel{\rightharpoonup}{\sigma} \\ & \hline \end{aligned}$ |  |  |  | 4. Ops. Scenarios | 5. Traffic \& Ped Analysis |  | $\begin{aligned} & \text { 능 } \\ & 0 \\ & 0.0 \\ & \hline \end{aligned}$ |

## San Francisco County Transportation Authority <br> Prop K/Prop AA Allocation Request Form

Project Name: $\begin{aligned} & \text { Lombard Crooked Street Congestion Management System Development [NTIP } \\ & \text { Capital] }\end{aligned}$
FUNDING PLAN - FOR CURRENT REQUEST
Enter the funding plan for the phase(s) that are the subject of the CURRENT REQUEST. Totals should match those shown in the Cost Summary below.

| Fund Source | Planned |  | Programmed |  | Allocated | Total |  |
| :--- | :---: | :---: | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |  |
| Prop K | $\$$ | 250,000 | $\$$ | - | $\$$ | - | $\$$ |

## FUNDING PLAN - FOR ENTIRE PROJECT (ALL PHASES)

Enter the funding plan for all phases (planning through construction) of the project. This section may be left blank if the current request covers all project phases. Totals should match those shown in the Cost Summary below.

| Fund Source |  |  |  | med |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | - | \$ | - | \$ | - | \$ | - |
| Cost of future phases TBD |  |  |  |  | \$ | - | \$ | - |
|  |  |  |  |  | \$ | - | \$ | - |
|  | \$ | - | \$ | - | \$ | - | \$ | - |
|  | \$ | - | \$ |  | \$ | - | \$ | - |
|  | \$ | - | \$ |  | \$ | - | \$ | - |
|  | \$ | - | \$ |  | \$ | - | \$ | - |
| Total: | \$ | - | \$ | - | \$ | - | \$ | - |

# San Francisco County Transportation Authority <br> Prop K/Prop AA Allocation Request Form 

## COST SUMMARY

Show total cost for ALL project phases (in year of expenditure dollars) based on best available information. Source of cost estimate (e.g. 35\% design, vendor quote) is intended to help gauge the quality of the cost estimate, which should improve in reliability the farther along a project is in its development.

| Phase | Total Cost | Prop K - <br> Current <br> Request | Prop AA - <br> Current <br> Request | Source of Cost Estimate |
| :---: | :---: | :---: | :---: | :---: |
| Planning/Conceptual Engineering (PLAN) | \$ 500,000 | \$ 250,000 |  | Engineer's preliminary estimate |
| Environmental <br> Studies (PA\&ED) | \$ | \$ - |  |  |
| Right-of-Way | \$ | \$ |  |  |
| Design Engineering (PS\&E) | \$ | \$ - | \$ |  |
| Construction (CON) | \$ | \$ | \$ |  |
| Operations (Paratransit) | \$ | \$ - |  |  |
| Total: | \$ 500,000 | \$ 250,000 | \$ |  |


| \% Complete of Design: | $0 \%$ |
| ---: | ---: |
| Expected Useful Life: | N/A |

## PROPOSED REIMBURSEMENT SCHEDULE FOR CURRENT REQUEST (instructions as noted below)

Use the table below to enter the proposed reimbursement schedule for the current request. Prop K and Prop AA policy assume these funds will not be reimbursed at a rate greater than their proportional share of the funding plan for the relevant phase unless justification is provided for a more aggressive reimbursement rate. If the current request is for multiple phases, please provide separate reimbursement schedules by phase. If the proposed schedule exceeds the years available, please attach a file with the requested information.

| Fund Source | FY 2016/17 | FY 2017/18 | FY 2018/19 | FY 2019/20 | FY 2020/21+ | Total |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Prop K | $\$$ | - | $\$$ | 250,000 | $\$$ | - | $\$$ | - | $\$$ |
| Prop AA | $\$$ | - | $\$$ | - | $\$$ | - | $\$$ | - | $\$$ |
| $\mathbf{2 5 0 , 0 0 0}$ |  |  |  |  |  |  |  |  |  |

San Francisco County Transportation Authority
Prop K/Prop AA Allocation Request Form
Project Name: Lombard Crooked Street Congestion Management System Development [NTIP Capital]




This section is to be completed by Transportation Authority Staff.
Last Updated: 4/21/2017 Res. No:__Res. Date:

Project Name: | Lombard Crooked Street Congestion Management System |
| :--- |
| Development [NTIP Capital] |

Grant Recipient: San Francisco County Transportation Authority

## Funding Recommended:

| Action | Amount | Phase |
| :--- | :---: | :--- |
| Prop K <br> Appropriation | $\$$ | 250,000 | Planning/Conceptual Engineering (PLAN)

Total Prop K Funds: \$ 250,000
Total Prop AA Funds: $\qquad$
Justification for multi-phase recommendations and notes for multi-
sponsor recommendations:

| Fund Exp <br> Intended Future <br> Action | ion Date: | 12/31/2018 | Eligible expenses must be incurred prior to this date. |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Action | Amount | Fiscal Year | Phase |
|  |  |  |  |  |
| Trigger: |  |  |  |  |

Deliverables:

1. Quarterly progress reports shall provide a percent complete by task, percent complete for the overall project scope, a listing of completed deliverables, and summary of outreach performed.
2. Within 2 weeks of each open house (Task 2) provide a summary of outreach activities prior to and including the open house as well as a summary of the input received.
3. Upon completion of Task 4 (anticipated October 31, 2017), provide technical memorandum outlining operational scenarios, supportive business rules, and expected outcomes.
4. Upon completion of Task 5 (anticipated November 30, 2017), provide technical memorandum outlining the results of the traffic analysis.
5. Upon completion of Task 7 (anticipated January 31, 2018), provide final report.

Prop K/Prop AA Allocation Request Form

## TRANSPORTATION AUTHORITY RECOMMENDATION

This section is to be completed by Transportation Authority Staff.
Last Updated: 4/21/2017 Res. No:_ Res. Date: $\qquad$
Project Name:
Lombard Crooked Street Congestion Management System Development [NTIP Capital]
Grant Recipient: San Francisco County Transportation Authority
Special Conditions:

1. The subject request includes an amendment to the Transportation Demand Management (TDM)/Parking Management (EP 43) 5YPP. See the attached 5YPP amendment for details.
2. 
3. $\qquad$
Notes:
1
4. 



| Metric | Prop K | Prop AA |
| ---: | :---: | :---: |
| Actual Leveraging - Current Request | $50.00 \%$ | No Prop AA |
| Actual Leveraging - This Project | See Above | See Above |

SFCTA Project
Reviewer: $\qquad$
SGA PROJECT NUMBER

| Sponsor: <br> SGA Project Number: <br> Phase: | San Francisco County Transportation Authority |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 143-901xxx | Name: | Lombard Crooked Street Congestion Management System Development [NTIP Capital] |  |  |  |
|  | Planning/Conceptual Engineering (PLAN) |  |  | Fund Share: |  | 50.00\% |
| Cash Flow Distribution Schedule by Fiscal Year |  |  |  |  |  |  |
| Fund Source | FY 2016/17 | FY 2017/18 | FY 2018/19 | FY 2019/20 | FY 2020/21+ | Total |
| Prop K |  | \$250,000 |  |  |  | \$250,000 |

# San Francisco County Transportation Authority <br> Prop K/Prop AA Allocation Request Form 

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FY of Allocation Action: 2016/17

Current Prop K Request: | $\$$ | 250,000 |
| :--- | :---: |
| $\$$ | - | Current Prop AA Request:

Lombard Crooked Street Congestion Management System Development [NTIP Capital]

Grant Recipient: San Francisco County Transportation Authority

1) The requested sales tax and/or vehicle registration fee revenues will be used to supplement and under no circumstance replace existing local revenues used for transportation purposes.


## CONTACT INFORMATION

Project Manager
Name: $\qquad$
Title: $\qquad$
Senior Planner
Phone: 415-522-4803

Email: $\underline{\text { andrew.heidel@sfcta.org }}$

## Grants Section Contact

Anna LaForte
Deputy Director for Policy and Programming
415-522-4805

Anna.LaForte@sfcta.org

Prop K/Prop AA Allocation Request Form

Prop K 5-Year Project List (FY 2014/15-2018/19)
Transportation Demand Management (TDM)/Parking Management (EP 43) Programming and Allocations to Date Pending May 23, 2017 Board Action

| Agency | Project Name | Phase | Status | Fiscal Year |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |  |
| Citywide TDM |  |  |  |  |  |  |  |  |  |
| SFMTA | Citywide TDM Marketing | CON | Programmed | \$100,000 |  |  |  |  | \$100,000 |
| SFMTA | Citywide TDM Marketing | CON | Programmed |  |  |  | \$50,000 |  | \$50,000 |
| SFMTA | TDM Program Evaluation ${ }^{2}$ | PLAN/ CER | Programmed | \$4,200 |  |  |  |  | \$4,200 |
| SFMTA | TDM Program Evaluation | PLAN/ CER | Programmed |  |  | \$100,000 |  |  | \$100,000 |
| SFMTA | TDM Program Evaluation | PLAN/ CER | Programmed |  |  |  |  | \$100,000 | \$100,000 |
| SFMTA | Comprehensive Residential and Employee TDM Program | CON | Allocated | \$100,000 |  |  |  |  | \$100,000 |
| SFMTA | Comprehensive Residential and Employee TDM Program | CON | Programmed |  | \$350,000 |  |  |  | \$350,000 |
| SFMTA | Comprehensive Residential and Employee TDM Program | CON | Programmed |  |  | \$350,000 |  |  | \$350,000 |
| SFMTA | Comprehensive Residential and Employee TDM Program | CON | Programmed |  |  |  | \$350,000 |  | \$350,000 |
| SFMTA | Comprehensive Residential and Employee TDM Program | CON | Programmed |  |  |  |  | \$350,000 | \$350,000 |
| SFE | Commuter Benefits Ordinance Employer Outreach | CON | Allocated | \$77,546 |  |  |  |  | \$77,546 |
| SFE | Commuter Benefits Ordinance Employer Outreach | CON | Allocated |  | \$79,872 |  |  |  | \$79,872 |
| Modal Plans |  |  |  |  |  |  |  |  |  |
| SFCTA | Bay Area Transit Core Capacity Study | PLAN/ CER | Appropriated | \$450,000 |  |  |  |  | \$450,000 |
| SFMTA | WalkFirst Data Refresh | PLAN/ CER | Programmed |  | \$200,000 |  |  |  | \$200,000 |


| Agency | Project Name | Phase | Status | Fiscal Year |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |  |
| Demand and Pricing Management |  |  |  |  |  |  |  |  |  |
| SFCTA, <br> SFMTA | Congestion/Trip Management Plan 2 | PLAN/ CER | Programmed |  | \$0 |  |  |  | \$0 |
| SFCTA | Lombard Crooked Street <br> Congestion Management System <br> Development [NTIP Capital] ${ }^{2}$ | PLAN/ CER | Pending |  |  | \$250,000 |  |  | \$250,000 |
| SFCTA | San Francisco BART Travel Incentive Program | CON | Allocated |  | \$45,800 |  |  |  | \$45,800 |
| SFCTA | San Francisco Freeway Corridor Management Study | PLAN/ CER | Appropriated | \$300,000 |  |  |  |  | \$300,000 |
| SFCTA | San Francisco Freeway Corridor Management Study | PA\&ED | Programmed |  |  | \$200,000 |  |  | \$200,000 |
| SFCTA | Treasure Island Mobility <br> Management Program | PLAN/ CER | Appropriated | \$150,000 |  |  |  |  | \$150,000 |
| SFCTA | Treasure Island Mobility <br> Management Program | PS\&E | Appropriated |  | \$210,000 |  |  |  | \$210,000 |
| Communities of Concern Access |  |  |  |  |  |  |  |  |  |
| SFMTA, Any Eligible | NTIP Placeholder ${ }^{1}$ | CON | Programmed |  | \$240,000 |  |  |  | \$240,000 |
| SFMTA | Potrero Hill Pedestrian Safety and Transit Stop Improvements [NTIP] | CON | Allocated |  | \$60,000 |  |  |  | \$60,000 |
| SFCTA | Bayview Moves Van Sharing Pilot | CON | Allocated |  | \$54,225 |  |  |  | \$54,225 |


| Agency | Project Name | Phase | Status | Fiscal Year |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |  |


| Total Allocated and Pending in 5YPP | \$1,077,546 | \$449,897 | \$250,000 | \$0 | \$0 | \$1,777,443 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Deobligated in 5YPP | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Unallocated in 5YPP | \$104,200 | \$790,000 | \$650,000 | \$400,000 | \$450,000 | \$2,394,200 |
|  |  |  |  |  |  |  |
| Total Programmed in 2014 Strategic Plan | \$1,331,771 | \$1,339,872 | \$650,000 | \$400,000 | \$450,000 | \$4,171,643 |
| Deobligated from Prior 5YPP Cycles ** | \$22,396 |  |  |  |  | \$22,396 |
| Cumulative Remaining Programming Capacity | \$172,421 | \$272,396 | \$22,396 | \$22,396 | \$22,396 | \$0 |
|  |  |  |  |  |  |  |
| Programmed |  |  |  |  |  |  |
| Pending Allocation/Appropriation |  |  |  |  |  |  |
| Board Approved Allocation/Appropriation |  |  |  |  |  |  |

## Footnotes

${ }^{1}$ NTIP Placeholder funds from Fiscal Year 2015/16 (\$60,000) were allocated to Potrero Hill Pedestrian Safety and Transit Stop Improvements [NTIP].
2 5YPP Amendment to accommodate appropriation for Lombard Crooked Street Congestion Management System Development [NTIP Capital] (Resolution 17-0XX, xx.xx.2017): Congestion/Trip Management Plan: Reduced placeholder from $\$ 154,200$ to $\$ 0$;
TDM Program Evaluation: Reduced placeholder from $\$ 100,000$ to $\$ 4,200$. Afte
TDM Program Evaluation: Reduced placeholder from $\$ 100,000$ to $\$ 4,200$. After this amendment over $\$ 200,000$ remains in the 5 YPP period for evaluation of TDM projects; Lombard Crooked Street Congestion Management System Development [NTIP Capital]: Added project with $\$ 250,000$ in Fiscal Year $2016 / 17$ for Planning.

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## Memorandum

Date: May 19, 2017
To: Transportation Authority Board
From: Cynthia Fong - Deputy Director for Finance and Administration
Subject: 05/23/17 Board Meeting: Internal Accounting Report and Investment Report for the Nine Months Ending March 31, 2017

## RECOMMENDATION $\triangle$ Information $\square$ Action

None. This is an information item.

## SUMMARY

The purpose of this memorandum is to provide the quarterly internal accounting report and investment report for the Fiscal Year (FY) 2016/17 period ending March 31, 2017.
$\square$ Fund Allocation
$\square$ Fund Programming
$\square$ Policy/Legislation
$\square$ Plan/Study
$\square$ Capital Project
Oversight/Delivery
$\boxtimes$ Budget/Finance
$\square$ Contracts
$\square$ Procurement
$\square$ Other:

Fund Allocation
$\square$ Fund Programming
$\square$ Policy/Legislation
$\square$ Plan/Study
Capital Project
Oversight/Delivery
区 Budget/Finance
Contracts
Procurement
$\square$ Other:

## DISCUSSION

## Background.

The Transportation Authority's Fiscal Policy (Resolution 16-56) establishes an annual audit requirement and directs staff to report to the Board, on at least a quarterly basis, the Transportation Authority's actual expenditures in comparison to the approved budget. The Transportation Authority's Investment Policy (Resolution 16-56) directs a review of portfolio compliance with the Investment Policy in conjunction with, and in the context of, the quarterly expenditure and budgetary report.

## Internal Accounting Report.

Using the format of the Transportation Authority's annual financial statements for governmental funds, the Internal Accounting Report includes two attachments, a Balance Sheet (Attachment 1) and a Statement of Revenues, Expenditures, and Changes in Fund Balances, with Budget Comparison (Attachment 2). In Attachment 2, the last two columns show, respectively, the budget values, and the variance of revenues and expenditures as compared to the approved budget. For the nine months ending March 31, 2017, the numbers in the approved budget column are three-fourths of the total proposed amended budget for Fiscal Year (FY) 2016/17. Although the sales tax (Prop K) and vehicle registration fees (Prop AA) accruals are included for the nine-month total, the Internal Accounting Report does not include the Governmental Accounting Standards Board Statement Number 34 adjustments, or the other accruals, that are done at year-end. The Balance Sheet values as of March

31, 2017 are used as the basis for the Investment Policy compliance review.

## Investment Report.

The investment policies and practices of the Transportation Authority are subject to and limited by applicable provisions of state law, and to prudent money management principles. All investable funds are invested in accordance with the Transportation Authority's Investment Policy and applicable provisions of Chapter 4 of Part 1 of Division 2 of Title 5 of the California Government Code (Section 53600 et seq.). Any investment of bond proceeds will be further restricted by the provisions of relevant bond documents.

In managing its investment program, the Transportation Authority observes the "Prudent Investor" standard as stated in Government Code Section 53600.3, applied in the context of managing an overall portfolio. Investments are to be made with care, skill, prudence and diligence, taking into account the prevailing circumstances, including, but not limited to general economic conditions, the anticipated needs of the Transportation Authority and other relevant factors that a prudent person acting in a fiduciary capacity and familiar with those matters would use in the stewardship of funds of a like character and purpose.

The primary objectives, in priority order, for the Transportation Authority's investment activities are:

1) Safety. Safety of the principal is the foremost objective of the investment program. Investments of the Transportation Authority will be undertaken in a manner that seeks to ensure preservation of the principal of the funds under its control.
2) Liquidity. The Transportation Authority's investment portfolio will remain sufficiently liquid to enable the Transportation Authority to meet its reasonably anticipated cash flow requirements.
3) Return on Investment. The Transportation Authority's investment portfolio will be managed with the objective of attaining a market rate of return throughout budgetary and economic cycles commensurate with the Transportation Authority's investment risk parameters and the cash flow characteristics of the portfolio.

Permitted investment instruments are specifically listed in the Transportation Authority's Investment Policy, and include the San Francisco City and County Treasury Pool, certificates of deposit, and money market funds.

## Balance Sheet Analysis.

The Balance Sheet, Attachment 1, presents assets, liabilities, and fund balances as of March 31, 2017. Cash, deposits and investments total to $\$ 46.6$ million as of March 31, 2017. Other assets total $\$ 42.2$ million and includes $\$ 13$ million of program receivable mainly related to grant reimbursements for the I-80/Yerba Buena Island Interchange Improvement Project, and $\$ 17.7$ million in sales tax receivable. $\$ 2.96$ million of intergovernmental loan repayment was paid in February 2017 including $\$ 505,647$ of interest, bringing the remaining balance to $\$ 51,299$. Liabilities total $\$ 138.6$ million as of March 31, 2017.

There is a negative of $\$ 49.9$ million in total fund balances, which is largely the result of how multiyear programming commitments are accounted for. Future sales tax revenues and grant reimbursements will fully fund this difference. This amount is obtained as follows: $\$ 10.2$ million is restricted for capital projects, and $\$ 60.2$ million is an unassigned negative fund balance. The unassigned negative fund balance reflects grant-funded capital projects that are scheduled to be implemented over the course of several fiscal years. The commitments are multi-year commitments
and are funded with non-current (i.e. future) revenues. Commitments of future revenues are tracked through the grant administration process, and there is no issue with the availability of future revenues to honor them. A negative fund balance is a result of how these commitments are accounted for, and it does not affect the viability of the projects or grants. In addition, the Transportation Authority does not hold or retain title for the projects it has constructed or for the vehicles and system improvements purchased with sales tax funds, which can result in a negative position. This reporting of all legal funding commitments without the corresponding revenue or assets creates or largely contributes to the $\$ 49.9$ million unassigned negative fund balance.

## Statement of Revenues, Expenditures, and Changes in Fund Balances Analysis.

The Statement of Revenues, Expenditures, and Changes in Fund Balances with Budget Comparison compares budget to actual levels for revenues and expenditures for the three quarters of the fiscal year. Sales tax revenues and vehicle registration fees total $\$ 79.5$ million and $\$ 4.5$ million, respectively for the nine months ending March 31, 2017 and program revenues total $\$ 18.7$ million.

As of March 31, 2017, the Transportation Authority incurred $\$ 79$ million of expenditures. Expenditures included $\$ 72.8$ million in capital projects costs, $\$ 680,009$ in interest and fiscal charges, and $\$ 5.6$ million for personnel and non-personnel expenditures.

For the nine months ending March 31, 2017, revenues were lower than budgetary estimates by $\$ 935,374$. Total expenditures were lower than the budgetary estimates by $\$ 105.1$ million. This amount includes a favorable variance of $\$ 1.6$ million for personnel and non-personnel expenditures, $\$ 314,991$ for interest and fiscal charges, and a favorable variance of $\$ 103.2$ million in capital project costs. The variance in capital project costs is due to costs from project sponsors that have not yet been received by the Transportation Authority for the third quarter. Consistent with normal prior year patterns, Transportation Authority staff anticipate a higher level of Prop K reimbursement requests during the next quarters. The variance in other financing sources (uses) is due to the annual $\$ 21$ million repayment of the revolving credit loan obligation in mid-November and the additional loan of $\$ 46$ million drawn down on April 10, 2017 to fund some of the major Prop K projects.

## Investment Compliance.

As of March 31, 2017, approximately $69.6 \%$ of the Transportation Authority's investable assets were invested in the City and County of San Francisco Treasury Pool. These investments are in compliance with both the California Government Code and the Transportation Authority's Board-adopted Investment Policy, and provide sufficient liquidity to meet expenditures requirements for the next six months with the issuance of bond in Summer 2017. Attachment 3 is the most recent investment report furnished by the Office of the Treasurer.

## FINANCIAL IMPACT

None. This is an information item.

## CAC POSITION

None. This is an information item.

## SUPPLEMENTAL MATERIALS

Attachment 1 - Balance Sheet (unaudited)
Attachment 2 - Statement of Revenue, Expenditures, and Changes in Fund Balances with Budget Comparison (unaudited)
Attachment 3 - Investment Report for March 31, 2017
ATTACHMENT 1

## SAN FRANCISCO COUNTY TRANSPORTATION AUTHORITY <br> Balance Sheet (unaudited) Governmental Funds March 31, 2017


Assets:
Cash In Bank
Deposits and Investments with City Treasurer
Deposits and Investments with City Treasurer
Sales Tax Receivable
Sales Tax Receivable
Vehicle Registration F
Interest Receivable from the City and County
of San Francisco
Program Receivable
Intergovernmental Loan Receivable
Due From Other Funds
Prepaid Costs and Deposits

## Total Assets

Liabilities:
Liabilities:
Accounts Payable
Accrued Salaries and Taxes
Due to Other Funds Revolver Credit Loan
Total Liabilities
Fund Balances (Deficit):
Nonspendable gned
Total Fund Balances (Deficit)
Total Liabilities, Deferred Inflows of Resources, and Fund Balances
Statement of Revenue, Expenditures, and Changes in Fund Balances with Budget Comparison (unaudited)
For the Nine Months Ending March 31, 2017

|  |  | $\left.\begin{aligned} & \underset{\sim}{f} \\ & \underset{\sim}{n} \\ & \underset{\sim}{n} \\ & \infty \end{aligned} \right\rvert\,$ |  |  |  | $\begin{aligned} & 6 \\ & \infty \\ & \infty \\ & 0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \end{aligned}$ | ¢f\|| |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & 0 \\ & \stackrel{1}{2} \\ & \stackrel{2}{2} \\ & \stackrel{+}{0} \\ & \infty \end{aligned}$ |  | $\left\|\begin{array}{c} o \\ \underset{f}{f} \\ \underset{f}{f} \\ \underset{\sim}{d} \\ \infty \end{array}\right\|$ | $\begin{aligned} & \overparen{O} \\ & \text { N} \\ & \hat{A} \\ & \hat{i} \\ & \infty \end{aligned}$ |  |  |


SAN FRANCISCO COUNTY TRANSPORTATION AUTHORITY

|  |  |  |  |  | $\stackrel{\circ}{\infty}$ $\stackrel{\infty}{\infty}$ $\infty$ <br> $\infty$ |  | $\propto$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \underset{\sim}{c} \\ & \underset{\sim}{\infty} \\ & \underset{\sim}{\sim} \\ & \underset{\sim}{n} \\ & \underset{\sim}{n} \end{aligned}$ | $\left\|\begin{array}{c} 0 \\ \infty \\ 0 \\ 0 \\ 4 \\ f \\ \underset{\sim}{n} \\ \infty \end{array}\right\|$ |  |  | $\begin{aligned} & \overrightarrow{0} \\ & \stackrel{N}{\infty} \\ & \underset{\sim}{\hat{N}} \\ & \infty \end{aligned}$ | ' ' ' | $\overline{0}$ $\underset{N}{\infty}$ N | ${\underset{N}{N}}_{\underset{\text { N}}{\text { N}}}$ |




Revenues:
Sales Tax
Vehicle Registration Fee
Investment Income
Program Revenue
Other Revenue
$\quad$ Total Revenues
Expenditures:
Personnel Expenditures
Non-personnel Expenditures
Capital Project Costs
Interest and Fiscal Charges
$\quad$ Total Expenditures
Excess of Revenues over
Expenditures
Other financing sources (uses):
Transfers In and out
Draw down on Revolver Credit Loan
Revolver Credit Loan Repayment
Net Change in Fund Balances
Fund Balances (Deficit), Beginning
of the Period
Revolver Credit Loan
Fund Balances (Deficit), End of the
Period

José Cisneros, Treasurer

Investment Report for the month of March 2017
April 15, 2017

The Honorable Edwin M. Lee
Mayor of San Francisco
City Hall, Room 200
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4638

## The Honorable Board of Supervisors <br> City and County of San Franicsco City Hall, Room 244 <br> 1 Dr. Carlton B. Goodlett Place San Francisco, CA 94102-4638

Ladies and Gentlemen,
In accordance with the provisions of California State Government Code, Section 53646, we forward this report detailing the City's pooled fund portfolio as of March 31, 2017. These investments provide sufficient liquidity to meet expenditure requirements for the next six months and are in compliance with our statement of investment policy and California Code.

This correspondence and its attachments show the investment activity for the month of March 2017 for the portfolios under the Treasurer's management. All pricing and valuation data is obtained from Interactive Data Corporation.

CCSF Pooled Fund Investment Earnings Statistics *

| (in \$ million) | Current Month |  |  | Prior Month |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal YTD | March 2017 |  | Fiscal YTD |  | February 2017 |  |
| Average Daily Balance | \$ 7,600 | \$ | 8,280 | \$ | 7,514 | \$ | 8,210 |
| Net Earnings | 48.81 |  | 6.71 |  | 42.10 |  | 6.09 |
| Earned Income Yield | 0.86\% |  | 0.95\% |  | 0.84\% |  | 0.97\% |

CCSF Pooled Fund Statistics *

| (in \$ million) Investment Type | \% of Portfolio |  | Book Value |  | Market Value | Wtd. Avg. Coupon | Wtd. Avg. YTM | WAM |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| U.S. Treasuries | 17.70\% | \$ | 1,486.0 | \$ | 1,486.7 | 0.29\% | 0.81\% | 238 |
| Federal Agencies | 51.83\% |  | 4,355.5 |  | 4,353.8 | 0.96\% | 1.01\% | 633 |
| State \& Local Government |  |  |  |  |  |  |  |  |
| Agency Obligations | 3.83\% |  | 324.1 |  | 321.6 | 1.73\% | 1.17\% | 478 |
| Public Time Deposits | 0.01\% |  | 1.2 |  | 1.2 | 1.01\% | 1.01\% | 166 |
| Negotiable CDs | 9.15\% |  | 767.8 |  | 768.4 | 1.28\% | 1.28\% | 170 |
| Commercial Paper | 11.17\% |  | 935.5 |  | 938.6 | 0.04\% | 1.09\% | 55 |
| Medium Term Notes | 1.11\% |  | 93.1 |  | 93.0 | 1.40\% | 1.27\% | 434 |
| Money Market Funds | 3.05\% |  | 256.4 |  | 256.4 | 0.54\% | 0.54\% | 1 |
| Supranationals | 2.14\% |  | 179.9 |  | 180.2 | 0.84\% | 1.23\% | 575 |
| Totals | 100.0\% | \$ | 8,399.5 | \$ | 8,399.8 | 0.79\% | 1.01\% | 428 |

In the remainder of this report, we provide additional information and analytics at the security-level and portfolio-level, as recommended by the California Debt and Investment Advisory Commission.

Very truly yours,


## José Cisneros

Treasurer

[^2]* Please see last page of this report for non-pooled funds holdings and statistics.
As of March 31, 2017

| (in \$ million) Security Type | Par Value | Book Value |  | Market Value | Market/Book Price | Current \% Allocation | Max. Policy Allocation | Compliant? |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| U.S. Treasuries | \$ 1,490.0 | \$ 1,486.0 | \$ | 1,486.7 | 100.04 | 17.70\% | 100\% | Yes |
| Federal Agencies | 4,355.9 | 4,355.5 |  | 4,353.8 | 99.96 | 51.83\% | 100\% | Yes |
| State \& Local Government Agency Obligations | 320.5 | 324.1 |  | 321.6 | 99.23 | 3.83\% | 20\% | Yes |
| Public Time Deposits | 1.2 | 1.2 |  | 1.2 | 100.00 | 0.01\% | 100\% | Yes |
| Negotiable CDs | 767.8 | 767.8 |  | 768.4 | 100.07 | 9.15\% | 30\% | Yes |
| Bankers Acceptances | - | - |  | - | - | 0.00\% | 40\% | Yes |
| Commercial Paper | 940.0 | 935.5 |  | 938.6 | 100.33 | 11.17\% | 25\% | Yes |
| Medium Term Notes | 92.9 | 93.1 |  | 93.0 | 99.96 | 1.11\% | 25\% | Yes |
| Repurchase Agreements | - | - |  | - | - | 0.00\% | 10\% | Yes |
| Reverse Repurchase/ Securities Lending Agreements | - | - |  | - | - | 0.00\% | \$75mm | Yes |
| Money Market Funds - Government | 256.4 | 256.4 |  | 256.4 | 100.00 | 3.05\% | 10\% | Yes |
| Money Market Funds - Prime | - | - |  | - | - | 0.00\% | 5\% | Yes |
| LAIF | - | - |  | - | - | 0.00\% | \$50mm | Yes |
| Supranationals | 180.0 | 179.9 |  | 180.2 | 100.15 | 2.14\% | 5\% | Yes |
| TOTAL | \$ 8,404.7 | \$ 8,399.5 | \$ | 8,399.8 | 100.00 | 100.00\% | - | Yes |

The City and County of San Francisco uses the following methodology to determine compliance: Compliance is pre-trade and calculated on both a par and market value basis, using the result with the lowest percentage of the overall portfolio value. Cash balances are included in the City's compliance calculations.
Please note the information in this report does not include cash balances. Due to fluctuations in the market value of the securities held in the Pooled Fund and changes in the City's cash position, the allocation limits may be exceeded on a post-trade compliance basis. In these instances, no compliance violation has occurred, as the policy limits were not exceeded prior to trade execution.
The full Investment Policy can be found at http://www.sftreasurer.org/, in the Reports \& Plans section of the About menu.
Totals may not add due to rounding.

## Portfolio Analysis



## Asset Allocation by Market Value




As of March 31, 2017

##  <br>  <br>   <br>  



©
 4.48
0.63

## Pooled Fund

| Settle | Maturity |  |  | Par Value |  |  |  |  | Amortized | Market Value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Date | Date | Duration | Coupon |  |  |  | Book Value |  | Book Value |  |  |
| 10/6/2016 | 4/6/2017 | 0.00 | 0.00 | \$ | 75,000,000 | \$ | 74,815,725 | \$ | 74,815,725 | \$ | 74,996,250 |
| 10/6/2016 | 4/6/2017 | 0.00 | 0.00 |  | 150,000,000 |  | 149,628,417 |  | 149,628,417 |  | 149,992,500 |
| 10/13/2016 | 4/13/2017 | 0.00 | 0.00 |  | 75,000,000 |  | 74,812,313 |  | 74,812,313 |  | 74,985,000 |
| 10/20/2016 | 4/20/2017 | 0.06 | 0.00 |  | 40,000,000 |  | 39,907,787 |  | 39,907,787 |  | 39,986,400 |
| 3/30/2017 | 4/27/2017 | 0.07 | 0.00 |  | 50,000,000 |  | 49,971,028 |  | 49,971,028 |  | 49,975,500 |
| 10/27/2016 | 4/27/2017 | 0.07 | 0.00 |  | 75,000,000 |  | 74,819,896 |  | 74,819,896 |  | 74,963,250 |
| 3/7/2017 | 6/15/2017 | 0.21 | 0.00 |  | 25,000,000 |  | 24,949,236 |  | 24,949,236 |  | 24,963,500 |
| 3/16/2017 | 6/15/2017 | 0.21 | 0.00 |  | 175,000,000 |  | 174,654,958 |  | 174,654,958 |  | 174,744,500 |
| 2/3/2017 | 6/15/2017 | 0.21 | 0.88 |  | 50,000,000 |  | 50,118,690 |  | 50,033,292 |  | 50,008,000 |
| 3/23/2017 | 6/22/2017 | 0.23 | 0.00 |  | 125,000,000 |  | 124,759,861 |  | 124,759,861 |  | 124,791,250 |
| 3/30/2017 | 6/29/2017 | 0.25 | 0.00 |  | 300,000,000 |  | 299,408,500 |  | 299,408,500 |  | 299,454,000 |
| 12/15/2015 | 8/31/2017 | 0.42 | 0.63 |  | 100,000,000 |  | 99,433,594 |  | 99,862,250 |  | 99,922,000 |
| 12/17/2015 | 11/30/2017 | 0.66 | 0.88 |  | 50,000,000 |  | 49,882,813 |  | 49,960,117 |  | 49,963,000 |
| 12/17/2015 | 11/30/2017 | 0.66 | 0.88 |  | 50,000,000 |  | 49,878,906 |  | 49,958,787 |  | 49,963,000 |
| 11/10/2016 | 10/31/2021 | 4.45 | 1.25 |  | 50,000,000 |  | 49,591,484 |  | 49,607,512 |  | 48,599,500 |
| 12/13/2016 | 11/30/2021 | 4.48 | 1.75 |  | 100,000,000 |  | 99,375,000 |  | 99,353,833 |  | 99,348,000 |
|  |  | 0.63 | 0.29 |  | ,490,000,000 |  | ,486,008,206 |  | ,486,503,512 |  | ,486,655,650 |


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[^4]| Type of Investment | CUSIP | Issuer Name | Settle <br> Date | $\begin{aligned} & \frac{\text { Maturity }}{\text { Date }} \\ & \hline \end{aligned}$ | Duration | Coupon | Par Value | Book Value | Amortized <br> Book Value | Market Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Federal Agencies | 3134GAS39 | FREDDIE MAC | 2/1/2017 | 2/1/2019 | 1.82 | 1.00 | 25,000,000 | 25,000,000 | 25,000,000 | 24,993,750 |
| Federal Agencies | 3130AANW4 | FEDERAL HOME LOAN BANK | 2/14/2017 | 2/14/2019 | 1.86 | 0.63 | 25,000,000 | 25,000,000 | 25,000,000 | 24,986,000 |
| Federal Agencies | 3133EGBU8 | FEDERAL FARM CREDIT BANK | 5/25/2016 | 2/25/2019 | 0.07 | 1.16 | 50,000,000 | 50,000,000 | 50,000,000 | 50,261,000 |
| Federal Agencies | 3136G2Y68 | FANNIE MAE | 2/26/2016 | 2/26/2019 | 1.89 | 1.00 | 15,935,000 | 15,927,033 | 15,929,940 | 15,932,769 |
| Federal Agencies | $3132 \mathrm{X0ED9}$ | FARMER MAC | 1/19/2016 | 3/19/2019 | 0.22 | 1.22 | 40,000,000 | 40,000,000 | 40,000,000 | 40,244,400 |
| Federal Agencies | 3134GBAK8 | FREDDIE MAC | 3/20/2017 | 3/20/2019 | 1.95 | 1.05 | 25,000,000 | 25,000,000 | 25,000,000 | 24,993,750 |
| Federal Agencies | 3136G3FC4 | FANNIE MAE | 3/29/2016 | 3/29/2019 | 1.98 | 1.00 | 6,250,000 | 6,250,000 | 6,250,000 | 6,237,563 |
| Federal Agencies | 3134G8VT3 | FREDDIE MAC | 5/23/2016 | 4/25/2019 | 2.05 | 0.80 | 14,560,000 | 14,559,272 | 14,559,486 | 14,557,816 |
| Federal Agencies | 3136G3QP3 | FANNIE MAE | 5/24/2016 | 5/24/2019 | 2.12 | 1.25 | 10,000,000 | 10,000,000 | 10,000,000 | 9,916,300 |
| Federal Agencies | 3134G9LF2 | FREDDIE MAC | 6/7/2016 | 6/7/2019 | 2.17 | 0.75 | 75,000,000 | 75,000,000 | 75,000,000 | 74,907,000 |
| Federal Agencies | 3136G3NK7 | FANNIE MAE | 6/7/2016 | 6/7/2019 | 2.17 | 1.00 | 25,000,000 | 24,996,250 | 24,997,271 | 24,909,750 |
| Federal Agencies | 3136G3NM3 | FANNIE MAE | 6/7/2016 | 6/7/2019 | 2.17 | 0.75 | 50,000,000 | 50,000,000 | 50,000,000 | 49,919,000 |
| Federal Agencies | 3134G9QN0 | FREDDIE MAC | 6/14/2016 | 6/14/2019 | 2.18 | 0.88 | 12,500,000 | 12,500,000 | 12,500,000 | 12,482,250 |
| Federal Agencies | 3134G9QW0 | FREDDIE MAC | 6/14/2016 | 6/14/2019 | 2.17 | 1.28 | 50,000,000 | 50,000,000 | 50,000,000 | 49,530,000 |
| Federal Agencies | 3134G9YR2 | FREDDIE MAC | 7/12/2016 | 7/12/2019 | 2.26 | 1.00 | 50,000,000 | 50,000,000 | 50,000,000 | 49,736,000 |
| Federal Agencies | 3133EGED3 | FEDERAL FARM CREDIT BANK | 6/9/2016 | 8/9/2019 | 0.02 | 1.04 | 25,000,000 | 25,000,000 | 25,000,000 | 25,146,500 |
| Federal Agencies | 3133EGED3 | FEDERAL FARM CREDIT BANK | 6/9/2016 | 8/9/2019 | 0.02 | 1.04 | 25,000,000 | 25,000,000 | 25,000,000 | 25,146,500 |
| Federal Agencies | 3134G94F1 | FREDDIE MAC | 8/15/2016 | 8/15/2019 | 2.35 | 1.00 | 25,000,000 | 25,000,000 | 25,000,000 | 24,769,000 |
| Federal Agencies | 3133EGX67 | FEDERAL FARM CREDIT BANK | 12/20/2016 | 8/20/2019 | 0.05 | 1.10 | 50,000,000 | 50,000,000 | 50,000,000 | 50,217,000 |
| Federal Agencies | 3135G0P23 | FANNIE MAE | 8/30/2016 | 8/23/2019 | 2.36 | 1.25 | 20,000,000 | 20,000,000 | 20,000,000 | 19,889,800 |
| Federal Agencies | 3136G3X59 | FANNIE MAE | 8/23/2016 | 8/23/2019 | 2.37 | 1.10 | 25,000,000 | 25,000,000 | 25,000,000 | 24,644,000 |
| Federal Agencies | 3134G9GS0 | FREDDIE MAC | 5/26/2016 | 8/26/2019 | 2.37 | 1.25 | 25,000,000 | 25,000,000 | 25,000,000 | 24,725,750 |
| Federal Agencies | 3134GAHR8 | FREDDIE MAC | 9/23/2016 | 9/23/2019 | 2.46 | 1.00 | 25,000,000 | 25,000,000 | 25,000,000 | 24,917,250 |
| Federal Agencies | 3135G0Q30 | FANNIE MAE | 10/21/2016 | 9/27/2019 | 2.46 | 1.18 | 50,000,000 | 50,000,000 | 50,000,000 | 49,571,500 |
| Federal Agencies | $3132 \mathrm{XOKH3}$ | FARMER MAC | 10/6/2016 | 10/1/2019 | 0.00 | 1.01 | 50,000,000 | 50,000,000 | 50,000,000 | 50,266,000 |
| Federal Agencies | 3134G8TG4 | FREDDIE MAC | 4/11/2016 | 10/11/2019 | 2.47 | 1.50 | 15,000,000 | 15,000,000 | 15,000,000 | 14,929,800 |
| Federal Agencies | 3134GAPT5 | FREDDIE MAC | 10/18/2016 | 10/18/2019 | 2.52 | 0.75 | 10,000,000 | 10,000,000 | 10,000,000 | 9,970,000 |
| Federal Agencies | 3136G4FJ7 | FANNIE MAE | 10/25/2016 | 10/25/2019 | 2.52 | 1.20 | 25,000,000 | 25,000,000 | 25,000,000 | 24,614,500 |
| Federal Agencies | 3136G4EZ2 | FANNIE MAE | 10/28/2016 | 10/30/2019 | 2.54 | 1.13 | 50,000,000 | 49,950,000 | 49,957,065 | 49,301,000 |
| Federal Agencies | 3134GAVL5 | FREDDIE MAC | 11/4/2016 | 11/4/2019 | 2.56 | 1.00 | 100,000,000 | 100,000,000 | 100,000,000 | 98,933,000 |
| Federal Agencies | 3136G3LV5 | FANNIE MAE | 5/26/2016 | 11/26/2019 | 2.60 | 1.35 | 8,950,000 | 8,950,000 | 8,950,000 | 8,872,762 |
| Federal Agencies | 3133EGN43 | FEDERAL FARM CREDIT BANK | 12/2/2016 | 12/2/2019 | 0.01 | 0.95 | 50,000,000 | 50,000,000 | 50,000,000 | 50,265,500 |
| Federal Agencies | 3132X0PG0 | FARMER MAC | 2/10/2017 | 1/3/2020 | 0.01 | 0.88 | 50,000,000 | 50,000,000 | 50,000,000 | 50,142,500 |
| Federal Agencies | 3134G9VR5 | FREDDIE MAC | 7/6/2016 | 1/6/2020 | 2.73 | 1.15 | 25,000,000 | 25,000,000 | 25,000,000 | 24,805,750 |
| Federal Agencies | 3134GAK60 | FREDDIE MAC | 1/27/2017 | 1/27/2020 | 2.76 | 1.80 | 50,000,000 | 50,000,000 | 50,000,000 | 49,981,000 |
| Federal Agencies | 3134GAT87 | FREDDIE MAC | 1/27/2017 | 1/27/2020 | 2.79 | 1.00 | 25,000,000 | 25,000,000 | 25,000,000 | 24,971,000 |
| Federal Agencies | 3133EG6Y6 | FEDERAL FARM CREDIT BANK | 2/10/2017 | 2/10/2020 | 0.03 | 0.91 | 25,000,000 | 25,000,000 | 25,000,000 | 25,053,750 |
| Federal Agencies | 3133EG6Y6 | FEDERAL FARM CREDIT BANK | 2/10/2017 | 2/10/2020 | 0.03 | 0.91 | 25,000,000 | 25,000,000 | 25,000,000 | 25,053,750 |
| Federal Agencies | 3134GAR22 | FREDDIE MAC | 2/10/2017 | 2/10/2020 | 2.82 | 1.00 | 25,000,000 | 24,995,000 | 24,995,228 | 24,991,250 |
| Federal Agencies | 3134GAY57 | FREDDIE MAC | 2/14/2017 | 2/14/2020 | 2.83 | 1.05 | 25,000,000 | 25,000,000 | 25,000,000 | 24,986,500 |
| Federal Agencies | 3134GAZ64 | FREDDIE MAC | 2/14/2017 | 2/14/2020 | 2.83 | 1.05 | 25,000,000 | 24,998,750 | 24,998,803 | 24,986,500 |
| Federal Agencies | 3134GA6R0 | FREDDIE MAC | 3/20/2017 | 3/20/2020 | 2.92 | 1.25 | 10,150,000 | 10,150,000 | 10,150,000 | 10,144,215 |
| Federal Agencies | 3134GBAH5 | FREDDIE MAC | 3/20/2017 | 3/20/2020 | 2.93 | 1.10 | 25,000,000 | 25,000,000 | 25,000,000 | 24,997,500 |
| Federal Agencies | 3134GBAZ5 | FREDDIE MAC | 3/27/2017 | 3/27/2020 | 2.94 | 1.25 | 25,000,000 | 25,000,000 | 25,000,000 | 25,005,750 |
| Federal Agencies | 3134GBBR2 | FREDDIE MAC | 3/27/2017 | 3/27/2020 | 2.94 | 1.25 | 25,000,000 | 25,000,000 | 25,000,000 | 24,988,250 |
| Federal Agencies | 3136G3TK1 | FANNIE MAE | 7/6/2016 | 4/6/2020 | 2.98 | 1.00 | 25,000,000 | 25,000,000 | 25,000,000 | 24,885,750 |
| Federal Agencies | 3136G4BL6 | FANNIE MAE | 10/17/2016 | 4/17/2020 | 2.98 | 1.25 | 15,000,000 | 15,000,000 | 15,000,000 | 14,766,150 |
| Federal Agencies | $3132 \mathrm{XOAT8}$ | FARMER MAC | 6/5/2015 | 6/2/2020 | 0.01 | 0.93 | 41,000,000 | 41,000,000 | 41,000,000 | 41,175,070 |
| Federal Agencies | 3136G3TG0 | FANNIE MAE | 6/30/2016 | 6/30/2020 | 3.19 | 1.15 | 15,000,000 | 15,000,000 | 15,000,000 | 14,789,700 |
| Federal Agencies | 3130A9FR7 | FEDERAL HOME LOAN BANK | 9/29/2016 | 9/28/2020 | 0.08 | 1.13 | 103,500,000 | 103,500,000 | 103,500,000 | 103,818,780 |
| Federal Agencies | $3132 \times 0 K R 1$ | FARMER MAC | 11/2/2016 | 11/2/2020 | 0.01 | 0.99 | 25,000,000 | 25,000,000 | 25,000,000 | 25,139,250 |


| Type of Investment | CUSIP | Issuer Name |
| :--- | :--- | :--- |
| Federal Agencies | 3133EGX75 | FEDERAL FARM CREDIT BANK |
| Federal Agencies | 3133EFTX5 | FEDERAL FARM CREDIT BANK |
| Federal Agencies | 3133EG4T9 | FEDERAL FARM CREDIT BANK |
| Federal Agencies | 3133EG4T9 | FEDERAL FARM CREDIT BANK |
| Federal Agencies | 3132X0NQ0 | FARMER MAC |
| Federal Agencies | 3135G0Q89 | FANNIE MAE |
| Federal Agencies | 3133EGZJ7 | FEDERAL FARM CREDIT BANK |
| Federal Agencies | 3133EGZJ7 | FEDERAL FARM CREDIT BANK |
| Federal Agencies | 3133EGS97 | FEDERAL FARM CREDIT BANK |
| Federal Agencies | 3133EGS97 | FEDERAL FARM CREDIT BANK |
| Federal Agencies | 3134GAK52 | FREDDIE MAC |
| Subtotals |  |  |

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| Type of Investment | CUSIP | Issuer Name | $\frac{\text { Settle }}{\text { Date }}$ | $\begin{gathered} \text { Maturity } \\ \text { Date } \end{gathered}$ | Duration | Coupon |  | Par Value |  | Book Value |  | Amortized Book Value |  | Market Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Negotiable CDs | 89113WZH2 | TORONTO DOMINION BANK NY | 3/15/2017 | 7/3/2017 | 0.26 | 1.14 |  | 50,000,000 |  | 50,000,000 |  | 50,000,000 |  | 50,014,255 |
| Negotiable CDs | 06417HUR5 | BANK OF NOVA SCOTIA HOUS | 9/25/2014 | 9/25/2017 | 0.24 | 1.42 |  | 50,000,000 |  | 50,000,000 |  | 50,000,000 |  | 50,096,742 |
| Negotiable CDs | 89113WQN9 | TORONTO DOMINION BANK NY | 12/6/2016 | 12/6/2017 | 0.18 | 1.40 |  | 50,000,000 |  | 50,000,000 |  | 50,000,000 |  | 50,051,669 |
| Negotiable CDs | 06427KJV0 | BANK OF MONTREAL CHICAGO | 12/9/2016 | 12/8/2017 | 0.19 | 1.41 |  | 50,000,000 |  | 50,000,000 |  | 50,000,000 |  | 50,054,251 |
| Negotiable CDs | 78009NL61 | ROYAL BANK OF CANADA NY | 12/8/2016 | 12/8/2017 | 0.19 | 1.41 |  | 50,000,000 |  | 50,000,000 |  | 50,000,000 |  | 50,054,251 |
| Negotiable CDs | 78009NM60 | ROYAL BANK OF CANADA NY | 12/19/2016 | 12/19/2017 | 0.22 | 1.45 |  | 50,000,000 |  | 50,000,000 |  | 50,000,000 |  | 50,073,197 |
| Negotiable CDs | 78009NS56 | ROYAL BANK OF CANADA NY | 3/20/2017 | 12/20/2017 | 0.05 | 1.24 |  | 50,000,000 |  | 50,000,000 |  | 50,000,000 |  | 49,995,730 |
| Negotiable CDs | 96121T2D9 | WESTPAC BANKING CORP NY | 12/28/2016 | 12/28/2017 | 0.08 | 1.49 |  | 50,000,000 |  | 50,000,000 |  | 50,000,000 |  | 50,046,111 |
| Negotiable CDs | 06427KSW8 | BANK OF MONTREAL CHICAGO | 3/9/2017 | 3/8/2019 | 0.19 | 1.39 |  | 27,838,000 |  | 27,838,000 |  | 27,838,000 |  | 27,829,370 |
| Subtotals |  |  |  |  | 0.15 | 1.28 | \$ | 767,838,000 | \$ | 767,838,000 | \$ | 767,838,000 | \$ | 768,355,843 |



| Medium Term Notes | 91159HHD5 | US BANCORP | 2/3/2016 | 5/15/2017 | 0.12 | 1.65 | \$ | 3,090,000 | \$ | 3,111,908 | \$ | 3,092,064 | \$ | 3,090,278 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Medium Term Notes | 459200JD4 | IBM CORP | 2/19/2016 | 8/18/2017 | 0.13 | 1.50 |  | 25,000,000 |  | 25,000,000 |  | 25,000,000 |  | 25,045,000 |
| Medium Term Notes | 459200GJ4 | IBM CORP | 3/22/2016 | 9/14/2017 | 0.46 | 5.70 |  | 1,325,000 |  | 1,415,378 |  | 1,352,732 |  | 1,351,619 |
| Medium Term Notes | 911312AP1 | UNITED PARCEL SERVICE | 1/28/2016 | 10/1/2017 | 0.50 | 1.13 |  | 2,000,000 |  | 2,003,780 |  | 2,001,130 |  | 1,997,360 |
| Medium Term Notes | 459200HK0 | IBM CORP | 5/6/2016 | 2/8/2018 | 0.85 | 1.25 |  | 11,450,000 |  | 11,519,616 |  | 11,483,888 |  | 11,444,504 |
| Medium Term Notes | 89236TDN2 | TOYOTA MOTOR CREDIT CORP | 1/9/2017 | 1/9/2019 | 0.03 | 1.27 |  | 50,000,000 |  | 50,000,000 |  | 50,000,000 |  | 50,084,000 |
| Subtotals |  |  |  |  | 0.18 | 1.40 | \$ | 92,865,000 | \$ | 93,050,682 | \$ | 92,929,814 | \$ | 93,012,761 |

## Monthly Investment Earnings

| Type of Investment | CUSIP | Issuer Name | Par Value |  | Coupon | YTM ${ }^{1}$ | Settle Date | $\frac{\text { Maturity }}{\text { Date }}$ | Earned <br> Interest |  | Amort． Expense |  | $\begin{array}{r} \text { Realized } \\ \text { Gain/(Loss) } \end{array}$ |  | Earned Income ／Net Earnings |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| U．S．Treasuries | 912796KN8 | TREASURY BILL | \＄ | － | 0.00 | 0.48 | 09／16／16 | 03／16／17 | \＄ | 15，000 | \＄ | － | \＄ |  | \＄ | 15，000 |
| U．S．Treasuries | 912796KN8 | TREASURY BILL |  | － | 0.00 | 0.48 | 09／19／16 | 03／16／17 |  | 14，891 |  | － |  | － |  | 14，891 |
| U．S．Treasuries | 912796KN8 | TREASURY BILL |  | － | 0.00 | 0.47 | 09／20／16 | 03／16／17 |  | 14，719 |  | － |  | － |  | 14，719 |
| U．S．Treasuries | 912796KP3 | TREASURY BILL |  | － | 0.00 | 0.47 | 09／22／16 | 03／23／17 |  | 21，542 |  | － |  | － |  | 21，542 |
| U．S．Treasuries | 912796KP3 | TREASURY BILL |  | － | 0.00 | 0.39 | 09／23／16 | 03／23／17 |  | 26，015 |  | － |  | － |  | 26，015 |
| U．S．Treasuries | 912796JJ9 | TREASURY BILL |  | － | 0.00 | 0.42 | 09／29／16 | 03／30／17 |  | 33，431 |  | － |  | － |  | 33，431 |
| U．S．Treasuries | 912796JJ9 | TREASURY BILL |  | － | 0.00 | 0.42 | 09／30／16 | 03／30／17 |  | 33，833 |  | － |  | － |  | 33，833 |
| U．S．Treasuries | 912796JJ9 | TREASURY BILL |  | － | 0.00 | 0.43 | 10／03／16 | 03／30／17 |  | 34，357 |  | － |  | － |  | 34，357 |
| U．S．Treasuries | 912828SM3 | US TSY NT |  | － | 1.00 | 1.07 | 04／04／12 | 03／31／17 |  | 41，209 |  | 2，701 |  | － |  | 43，910 |
| U．S．Treasuries | 912796KQ1 | TREASURY BILL |  | 75，000，000 | 0.00 | 0.49 | 10／06／16 | 04／06／17 |  | 31，388 |  | － |  | － |  | 31，388 |
| U．S．Treasuries | 912796KQ1 | TREASURY BILL |  | 150，000，000 | 0.00 | 0.49 | 10／06／16 | 04／06／17 |  | 63，292 |  | － |  | － |  | 63，292 |
| U．S．Treasuries | 912796KS7 | TREASURY BILL |  | 75，000，000 | 0.00 | 0.50 | 10／13／16 | 04／13／17 |  | 31，969 |  | － |  | － |  | 31，969 |
| U．S．Treasuries | 912796KT5 | TREASURY BILL |  | 40，000，000 | 0.00 | 0.46 | 10／20／16 | 04／20／17 |  | 15，707 |  | － |  | － |  | 15，707 |
| U．S．Treasuries | 912796JP5 | TREASURY BILL |  | 50，000，000 | 0.00 | 0.75 | 03／30／17 | 04／27／17 |  | 2，069 |  | － |  | － |  | 2，069 |
| U．S．Treasuries | 912796JP5 | TREASURY BILL |  | 75，000，000 | 0.00 | 0.48 | 10／27／16 | 04／27／17 |  | 30，677 |  | － |  | － |  | 30，677 |
| U．S．Treasuries | 912796LE7 | TREASURY BILL |  | 25，000，000 | 0.00 | 0.73 | 03／07／17 | 06／15／17 |  | 12，691 |  | － |  | － |  | 12，691 |
| U．S．Treasuries | 912796LE7 | TREASURY BILL |  | 175，000，000 | 0.00 | 0.78 | 03／16／17 | 06／15／17 |  | 60，667 |  | － |  | － |  | 60，667 |
| U．S．Treasuries | 912828WP1 | US TSY NT |  | 50，000，000 | 0.88 | 0.55 | 02／03／17 | 06／15／17 |  | 37，260 |  | $(13,761)$ |  | － |  | 23，499 |
| U．S．Treasuries | 912796JX8 | TREASURY BILL |  | 125，000，000 | 0.00 | 0.76 | 03／23／17 | 06／22／17 |  | 23，750 |  | － |  | － |  | 23，750 |
| U．S．Treasuries | 912796LF4 | TREASURY BILL |  | 300，000，000 | 0.00 | 0.78 | 03／30／17 | 06／29／17 |  | 13，000 |  | － |  | － |  | 13，000 |
| U．S．Treasuries | 912828TM2 | US TSY NT |  | 100，000，000 | 0.63 | 0.96 | 12／15／15 | 08／31／17 |  | 52，649 |  | 28，094 |  | － |  | 80，743 |
| U．S．Treasuries | 912828M72 | US TSY NT |  | 50，000，000 | 0.88 | 1.00 | 12／17／15 | 11／30／17 |  | 37，260 |  | 5，088 |  | － |  | 42，348 |
| U．S．Treasuries | 912828M72 | US TSY NT |  | 50，000，000 | 0.88 | 1.00 | 12／17／15 | 11／30／17 |  | 37，260 |  | 5，258 |  | － |  | 42，517 |
| U．S．Treasuries | 912828 T67 | US TSY NT |  | 50，000，000 | 1.25 | 1.43 | 11／10／16 | 10／31／21 |  | 53，522 |  | 7，268 |  | － |  | 60，790 |
| U．S．Treasuries | 912828U65 | US TSY NT |  | 100，000，000 | 1.75 | 1.90 | 12／13／16 | 11／30／21 |  | 149，038 |  | 11，755 |  | － |  | 160，794 |
| Subtotals |  |  |  | ，490，000，000 |  |  |  |  | \＄ | 887，193 | \＄ | 46，404 | \＄ | － | \＄ | 933，597 |

For month ended March 31， 2017

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Federal Agencies 3133EGN43 $\begin{array}{ll}\text { Federal Agencies } & \text { 3132X0PG0 } \\ \text { Federal Agencies } & \text { 3134G9VR5 } \\ \text { Federal Agencies } & 3134 G A K 60\end{array}$ $\begin{array}{ll}\text { Federal Agencies } & \text { 3134GAT87 } \\ \text { Federal Agencies } & \text { 3133EG6Y6 } \\ \text { Federal Agencies } & \text { 3133EG6Y6 }\end{array}$ $\begin{array}{ll}\text { Federal Agencies } & \text { 3134GAT87 } \\ \text { Federal Agencies } & \text { 3133EG6Y6 } \\ \text { Federal Agencies } & 3133 E G 6 Y 6\end{array}$ $\begin{array}{ll}\text { Federal Agencies } & \text { 3134GAR22 } \\ \text { Federal Agencies } & \text { 3134GAY57 } \\ \text { Federal Agencies } & \text { 3134GAZ64 }\end{array}$

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## Type of Investment CUSIP

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3134GA6R0 3134GBAH5 3134GBAZ5
3134GBBR2


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## Monthly Investment Earnings

## Pooled Fund

| Type of Investment | CUSIP | Issuer Name |  | Par Value | Coupon | YTM ${ }^{1}$ | Settle <br> Date | Maturity Date |  | Earned Interest |  | $\begin{array}{r} \text { Amort, } \\ \text { Expense } \end{array}$ |  | $\begin{array}{r} \text { Realized } \\ \text { Gain/(Loss) } \end{array}$ |  | arned Income Net Earnings |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| State/Local Agencies | 977100CW4 | WISCONSIN ST GEN FUND ANNUA |  | 18,000,000 | 1.45 | 1.45 | 08/16/16 | 05/01/20 |  | 21,690 |  | - |  | - |  | 21,690 |
| State/Local Agencies | 13066YTY5 | CALIFORNIA ST DEPT OF WTR REs |  | 29,600,000 | 1.71 | 2.13 | 02/06/17 | 05/01/21 |  | 42,254 |  | 10,049 |  | - |  | 52,303 |
| State/Local Agencies | 91412GF59 | UNIV OF CALIFORNIA CA REVENUE |  | 1,769,000 | 1.91 | 1.40 | 08/09/16 | 05/15/21 |  | 2,816 |  | (743) |  | - |  | 2,073 |
| Subtotals |  |  | \$ | 320,534,000 |  |  |  |  | \$ | 493,765 | \$ | $(180,592)$ | \$ | - | \$ | 313,172 |
| Public Time Deposits | PP600XGA1 | TRANS-PAC NATIONAL BK | \$ | - | 1.05 | 1.05 | 03/21/16 | 03/21/17 | \$ | 138 | \$ | - | \$ | - | \$ | 138 |
| Public Time Deposits | PPF00EG62 | BANK OF SAN FRANCISCO |  | 240,000 | 0.89 | 0.89 | 04/11/16 | 04/11/17 |  | 184 |  | - |  | - |  | 184 |
| Public Time Deposits | PPQJ03J86 | PREFERRED BANK LA CALIF |  | 240,000 | 0.85 | 0.85 | 05/16/16 | 05/16/17 |  | 173 |  | - |  | - |  | 173 |
| Public Time Deposits | PP7C0E3S1 | UMPQUA BANK |  | 240,000 | 0.79 | 0.79 | 06/29/16 | 06/29/17 |  | 161 |  | - |  | - |  | 161 |
| Public Time Deposits | PP9I2NRE9 | MISSION NATIONAL BK SF |  | 240,000 | 1.15 | 1.15 | 02/21/17 | 02/21/18 |  | 234 |  | - |  | - |  | 234 |
| Public Time Deposits | PP9F2HFF8 | TRANS-PAC NATIONAL BK |  | 240,000 | 1.35 | 1.35 | 03/21/17 | 03/21/18 |  | 98 |  | - |  | - |  | 98 |
| Subtotals |  |  | \$ | 1,200,000 |  |  |  |  | \$ | 989 | \$ | - | \$ | - | \$ | 989 |


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TORONTO DOMINION BANK NY BANK OF MONTREAL CHICAGO TORONTO DOMINION BANK NY ROYAL BANK OF CANADA NY TORONTO DOMINION BANK NY BANK OF NOVA SCOTIA HOUS TORONTO DOMINION BANKNY ROYAL BANK OF CANADA NY ROYAL BANK OF CANADA NY
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WESTPAC BANKING CORP NY BANK OF MONTREAL CHICAGO

89113E5Z5 06427K3A3 89113 KL 4 89113WJJ6 78009NP26 89113WZH2 06417HUR5 JVO 78009NL61 780009NM60 78009NS56
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| Commercial Paper | 62478XQ11 | MUFG UNION BANK NA |
| :--- | :--- | :--- |
| Commercial Paper | 313397CN9 | FREDDIE MAC DISCOUNT NT |
| Commercial Paper | 47816FQ38 | JOHNSON \& JOHNSON |
| Commercial Paper | 62478XQ37 | MUFG UNION BANK NA |
| Commercial Paper | 89233GQ33 | TOYOTA MOTOR CREDIT CORP |
| Commercial Paper | 62478XQ60 | MUFG UNION BANK NA |
| Commercial Paper | 89233GQ66 | TOYOTA MOTOR CREDIT CORP |
| Commercial Paper | 89233GQ74 | TOYOTA MOTOR CREDIT CORP |
| Commercial Paper | 06538BQLO | BANK TOKYO-MIT UFJ NY |
| Commercial Paper | 06538BQLO | BANK TOKYO-MIT UFJ NY |
| Commercial Paper | 58934AQNN9 | MERCK \& CO INC |
| Commercial Paper | 36960LQT5 | GENERAL ELECTRIC CO |
| Commercial Paper | 19416EQW0 | COLGATE-PALMOLIVE CO |


| Type of Investment | CUSIP | Issuer Name |  | Par Value | Coupon | YTM ${ }^{1}$ | Settle Date | Maturity Date |  | Earned <br> Interest |  | Amort. Expense |  | arned Income /Net Earnings |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Commercial Paper | 19416EQX8 | COLGATE-PALMOLIVE CO |  | - | 0.00 | 0.75 | 03/30/17 | 03/31/17 |  | 523 |  | - |  | 523 |
| Commercial Paper | 47816FQX2 | JOHNSON \& JOHNSON |  | - | 0.00 | 0.80 | 03/28/17 | 03/31/17 |  | 2,067 |  | - |  | 2,067 |
| Commercial Paper | 06538BR39 | BANK TOKYO-MIT UFJ NY |  | 25,000,000 | 0.00 | 1.04 | 12/05/16 | 04/03/17 |  | 22,389 |  | - |  | 22,389 |
| Commercial Paper | 06538BR39 | BANK TOKYO-MIT UFJ NY |  | 25,000,000 | 0.00 | 0.93 | 03/23/17 | 04/03/17 |  | 5,813 |  | - |  | 5,813 |
| Commercial Paper | 06538BR39 | BANK TOKYO-MIT UFJ NY |  | 25,000,000 | 0.00 | 0.93 | 03/24/17 | 04/03/17 |  | 5,167 |  | - |  | 5,167 |
| Commercial Paper | 19416ER33 | COLGATE-PALMOLIVE CO |  | 15,000,000 | 0.00 | 0.78 | 03/31/17 | 04/03/17 |  | 325 |  | - |  | 325 |
| Commercial Paper | 62478XR36 | MUFG UNION BANK NA |  | 40,000,000 | 0.00 | 0.70 | 03/31/17 | 04/03/17 |  | 778 |  | - |  | 778 |
| Commercial Paper | 19416ER58 | COLGATE-PALMOLIVE CO |  | 40,000,000 | 0.00 | 0.75 | 03/31/17 | 04/05/17 |  | 833 |  | - |  | 833 |
| Commercial Paper | 89233GR73 | TOYOTA MOTOR CREDIT CORP |  | 40,000,000 | 0.00 | 1.06 | 07/13/16 | 04/07/17 |  | 36,167 |  | - |  | 36,167 |
| Commercial Paper | 06538BRM7 | BANK TOKYO-MIT UFJ NY |  | 50,000,000 | 0.00 | 1.22 | 07/26/16 | 04/21/17 |  | 52,097 |  | - |  | 52,097 |
| Commercial Paper | 89233APL7 | TOYOTA MOTOR CREDIT CORP |  | 25,000,000 | 1.53 | 1.53 | 07/28/16 | 04/21/17 |  | 29,206 |  | - |  | 29,206 |
| Commercial Paper | 06538BS53 | BANK TOKYO-MIT UFJ NY |  | 25,000,000 | 0.00 | 1.32 | 08/09/16 | 05/05/17 |  | 28,201 |  | - |  | 28,201 |
| Commercial Paper | 06538BS53 | BANK TOKYO-MIT UFJ NY |  | 40,000,000 | 0.00 | 1.34 | 08/10/16 | 05/05/17 |  | 45,811 |  | - |  | 45,811 |
| Commercial Paper | 06538BSC8 | BANK TOKYO-MIT UFJ NY |  | 25,000,000 | 0.00 | 1.35 | 08/17/16 | 05/12/17 |  | 28,847 |  | - |  | 28,847 |
| Commercial Paper | 06538BT29 | BANK TOKYO-MIT UFJ NY |  | 40,000,000 | 0.00 | 1.38 | 09/07/16 | 06/02/17 |  | 47,189 |  | - |  | 47,189 |
| Commercial Paper | 89233GT63 | TOYOTA MOTOR CREDIT CORP |  | 25,000,000 | 0.00 | 1.25 | 09/09/16 | 06/06/17 |  | 26,694 |  | - |  | 26,694 |
| Commercial Paper | 06538BTC7 | BANK TOKYO-MIT UFJ NY |  | 25,000,000 | 0.00 | 1.30 | 12/15/16 | 06/12/17 |  | 27,771 |  | - |  | 27,771 |
| Commercial Paper | 06538BTC7 | BANK TOKYO-MIT UFJ NY |  | 25,000,000 | 0.00 | 1.30 | 12/16/16 | 06/12/17 |  | 27,771 |  | - |  | 27,771 |
| Commercial Paper | 89233GTE6 | TOYOTA MOTOR CREDIT CORP |  | 20,000,000 | 0.00 | 1.06 | 02/02/17 | 06/14/17 |  | 18,256 |  | - |  | 18,256 |
| Commercial Paper | 06538BTF0 | BANK TOKYO-MIT UFJ NY |  | 25,000,000 | 0.00 | 1.24 | 12/30/16 | 06/15/17 |  | 26,479 |  | - |  | 26,479 |
| Commercial Paper | 06538BTF0 | BANK TOKYO-MIT UFJ NY |  | 25,000,000 | 0.00 | 1.20 | 01/26/17 | 06/15/17 |  | 25,618 |  | - |  | 25,618 |
| Commercial Paper | 36164JTF1 | GE CAPITAL TREASURY LLC |  | 50,000,000 | 0.00 | 0.91 | 02/01/17 | 06/15/17 |  | 39,181 |  | - |  | 39,181 |
| Commercial Paper | 36164JTF1 | GE CAPITAL TREASURY LLC |  | 50,000,000 | 0.00 | 0.91 | 02/02/17 | 06/15/17 |  | 39,181 |  | - |  | 39,181 |
| Commercial Paper | 89233GTF3 | TOYOTA MOTOR CREDIT CORP |  | 30,000,000 | 0.00 | 1.06 | 02/02/17 | 06/15/17 |  | 27,383 |  | - |  | 27,383 |
| Commercial Paper | 89233GTS5 | TOYOTA MOTOR CREDIT CORP |  | 50,000,000 | 0.00 | 1.21 | 12/20/16 | 06/26/17 |  | 51,667 |  | - |  | 51,667 |
| Commercial Paper | 36164JTU8 | GE CAPITAL TREASURY LLC |  | 50,000,000 | 0.00 | 0.89 | 02/23/17 | 06/28/17 |  | 38,319 |  | - |  | 38,319 |
| Commercial Paper | 06538BU35 | BANK TOKYO-MIT UFJ NY |  | 25,000,000 | 0.00 | 1.16 | 03/20/17 | 07/03/17 |  | 9,667 |  | - |  | 9,667 |
| Commercial Paper | 89233GU38 | TOYOTA MOTOR CREDIT CORP |  | 25,000,000 | 0.00 | 1.02 | 03/06/17 | 07/03/17 |  | 18,417 |  | - |  | 18,417 |
| Commercial Paper | 89233GU38 | TOYOTA MOTOR CREDIT CORP |  | 50,000,000 | 0.00 | 1.05 | 03/03/17 | 07/03/17 |  | 42,292 |  | - |  | 42,292 |
| Commercial Paper | 36164JUA0 | GE CAPITAL TREASURY LLC |  | 50,000,000 | 0.00 | 0.97 | 03/27/17 | 07/10/17 |  | 6,736 |  | - |  | 6,736 |
| Subtotals |  |  | \$ | 940,000,000 |  |  |  |  | \$ | 794,828 | \$ | - | \$ | 794,828 |
| Medium Term Notes | 91159HHD5 | US BANCORP | \$ | 3,090,000 | 1.65 | 1.09 | 02/03/16 | 05/15/17 | \$ | 4,249 | \$ | $(1,454)$ | \$ | 2,794 |
| Medium Term Notes | 459200JD4 | IBM CORP |  | 25,000,000 | 1.50 | 1.50 | 02/19/16 | 08/18/17 |  | 32,342 |  | - |  | 32,342 |
| Medium Term Notes | 459200GJ4 | IBM CORP |  | 1,325,000 | 5.70 | 1.04 | 03/22/16 | 09/14/17 |  | 6,294 |  | $(5,179)$ |  | 1,115 |
| Medium Term Notes | 911312AP1 | UNITED PARCEL SERVICE |  | 2,000,000 | 1.13 | 1.01 | 01/28/16 | 10/01/17 |  | 1,875 |  | (191) |  | 1,684 |
| Medium Term Notes | 459200HK0 | IBM CORP |  | 11,450,000 | 1.25 | 0.90 | 05/06/16 | 02/08/18 |  | 11,927 |  | $(3,356)$ |  | 8,571 |
| Medium Term Notes | 89236TDN2 | TOYOTA MOTOR CREDIT CORP |  | 50,000,000 | 1.27 | 1.27 | 01/09/17 | 01/09/19 |  | 54,650 |  | - |  | 54,650 |
| Subtotals |  |  | \$ | 92,865,000 |  |  |  |  | \$ | 111,336 | \$ | $(10,181)$ | \$ | 101,155 |
| Money Market Funds | 09248U718 | BLACKROCK LIQ INST GOV FUND | \$ | 5,022,467 | 0.51 | 0.51 | 03/31/17 | 04/01/17 | \$ | 2,174 | \$ | - | \$ | 2,174 |
| Money Market Funds | 31607A703 | FIDELITY INST GOV FUND |  | 225,956,062 | 0.54 | 0.54 | 03/31/17 | 04/01/17 |  | 111,795 |  | - |  | 111,795 |
| Money Market Funds | 61747C707 | MORGAN STANLEY INST GOVT FUI |  | 25,422,953 | 0.51 | 0.51 | 03/31/17 | 04/01/17 |  | 21,326 |  | - |  | 21,326 |
| Subtotals |  |  | \$ | 256,401,482 |  |  |  |  | \$ | 135,295 | \$ | - | \$ | 135,295 |



| Transaction | Settle Date | Maturity Type of Investment | Issuer Name | CUSIP |  | Par Value | Coupon | YTM | Price |  | Interest |  | Transaction |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Purchase | 3/1/2017 | 3/3/2017 Federal Agencies | FED HOME LN DISCOUNT NT | 313385CP9 | \$ | 25,000,000 | 0.00 | 0.46 | \$ 100.00 | \$ | - | \$ | 24,999,361 |
| Purchase | 3/1/2017 | 3/2/2017 Commercial Paper | FREDDIE MAC DISCOUNT NT | 313397CN9 |  | 25,000,000 | 0.00 | 0.45 | 100.00 |  | - |  | 24,999,688 |
| Purchase | 3/1/2017 | 3/3/2017 Commercial Paper | JOHNSON \& JOHNSON | 47816FQ38 |  | 25,000,000 | 0.00 | 0.54 | 100.00 |  | - |  | 24,999,250 |
| Purchase | 3/2/2017 | 4/1/2017 Money Market Funds | BLACKROCK LIQ INST GOV F | 09248 U 718 |  | 1,554 | 0.51 | 0.51 | 100.00 |  | - |  | 1,554 |
| Purchase | 3/2/2017 | 7/3/2017 Federal Agencies | FED HOME LN DISCOUNT NT | 313385HR0 |  | 50,000,000 | 0.00 | 0.56 | 99.81 |  | - |  | 49,904,333 |
| Purchase | 3/2/2017 | 3/22/2017 Commercial Paper | MERCK \& CO INC | 58934AQN9 |  | 15,000,000 | 0.00 | 0.64 | 99.96 |  |  |  | 14,994,667 |
| Purchase | 3/2/2017 | 3/3/2017 Commercial Paper | MUFG UNION BANK NA | 62478XQ37 |  | 30,000,000 | 0.00 | 0.50 | 100.00 |  |  |  | 29,999,583 |
| Purchase | 3/3/2017 | 6/2/2017 Federal Agencies | FED HOME LN DISCOUNT NT | 313385GJ9 |  | 50,000,000 | 0.00 | 0.73 | 99.81 |  |  |  | 49,907,420 |
| Purchase | 3/3/2017 | 3/6/2017 Commercial Paper | MUFG UNION BANK NA | 62478XQ60 |  | 40,000,000 | 0.00 | 0.50 | 100.00 |  |  |  | 39,998,333 |
| Purchase | 3/3/2017 | 7/3/2017 Commercial Paper | TOYOTA MOTOR CREDIT CORP | 89233GU38 |  | 50,000,000 | 0.00 | 1.05 | 99.64 |  |  |  | 49,822,083 |
| Purchase | 3/6/2017 | 3/6/2018 Supranationals | INTL FINANCE CORP | 45950 VKP0 |  | 50,000,000 | 0.83 | 0.83 | 100.00 |  |  |  | 50,000,000 |
| Purchase | 3/6/2017 | 7/3/2017 Commercial Paper | TOYOTA MOTOR CREDIT CORP | 89233GU38 |  | 25,000,000 | 0.00 | 1.02 | 99.66 |  |  |  | 24,915,708 |
| Purchase | 3/7/2017 | 6/15/2017 U.S. Treasuries | TREASURY BILL | 912796LE7 |  | 25,000,000 | 0.00 | 0.73 | 99.80 |  |  |  | 24,949,236 |
| Purchase | 3/9/2017 | 3/8/2019 Negotiable CDs | BANK OF MONTREAL CHICAGO | 06427KSW8 |  | 27,838,000 | 1.39 | 1.39 | 100.00 |  |  |  | 27,838,000 |
| Purchase | 3/15/2017 | 4/1/2017 Money Market Funds | FIDELITY INST GOV FUND | 31607A703 |  | 25,000,000 | 0.54 | 0.54 | 100.00 |  |  |  | 25,000,000 |
| Purchase | 3/15/2017 | 7/3/2017 Negotiable CDs | TORONTO DOMINION BANK NY | 89113WZH2 |  | 50,000,000 | 1.14 | 1.14 | 100.00 |  |  |  | 50,000,000 |
| Purchase | 3/16/2017 | 3/17/2017 Federal Agencies | FED HOME LN DISCOUNT NT | 313385DD5 |  | 50,000,000 | 0.00 | 0.65 | 100.00 |  | - |  | 49,999,097 |
| Purchase | 3/16/2017 | 6/15/2017 U.S. Treasuries | TREASURY BILL | 912796LE7 |  | 175,000,000 | 0.00 | 0.78 | 99.80 |  |  |  | 174,654,958 |
| Purchase | 3/17/2017 | 3/20/2017 Federal Agencies | FED HOME LN DISCOUNT NT | 313385DG8 |  | 50,000,000 | 0.00 | 0.63 | 99.99 |  |  |  | 49,997,375 |
| Purchase | 3/17/2017 | 3/20/2017 Federal Agencies | FED HOME LN DISCOUNT NT | 313385DG8 |  | 50,000,000 | 0.00 | 0.63 | 99.99 |  |  |  | 49,997,375 |
| Purchase | 3/17/2017 | 3/27/2017 Commercial Paper | GENERAL ELECTRIC CO | 36960LQT5 |  | 25,000,000 | 0.00 | 0.81 | 99.98 |  |  |  | 24,994,375 |
| Purchase | 3/20/2017 | 7/3/2017 Commercial Paper | BANK TOKYO-MIT UFJ NY | 06538BU35 |  | 25,000,000 | 0.00 | 1.16 | 99.66 |  |  |  | 24,915,417 |
| Purchase | 3/20/2017 | 3/20/2020 Federal Agencies | FREDDIE MAC | 3134GA6R0 |  | 10,150,000 | 1.25 | 1.25 | 100.00 |  |  |  | 10,150,000 |
| Purchase | 3/20/2017 | 3/20/2020 Federal Agencies | FREDDIE MAC | 3134GBAH5 |  | 25,000,000 | 1.10 | 1.10 | 100.00 |  |  |  | 25,000,000 |
| Purchase | 3/20/2017 | 3/20/2019 Federal Agencies | FREDDIE MAC | 3134GBAK8 |  | 25,000,000 | 1.05 | 1.05 | 100.00 |  |  |  | 25,000,000 |
| Purchase | 3/20/2017 | 12/20/2017 Negotiable CDs | ROYAL BANK OF CANADA NY | 78009NS56 |  | 50,000,000 | 1.24 | 1.24 | 100.00 |  |  |  | 50,000,000 |
| Purchase | 3/21/2017 | 4/21/2020 Supranationals | INTL BK RECON \& DEVELOP | 459058FZ1 |  | 50,000,000 | 1.88 | 1.90 | 99.91 |  |  |  | 49,956,500 |
| Purchase | 3/21/2017 | 3/21/2018 Public Time Deposits | TRANS-PAC NATIONAL BK | PP9F2HFF8 |  | 240,000 | 1.35 | 1.35 | 100.00 |  |  |  | 240,000 |
| Purchase | 3/23/2017 | 4/3/2017 Commercial Paper | BANK TOKYO-MIT UFJ NY | 06538BR39 |  | 25,000,000 | 0.00 | 0.93 | 99.97 |  | - |  | 24,992,896 |
| Purchase | 3/23/2017 | 6/22/2017 U.S. Treasuries | TREASURY BILL | 912796JX8 |  | 125,000,000 | 0.00 | 0.76 | 99.81 |  | - |  | 124,759,861 |
| Purchase | 3/24/2017 | 4/3/2017 Commercial Paper | BANK TOKYO-MIT UFJ NY | 06538BR39 |  | 25,000,000 | 0.00 | 0.93 | 99.97 |  | - |  | 24,993,542 |
| Purchase | 3/27/2017 | 3/27/2020 Federal Agencies | FREDDIE MAC | 3134GBAZ5 |  | 25,000,000 | 1.25 | 1.25 | 100.00 |  | - |  | 25,000,000 |
| Purchase | 3/27/2017 | 3/27/2020 Federal Agencies | FREDDIE MAC | 3134GBBR2 |  | 25,000,000 | 1.25 | 1.25 | 100.00 |  | - |  | 25,000,000 |
| Purchase | 3/27/2017 | 7/10/2017 Commercial Paper | GE CAPITAL TREASURY LLC | 36164JUA0 |  | 50,000,000 | 0.00 | 0.97 | 99.72 |  | - |  | 49,858,542 |
| Purchase | 3/27/2017 | 7/3/2017 Negotiable CDs | TORONTO DOMINION BANK NY | 89113WD60 |  | 50,000,000 | 1.15 | 1.15 | 100.00 |  | - |  | 50,000,000 |
| Purchase | 3/28/2017 | 3/29/2017 Federal Agencies | FED HOME LN DISCOUNT NT | 313385DR4 |  | 25,000,000 | 0.00 | 0.73 | 100.00 |  | - |  | 24,999,493 |
| Purchase | 3/28/2017 | 3/29/2017 Federal Agencies | FED HOME LN DISCOUNT NT | 313385DR4 |  | 50,000,000 | 0.00 | 0.73 | 100.00 |  | - |  | 49,998,986 |
| Purchase | 3/28/2017 | 3/31/2017 Commercial Paper | JOHNSON \& JOHNSON | 47816FQX2 |  | 31,000,000 | 0.00 | 0.80 | 99.99 |  | - |  | 30,997,933 |
| Purchase | 3/29/2017 | 3/30/2017 Commercial Paper | COLGATE-PALMOLIVE CO | 19416EQW0 |  | 35,000,000 | 0.00 | 0.75 | 100.00 |  | - |  | 34,999,271 |
| Purchase | 3/29/2017 | 3/30/2017 Federal Agencies | FED HOME LN DISCOUNT NT | 313385DS2 |  | 50,000,000 | 0.00 | 0.70 | 100.00 |  | - |  | 49,999,028 |
| Purchase | 3/29/2017 | 4/11/2017 Federal Agencies | FED HOME LN DISCOUNT NT | 313385EE2 |  | 36,250,000 | 0.00 | 0.72 | 99.97 |  | - |  | 36,240,575 |
| Purchase | 3/29/2017 | 5/1/2017 Federal Agencies | FED HOME LN DISCOUNT NT | 313385FA9 |  | 25,000,000 | 0.00 | 0.75 | 99.93 |  | - |  | 24,982,813 |
| Purchase | 3/30/2017 | 3/31/2017 Commercial Paper | COLGATE-PALMOLIVE CO | 19416EQX8 |  | 25,081,000 | 0.00 | 0.75 | 100.00 |  | - |  | 25,080,477 |
| Purchase | 3/30/2017 | 5/3/2017 Negotiable CDs | TORONTO DOMINION BANK NY | 89113WE44 |  | 50,000,000 | 0.95 | 0.95 | 100.00 |  | - |  | 50,000,000 |
| Purchase | 3/30/2017 | 4/27/2017 U.S. Treasuries | TREASURY BILL | 912796JP5 |  | 50,000,000 | 0.00 | 0.75 | 99.94 |  | - |  | 49,971,028 |


| Transaction | Settle Date | Maturity | Type of Investment | Issuer Name | CUSIP | Par Value | Coupon | YTM |  | Price |  | Interest | Transaction |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Purchase | 3/30/2017 | 6/29/2017 | U.S. Treasuries | TREASURY BILL | 912796LF4 | 300,000,000 | 0.00 | 0.78 |  | 99.80 |  | - | 299,408,500 |
| Purchase | 3/31/2017 | 4/1/2017 | Money Market Funds | BLACKROCK LIQ INST GOV F | 09248U718 | 2,174 | 0.51 | 0.51 |  | 100.00 |  | - | 2,174 |
| Purchase | 3/31/2017 | 4/3/2017 | Commercial Paper | COLGATE-PALMOLIVE CO | 19416ER33 | 15,000,000 | 0.00 | 0.78 |  | 99.99 |  | - | 14,999,025 |
| Purchase | 3/31/2017 | 4/5/2017 | Commercial Paper | COLGATE-PALMOLIVE CO | 19416ER58 | 40,000,000 | 0.00 | 0.75 |  | 99.99 |  | - | 39,995,833 |
| Purchase | 3/31/2017 | 4/1/2017 | Money Market Funds | FIDELITY INST GOV FUND | 31607A703 | 111,795 | 0.54 | 0.54 |  | 100.00 |  | - | 111,795 |
| Purchase | 3/31/2017 | 4/1/2017 | Money Market Funds | MORGAN STANLEY INST GOVT | 61747C707 | 21,326 | 0.51 | 0.51 |  | 100.00 |  | - | 21,326 |
| Purchase | 3/31/2017 | 4/3/2017 | Commercial Paper | MUFG UNION BANK NA | 62478XR36 | 40,000,000 | 0.00 | 0.70 |  | 99.99 |  |  | 39,997,667 |
| Subtotals |  |  |  |  |  | \$2,145,695,849 | 0.25 | 0.84 | \$ | 99.90 | \$ | - | \$2,143,645,078 |
| Sale | 3/6/2017 | 4/1/2017 | Money Market Funds | MORGAN STANLEY INST GOVT | 61747C707 | \$ 20,000,000 | 0.51 | 0.51 | \$ | 100.00 | \$ | - | \$ 20,000,000 |
| Sale | 3/8/2017 | 4/1/2017 | Money Market Funds | MORGAN STANLEY INST GOVT | 61747C707 | 50,000,000 | 0.51 | 0.51 |  | 100.00 |  | - | 50,000,000 |
| Sale | 3/9/2017 | 4/1/2017 | Money Market Funds | FIDELITY INST GOV FUND | 31607A703 | 10,000,000 | 0.54 | 0.54 |  | 100.00 |  | - | 10,000,000 |
| Sale | 3/13/2017 | 4/1/2017 | Money Market Funds | MORGAN STANLEY INST GOVT | 61747C707 | 25,000,000 | 0.51 | 0.51 |  | 100.00 |  | - | 25,000,000 |
| Sale | 3/17/2017 | 4/1/2017 | Money Market Funds | FIDELITY INST GOV FUND | 31607A703 | 50,000,000 | 0.54 | 0.54 |  | 100.00 |  | - | 50,000,000 |
| Subtotals |  |  |  |  |  | \$ 155,000,000 | 0.52 | 0.52 | \$ | 100.00 | \$ | - | \$ 155,000,000 |
| Maturity | 3/1/2017 | 3/1/2017 | Commercial Paper | MUFG UNION BANK NA | 62478XQ11 | \$ 25,000,000 | 0.00 | 0.50 |  | 100.00 |  |  | \$ 25,000,000 |
| Maturity | 3/2/2017 | 3/2/2017 | Federal Agencies | FEDERAL HOME LOAN BANK | 3130A8D83 | 25,000,000 | 0.80 | 0.80 |  | 100.00 |  | 15,536 | 25,015,536 |
| Maturity | 3/2/2017 | 3/2/2017 | Federal Agencies | FED HOME LN DISCOUNT NT | 313385CN4 | 10,265,000 | 0.00 | 0.45 |  | 100.00 |  |  | 10,265,000 |
| Maturity | 3/2/2017 | 3/2/2017 | Commercial Paper | FREDDIE MAC DISCOUNT NT | 313397CN9 | 25,000,000 | 0.00 | 0.45 |  | 100.00 |  |  | 25,000,000 |
| Maturity | 3/3/2017 | 3/3/2017 | Federal Agencies | FED HOME LN DISCOUNT NT | 313385CP9 | 25,000,000 | 0.00 | 0.46 |  | 100.00 |  |  | 25,000,000 |
| Maturity | 3/3/2017 | 3/3/2017 | Commercial Paper | JOHNSON \& JOHNSON | 47816FQ38 | 25,000,000 | 0.00 | 0.54 |  | 100.00 |  |  | 25,000,000 |
| Maturity | 3/3/2017 | 3/3/2017 | Commercial Paper | MUFG UNION BANK NA | 62478XQ37 | 30,000,000 | 0.00 | 0.50 |  | 100.00 |  |  | 30,000,000 |
| Maturity | 3/3/2017 | 3/3/2017 | Commercial Paper | TOYOTA MOTOR CREDIT CORP | 89233GQ33 | 25,000,000 | 0.00 | 1.02 |  | 100.00 |  |  | 25,000,000 |
| Maturity | 3/6/2017 | 3/6/2017 | Negotiable CDs | BANK OF MONTREAL CHICAGO | 06427EX55 | 25,000,000 | 1.03 | 1.03 |  | 100.00 |  | 193,840 | 25,193,840 |
| Maturity | 3/6/2017 | 3/6/2017 | Commercial Paper | MUFG UNION BANK NA | 62478XQ60 | 40,000,000 | 0.00 | 0.50 |  | 100.00 |  |  | 40,000,000 |
| Maturity | 3/6/2017 | 3/6/2017 | Commercial Paper | TOYOTA MOTOR CREDIT CORP | 89233GQ66 | 25,000,000 | 0.00 | 1.01 |  | 100.00 |  |  | 25,000,000 |
| Maturity | 3/7/2017 | 3/7/2017 | Commercial Paper | TOYOTA MOTOR CREDIT CORP | 89233GQ74 | 25,000,000 | 0.00 | 1.01 |  | 100.00 |  |  | 25,000,000 |
| Maturity | 3/10/2017 | 3/10/2017 | Negotiable CDs | ROYAL BANK OF CANADA NY | 78009NZW9 | 50,000,000 | 1.28 | 1.28 |  | 100.00 |  | 49,843 | 50,049,843 |
| Maturity | 3/15/2017 | 3/15/2017 | Negotiable CDs | BANK OF MONTREAL CHICAGO | 06427KKJ5 | 50,000,000 | 1.08 | 1.08 |  | 100.00 |  | 135,000 | 50,135,000 |
| Maturity | 3/16/2017 | 3/16/2017 | U.S. Treasuries | TREASURY BILL | 912796KN8 | 75,000,000 | 0.00 | 0.48 |  | 100.00 |  |  | 75,000,000 |
| Maturity | 3/16/2017 | 3/16/2017 | U.S. Treasuries | TREASURY BILL | 912796KN8 | 75,000,000 | 0.00 | 0.48 |  | 100.00 |  |  | 75,000,000 |
| Maturity | 3/16/2017 | 3/16/2017 | U.S. Treasuries | TREASURY BILL | 912796KN8 | 75,000,000 | 0.00 | 0.47 |  | 100.00 |  |  | 75,000,000 |
| Maturity | 3/17/2017 | 3/17/2017 | Negotiable CDs | BANK OF MONTREAL CHICAGO | 06427EDJ7 | 25,000,000 | 1.17 | 1.17 |  | 100.00 |  | 22,793 | 25,022,793 |
| Maturity | 3/17/2017 | 3/17/2017 | Federal Agencies | FED HOME LN DISCOUNT NT | 313385DD5 | 50,000,000 | 0.00 | 0.65 |  | 100.00 |  |  | 50,000,000 |
| Maturity | 3/20/2017 | 3/20/2017 | Commercial Paper | BANK TOKYO-MIT UFJ NY | 06538BQL0 | 25,000,000 | 0.00 | 1.00 |  | 100.00 |  |  | 25,000,000 |
| Maturity | 3/20/2017 | 3/20/2017 | Commercial Paper | BANK TOKYO-MIT UFJ NY | 06538BQL0 | 50,000,000 | 0.00 | 1.02 |  | 100.00 |  |  | 50,000,000 |
| Maturity | 3/20/2017 | 3/20/2017 | Federal Agencies | FED HOME LN DISCOUNT NT | 313385DG8 | 50,000,000 | 0.00 | 0.63 |  | 100.00 |  |  | 50,000,000 |
| Maturity | 3/20/2017 | 3/20/2017 | Federal Agencies | FED HOME LN DISCOUNT NT | 313385DG8 | 50,000,000 | 0.00 | 0.63 |  | 100.00 |  |  | 50,000,000 |
| Maturity | 3/21/2017 | 3/21/2017 | Supranationals | INTL BK RECON \& DEVELOP | 459053DH4 | 50,000,000 | 0.00 | 0.51 |  | 100.00 |  |  | 50,000,000 |
| Maturity | 3/21/2017 | 3/21/2017 | Public Time Deposits | TRANS-PAC NATIONAL BK | PP600XGA1 | 240,000 | 1.05 | 1.05 |  | 100.00 |  | 621 | 240,621 |
| Maturity | 3/22/2017 | 3/22/2017 | Commercial Paper | MERCK \& CO INC | 58934AQN9 | 15,000,000 | 0.00 | 0.64 |  | 100.00 |  |  | 15,000,000 |
| Maturity | 3/23/2017 | 3/23/2017 | U.S. Treasuries | TREASURY BILL | 912796KP3 | 75,000,000 | 0.00 | 0.47 |  | 100.00 |  |  | 75,000,000 |
| Maturity | 3/23/2017 | 3/23/2017 | U.S. Treasuries | TREASURY BILL | 912796KP3 | 110,000,000 | 0.00 | 0.39 |  | 100.00 |  |  | 110,000,000 |
| Maturity | 3/24/2017 | 3/24/2017 | Federal Agencies | FEDERAL FARM CREDIT BANK | 3133EDP30 | 26,000,000 | 0.82 | 0.36 |  | 100.00 |  | 16,571 | 26,016,571 |
| Maturity | 3/27/2017 | 3/27/2017 | Commercial Paper | GENERAL ELECTRIC CO | 36960LQT5 | 25,000,000 | 0.00 | 0.81 |  | 100.00 |  |  | 25,000,000 |



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COLGATE-PALMOLIVE CO
MORGAN STANLEY INST GOVT 4/1/2017 Money Market Funds 4/1/2017 Money Market Funds 4/3/2017 Commercial Paper
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| Transaction | Settle Date | Maturity | Type of Investment | Issuer Name | CUSIP | Par Value | Coupon | YTM |  | Price |  | Interest | Transaction |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Maturity | 3/27/2017 | 3/27/2017 | Negotiable CDs | ROYAL BANK OF CANADA NY | 78009ND94 | 25,000,000 | 0.96 | 0.96 |  | 100.00 |  | 179,333 | 25,179,333 |
| Maturity | 3/28/2017 | 3/28/2017 | Negotiable CDs | TORONTO DOMINION BANK NY | 89113EC79 | 50,000,000 | 1.25 | 1.25 |  | 100.00 |  | 155,883 | 50,155,883 |
| Maturity | 3/29/2017 | 3/29/2017 | Federal Agencies | FED HOME LN DISCOUNT NT | 313385DR4 | 25,000,000 | 0.00 | 0.73 |  | 100.00 |  |  | 25,000,000 |
| Maturity | 3/29/2017 | 3/29/2017 | Federal Agencies | FED HOME LN DISCOUNT NT | 313385DR4 | 50,000,000 | 0.00 | 0.73 |  | 100.00 |  |  | 50,000,000 |
| Maturity | 3/29/2017 | 3/29/2017 | Federal Agencies | FEDERAL FARM CREDIT BANK | 3133EDZW5 | 25,000,000 | 0.80 | 0.81 |  | 100.00 |  | 16,122 | 25,016,122 |
| Maturity | 3/30/2017 | 3/30/2017 | Commercial Paper | COLGATE-PALMOLIVE CO | 19416EQW0 | 35,000,000 | 0.00 | 0.75 |  | 100.00 |  |  | 35,000,000 |
| Maturity | 3/30/2017 | 3/30/2017 | Federal Agencies | FED HOME LN DISCOUNT NT | 313385DS2 | 50,000,000 | 0.00 | 0.70 |  | 100.00 |  |  | 50,000,000 |
| Maturity | 3/30/2017 | 3/30/2017 | U.S. Treasuries | TREASURY BILL | 912796JJ9 | 100,000,000 | 0.00 | 0.42 |  | 100.00 |  |  | 100,000,000 |
| Maturity | 3/30/2017 | 3/30/2017 | U.S. Treasuries | TREASURY BILL | 912796JJ9 | 100,000,000 | 0.00 | 0.42 |  | 100.00 |  |  | 100,000,000 |
| Maturity | 3/30/2017 | 3/30/2017 | U.S. Treasuries | TREASURY BILL | 912796JJ9 | 100,000,000 | 0.00 | 0.43 |  | 100.00 |  |  | 100,000,000 |
| Maturity | 3/31/2017 | 3/31/2017 | Commercial Paper | COLGATE-PALMOLIVE CO | 19416EQX8 | 25,081,000 | 0.00 | 0.75 |  | 100.00 |  |  | 25,081,000 |
| Maturity | 3/31/2017 | 3/31/2017 | Commercial Paper | JOHNSON \& JOHNSON | 47816FQX2 | 31,000,000 | 0.00 | 0.80 |  | 100.00 |  |  | 31,000,000 |
| Maturity | 3/31/2017 | 3/31/2017 | U.S. Treasuries | US TSY NT | 912828SM3 | 50,000,000 | 1.00 | 1.07 |  | 100.00 |  | 250,000 | 50,250,000 |
| Subtotals |  |  |  |  |  | \$1,847,586,000 | 0.20 | 0.66 | \$ | - | \$ | 1,035,543 | \$1,848,621,543 |

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| Interest | 3/1/2017 | 3/1/2018 Federal Agencies |
| :---: | :---: | :---: |
| Interest | 3/2/2017 | 6/2/2020 Federal Agencies |
| Interest | 3/2/2017 | 11/2/2020 Federal Agencies |
| Interest | 3/2/2017 | 2/2/2018 Federal Agencies |
| Interest | 3/2/2017 | 2/2/2018 Federal Agencies |
| Interest | 3/2/2017 | 1/2/2019 Federal Agencies |
| Interest | 3/2/2017 | 12/2/2019 Federal Agencies |
| Interest | 3/2/2017 | 2/2/2018 Supranationals |
| Interest | 3/3/2017 | 2/3/2021 Federal Agencies |
| Interest | 3/3/2017 | 1/3/2020 Federal Agencies |
| Interest | 3/3/2017 | 5/3/2018 Federal Agencies |
| Interest | 3/3/2017 | 1/3/2019 Federal Agencies |
| Interest | 3/3/2017 | 7/3/2017 Negotiable CDs |
| Interest | 3/5/2017 | 2/5/2018 Federal Agencies |
| Interest | 3/5/2017 | 2/5/2018 Federal Agencies |
| Interest | 3/5/2017 | 2/5/2018 Federal Agencies |
| Interest | 3/5/2017 | 10/5/2017 Federal Agencies |
| Interest | 3/6/2017 | 12/6/2017 Negotiable CDs |
| Interest | 3/8/2017 | 12/8/2017 Negotiable CDs |
| Interest | 3/8/2017 | 6/8/2018 Federal Agencies |
| Interest | 3/8/2017 | 6/8/2018 Federal Agencies |
| Interest | 3/8/2017 | 12/8/2021 Federal Agencies |
| Interest | 3/8/2017 | 12/8/2021 Federal Agencies |
| Interest | 3/8/2017 | 12/8/2017 Negotiable CDs |
| Interest | 3/9/2017 | 2/9/2018 Federal Agencies |
| Interest | 3/9/2017 | 8/9/2019 Federal Agencies |
| Interest | 3/9/2017 | 8/9/2019 Federal Agencies |
| Interest | 3/10/2017 | 2/10/2020 Federal Agencies |
| Interest | 3/10/2017 | 2/10/2020 Federal Agencies |
| Interest | 3/11/2017 | 6/11/2018 Federal Agencies |
| Interest | 3/13/2017 | 11/13/2017 Federal Agencies |
| Interest | 3/14/2017 | 9/14/2018 Federal Agencies |
| Interest | 3/14/2017 | 9/14/2017 Medium Term No |



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## Memorandum

Date: May 19, 2017
To: Transportation Authority Board
From: Cynthia Fong - Deputy Director for Finance and Administration
Subject: 05/23/17 Board Meeting: Preliminary Fiscal Year 2017/18 Budget and Work Program

| RECOMMENDATION $\quad$ Information $\quad \square$ Action | $\square$ Fund Allocation |
| :--- | :--- |
| None. This is an information item. | $\square$ Fund Programming |
| SUMMARY | $\square$ Policy/Legislation |
| The purpose of this memorandum is to present the Transportation | $\square$ Plan/Study |
| Authority's preliminary Fiscal Year (FY) 2017/18 annual budget and |  |
| work program and seek input. The proposed budget and work program |  |
| will come back to the Board for adoption in June. | $\square$ Brersight/Delivery |
|  | $\square$ Condget/Finance |
|  | $\square$ Procurement |
|  | $\square$ Other: |

## DISCUSSION

Update. Since the presentation of the preliminary FY 2017/18 annual budget at the April CAC meeting and based on continued discussions with project sponsors, we have increased the Prop K capital projects budget by $\$ 25$ million. This change is primarily due to the delay in what were anticipated to be FY 2016/17 expenditures for the San Francisco Municipal Transportation Agency's (SFMTA) Radio Communications System \& Computer-Aided Dispatch Replacement ( $\$ 18.8$ million) and Central, Control and Communications ( $\$ 4.7$ million) projects. The SFMTA is using other funding sources first, therefore pushing these expenditures into FY 2017/18. The impact of this change will increase our total capital projects cost to $\$ 273.4$ and decrease our fund balance to $\$ 59.4$ million. We will continue to monitor capital spending closely during the upcoming year through a combination of cash flow needs for allocation reimbursements, progress reports, and conversations with project sponsors, particularly for our largest grant recipient, the SFMTA.
Background. Pursuant to State statutes (California Public Utilities Code Sections 131000 et seq.) the Transportation Authority must adopt an annual budget by June 30 of each year. As called for in the Transportation Authority's Fiscal Policy (Resolution 16-56) and Administrative Code (Ordinance 1601), the Board shall set both the overall budget parameters for administrative and capital expenditures, the spending limits on certain line items, as well as adopt the budget prior to June 30 of each year.
Organization. The Transportation Authority's preliminary FY 2017/18 Work Program includes activities in five major functional areas that are overseen by the Executive Director: 1) Policy and Programming, 2) Capital Projects delivery support and oversight, 3) Planning, 4) Technology, Data \&

Analysis and 5) Finance and Administration. These categories of activities are organized to efficiently address the Transportation Authority's designated mandates, including overseeing the Prop K Sales Tax Expenditure Plan, functioning as the Congestion Management Agency (CMA) for San Francisco, acting as the Local Program Manager for the Transportation Fund for Clean Air (TFCA) program and administering the $\$ 10$ Prop AA vehicle registration fee. Our organizational approach also reflects the principle that all activities at the Transportation Authority contribute to the efficient delivery of transportation plans and projects, even though many activities are funded with a combination of revenue sources and in coordination with a number of San Francisco agencies as well as federal, state and regional agencies.

The Transportation Authority is segregating its functions as the Treasure Island Mobility Management Agency (TIMMA) as a separate legal and financial entity effective July 1, 2017. The TIMMA FY 2017/18 Budget and Work Program will be presented to the TIMMA Board as a separate item at its June meeting.

Attachment 1 contains a description of the Transportation Authority's preliminary work program for FY 2017/18. Attachment 2 displays the preliminary budget in a format described in the Transportation Authority's Fiscal Policy. The division of revenues and expenditures into the Sales Tax program, CMA program, TFCA program and Prop AA program in Attachment 2 reflects the four distinct Transportation Authority responsibilities and mandates. Attachment 3 shows a more detailed version of the proposed budget and Attachment 4 provides additional descriptions of line items in the budget.

Revenues. Total revenues are projected to be $\$ 130.8$ million and are budgeted to decrease by an estimated $\$ 6.6$ million from the FY 2016/17 Amended Budget, or $4.8 \%$, which is primarily due to the substantial completion of the I-80/Yerba Buena Island Interchange Improvement construction project in October 2016, funded by federal and state grant funds.

Sales tax revenues, net of interest earnings, are projected to be $\$ 106.5$ million, or $81.5 \%$ of revenues, is a decrease of $\$ 1.7$ million from the sales tax revenues expected to be received by the Transportation Authority in FY 2016/17. Sales tax revenues have recovered from the FY 2009/10 low; however, FY 2017/18 is projecting a slight decrease compared to prior year based on indications of a recent slowdown in San Francisco's economy, as well as across the state and nation.

Expenditures. Total expenditures are projected to be about $\$ 360.6$ million. Of this amount, capital project costs, most of which are awarded as grants to agencies like the SFMTA, are $\$ 273.4$ million. Capital projects costs are $75.84 \%$ of total projected expenditures, with $2.7 \%$ of expenditures budgeted for administrative operating costs, and $21.5 \%$ for debt service and interest costs. Capital expenditures in FY $2017 / 18$ of $\$ 273.4$ million are budgeted to increase by $\$ 39.9$ million, or $17.1 \%$, from the FY 2016/17 Amended Budget, which is primarily due to an anticipated higher capital expenditures for the Prop K program overall.

Debt service costs of $\$ 77.6$ million are for costs related to the continuation of the Revolving Credit Agreement and for a proposed $\$ 300$ million sales tax revenue bond that includes a re-financing $\$ 46$ million of the $\$ 140$ million Revolving Credit Agreement with a sales tax revenue bond. The intention of re-financing is to preserve our ability to quickly access cash in the Revolving Credit Agreement, if needed. This line item also includes debt issuance costs and related underwriter fees funded from bond proceeds.

Other Sources and Uses. The Other Financing Sources (Uses) section of the Line Item Detail for the FY 2017/18 budget includes inter-fund transfers (for example between the sales tax and CMA funds). These transfers represent the required local match or appropriation of Prop K to federal grants
such as the Surface Transportation Program and South of Market Freeway Ramp Intersection Safety Improvement Study (also known as Vision Zero Ramps). In addition, the estimated level of sales tax capital expenditures for FY 2016/17 and FY 2017/18 will likely trigger the need to issue a fixed rate bond up to a maximum of $\$ 300$ million in the beginning of FY 2017/18. While the 2013 Strategic Plan anticipated the bond, the precise timing of the bond issue will depend on our analyses of Prop K capital project cash needs and our ongoing analysis of credit market conditions. We will continue to monitor and forecast capital spending closely during the upcoming year through a combination of evaluating cash flow needs for allocation reimbursements, project delivery progress reports and conversations with project sponsors, particularly our largest grant recipient, the San Francisco Municipal Transportation Agency. The size and duration of needed financing will be easier to forecast following receipt of FY 2016/17 third quarter invoices. We will bring a separate request for approval to issue the proposed $\$ 300$ million sales tax revenue bond in the next few months
Fund Balance. The budgetary fund balance is generally defined at the difference between assets and liabilities, and the ending balance is based on previous year's audited fund balance plus the current year's budget amendment and the budgeted year's activity. There is a positive amount of $\$ 84.4$ million in total fund balances, as a result of the anticipated debt issuance.

Next Steps. The preliminary FY 2017/18 budget will be presented for information to the Board in May. The final proposed FY 2017/18 Annual Budget and Work Program will be presented to the Citizens Advisory Committee in May, and the Transportation Authority Board in June. A public hearing will precede consideration of the FY 2017/18 Annual Budget and Work Program at the Transportation Authority's June 13 Board meeting.

## FINANCIAL IMPACT

None. This is an information item.

## CAC POSITION

None. This is an information item.

## SUPPLEMENTAL MATERIALS

Attachment 1 - Preliminary Work Program<br>Attachment 2 - Preliminary Budget<br>Attachment 3 - Preliminary Budget - Line Item Detail<br>Attachment 4 - Line Item Descriptions

The Transportation Authority's preliminary Fiscal Year (FY) 2017/18 Work Program includes activities in five major divisions overseen by the Executive Director: 1) Policy and Programming, 2) Capital Projects, 3) Planning, 4) Technology, Data and Analysis, and 5) Finance and Administration. The Executive Director's office is responsible for directing the agency in keeping with the annual Board-adopted goals, for the development of the annual budget and work program, and for the efficient and effective management of staff and other resources. Further, the Executive Director's office is responsible for regular and effective communications with the Board, the Mayor's Office, San Francisco's elected representatives at the state and federal levels and the public, as well as for coordination and partnering with other city, regional, state and federal agencies.

The agency's work program activities address the Transportation Authority's designated mandates and functional roles. These include: serving as the transportation sales tax administrator and Congestion Management Agency (CMA) for San Francisco, acting as the Local Program Manager for the Transportation Fund for Clean Air (TFCA) program and administering the $\$ 10$ Prop AA vehicle registration fee. The Transportation Authority is also operating as the Treasure Island Mobility Management Agency (TIMMA). The TIMMA FY 2017/18 Work Program will be presented to the TIMMA Board as a separate item. Our work program also reflects the multi-disciplinary and collaborative nature of our roles in planning, funding and delivering transportation projects and programs across the city, while ensuring transparency and accountability in the use of taxpayer funds.

## PLAN

Long-range, countywide transportation planning and CMA-related policy, planning and coordination are at the core of the agency's planning functions. In FY 2017/18, we will continue to implement recommendations from the 2013 San Francisco Transportation Plan (SFTP), while we advance Connect SF (previously known as the Long-Range Transportation Planning Project) as part of our multi-agency partnership with the San Francisco Municipal Transportation Agency (SFMTA), Planning Department, and others. This will include transit and freeway modal studies, as well as a continued emphasis on demand management policies. We will also continue to further corridor, neighborhood and community-based transportation plans under our lead, while supporting efforts led by others.

We will undertake new planning efforts meant to inform and respond to emerging trends and policy areas (e.g. transportation network companies and autonomous vehicles). This strategic area of focus for our planning work includes planning for mobility as a service (MaaS) and "active congestion management," such as the mobility management work on Treasure Island. Active congestion management encompasses the planning, design, implementation, and potentially regulation or operation of infrastructure or operational tools to optimize travel demand across modes for a given area in real time.

Most of the FY 2017/18 activities listed below are strong multi-divisional efforts, often lead by the Planning Division in close coordination with Transportation, Data and Analysis; Capital Projects; and the Policy and Programming Divisions. Proposed activities include:

## Active Congestion Management:

- Freeway Corridor Management Study (FCMS) Phase 2: Complete Phase 2 corridor planning study in close coordination with city, regional and state agencies to advance a feasible set of near-term freeway management projects for US 101 and I-280 corridors, including potential managed lanes connecting San Francisco to San Mateo and Santa Clara counties along US 101. Advance initial SF corridor through Caltrans project development process and initiate environmental review Participate in the Metropolitan Transportation Commission's (MTC's) Managed Lanes Implementation Study and position SF's corridor for Regional Measure 3 (RM3) and Senate Bill 1 (SB1) funds (e.g. Congested Corridor

Attachment 1<br>Preliminary Fiscal Year 2017/18 Annual Work Program

Program).

- Bay Area Rapid Transit (BART) Perks: Complete an evaluation of the travel incentives pilot program conducted in partnership with BART. The pilot program tested the use of incentives to shift peak period travel demand into San Francisco on BART, using gamification and technology to generate changes in travel patterns.
SFTP Implementation and Board Support:
- Geary Corridor Bus Rapid Transit (BRT) Environmental Clearance and Design Support: Complete federal environmental review of the Geary Corridor BRT Final Environmental Impact Statement (FEIS), transition project lead to the SFMTA, support the SFMTA's efforts to enter the project into the Federal Transit Administration's Small Starts program to secure federal funds, and provide engineering support and oversight as the SFMTA advances design of the near-term and core BRT projects.
- Neighborhood Transportation Improvement Program: Continue implementation of the sales tax-funded Neighborhood Transportation Improvement Program (NTIP), identified as a new equity initiative in the 2013 SFTP. We will continue to work closely on identification and scoping of new NTIP planning and capital efforts, including advancing recommendations from recently completed plans, in coordination with Board members and SFMTA's NTIP Coordinator, as well as to monitor and provide support to underway NTIP efforts led by other agencies.
- Vision Zero Ramps Study: Complete Phase 1 and continue Phase 2 of the Freeway Ramp Vision Zero Safety Assessment of pedestrian, bicycle, and vehicle conflicts and road safety on local San Francisco streets associated with I-80 on- and off- ramps, including developing recommendations for 10 ramps. Phase 1 is funded by a District 6 NTIP Planning grant. Phase 2 is funded by a Caltrans Partnership Planning grant.
- Late Night Transportation Study Phase II: In partnership with the San Francisco Entertainment Commission and the Office of Economic and Workforce Development (OEWD), we have led several elements of the Late Night Transportation Study Phase II. This year we will advance service recommendations and support transit operators and stakeholders in advocating for funding (RM3, SB1, MTC Lifeline Transportation Program (LTP)) to implement needed services. We will also explore ways to potentially partner with private mobility services to serve late-night needs.
Long Range, Countywide, and Inter-J urisdictional Planning:
- SFTP Update: In collaboration with San Francisco agencies and regional partners, complete a minor update of the 2013 SFTP in parallel with the completion of Plan Bay Area 2040 and as one of the early deliverables of Connect SF. This work includes, reporting on relevant transportation and demographic trends, progress implementing recommendations since the last update, incorporating new sector work performed by the Transportation Authority and others, and updating project costs and funding.
- Emerging Mobility Services \& Technologies: This year we will complete our policy study in collaboration with the SFMTA, to establish a policy framework, objectives, and metrics to evaluate potential impacts and assess whether and how new mobility services and transportation technologies, including autonomous vehicles, are helping San Francisco meet its primary SFTP goals related to healthy environment, livability, economic competitiveness, and state of good repair in addition to other transportation lenses such as equity and affordability. The outputs of this project will serve
as a policy memorandum supporting Connect SF and the next update of the SFTP, as well as shaping current policy initiatives in this area.
- Support Statewide and Regional Planning Efforts: Continue to support studies at the state and regional levels including the California High-Speed Rail Authority's Environmental Impact Report, the California State Transportation Agency's Statewide Rail Plan, Caltrans' Transportation Plan and Statewide Bicycle Plan and Transit Plans.


## Transportation Forecasting and Analysis:

- Travel Forecasting and Analysis for Transportation Authority Studies: Provide modeling, data analysis, technical advice and graphics services to support efforts such as SFTP, subsequent phases of FCMS, Treasure Island program, the Congestion Management Program (CMP), Emerging Mobility Services and Technology transit ridership and traffic congestion impact studies, and Travel Demand Management strategy effectiveness research.
- Modeling Service Bureau: Provide modeling, data analysis, and technical advice to city agencies and consultants in support of many projects and studies. Expected service bureau support this year for partner agencies and external parties is to be determined.
- Data Warehouse and Research Support: Continue to serve as a data resource for city agencies, consultants, and the public and enhance data management and dissemination capabilities by initiating implementation of a data warehouse and visualization tools to facilitate easy access to travel data, review and querying of datasets, and supporting web-based tools for internal and external use. Analyze and publish important results from the 2012 California Household Travel Survey. Support researchers working on topics that complement and enhance our understanding of travel behavior. Potential topics include: gather and analyze trip data on Transportation Network Companies and acquire or partner with private big data sources; explore the fusion of multiple geographic data sources such as cell phone data with transit fare card, vehicle location, and passenger data; investigate bicycle route choice data before and after the implementation of bicycle infrastructure projects.
- Model Consistency/Land Use Allocation: Complete the requirements for model consistency in coordination with MTC as a part of the CMP update. Participate in Bay Area Model Users Group. Continue supporting the refinement of the Bay Area land use growth allocation model with the Planning Department, the Association of Bay Area Governments (ABAG) and MTC. Coordinate land use analysis activities in cooperation with these same agencies.
- Travel Demand Model Enhancements: Continue to implement SF-CHAMP and Dynamic Traffic Assignment model improvements, with special emphasis on transit reliability and model performance. In conjunction with MTC and the Puget Sound Regional Council, continue development of a dynamic transit assignment model that will enhance our ability to analyze the impacts of service reliability and crowding on transit trip-making. In collaboration of MTC, the San Diego Association of Governments, Puget Sound Regional Council, and ARC, continue development of an open-source activity-based travel demand model platform.


## FUND

The agency was initially established to serve as the administrator of the Prop B half-cent transportation sales tax (superseded by the Prop K transportation sales tax in 2003). This remains one of the agency's core functions, which has been complemented and expanded upon by several other roles which have

Attachment 1<br>Preliminary Fiscal Year 2017/18 Annual Work Program

subsequently been taken on including acting as the administrator for Prop AA and the TFCA County Program, and serving as CMA for San Francisco. We serve as a funding and financing strategist for San Francisco projects; we advocate for discretionary funds and legislative changes to advance San Francisco project priorities; provide support to enable sponsors to comply with timely-use-of-funds and other grant requirements; and seek to secure new sources of revenues for transportation-related projects and programs. The work program activities highlighted below are typically led by the Policy and Programming Division with support from all agency divisions.
Fund Programming and Allocations: Administer the Prop K sales tax, Prop AA vehicle registration fee, and TFCA programs, which the agency directly allocates or prioritizes projects for grant funding; oversee calls for projects and provide project delivery support and oversight for the LTP, One Bay Area Grant (OBAG), and county share State Transportation Improvement Program in our role as CMA. Provide technical, strategic and advocacy support for a host of other fund programs, such as the new revenues to be generated and distributed under SB1, the State's Cap-and-Trade and Active Transportation Programs, and federal competitive grant programs. Notable efforts planned for FY 2017/18 include:

- Prop K Strategic Plan Model Update: The Prop K Strategic Plan model is the financial planning tool that guides implementation of the sales tax program. In preparation for the 2018 Strategic Plan and 5Year Prioritization Program quadrennial updates, we will be exploring the potential to fund another cycle of Neighborhood Transportation Improvement Program grants and administration, as well as upgrading the model to increase functionality and make it more user friendly and easier to maintain for Policy and Programming Division staff.
- Prop K Customer Service and Efficiency Improvements: This ongoing multi-division initiative will continue to improve the Transportation Authority's processes to make them more user friendly and efficient for both internal and external customers, while maintaining a high level of transparency and accountability appropriate for administration of voter-approved revenue measures. Planned improvements include design and implementation of an online allocation request form, upgrades to mystreetsf.com - our interactive project map, and ongoing enhancements to the Portal - our web-based grants management database used by our staff and project sponsors.
- Implement the 2017 Prop AA Strategic Plan: We will work closely with project sponsors and continue to support delivery of projects underway, as well as advance new projects with funds programmed in the 2017 Prop AA Strategic Plan (pending approval by the Board in May)..
- OBAG Cycle 2: In March 2017 we released a call for projects for $\$ 42.3$ million in OBAG 2 funds. Project applications were due to us in April 2017, and we anticipate our programming recommendations will be submitted to MTC in mid-2017. In the fall, we will work to advance our project priorities through the MTC approval process and work with project sponsors to obligate the FY 2017/18 federal funds.
- LTP and Community Based Transportation Plans (CBTPs): In late summer 2017 we anticipate MTC will approve LTP guidelines enabling us to program an estimated $\$ 2.5$ million in LTP funds through a competitive call for projects, with project priorities due to MTC by the end of 2017. MTC will also embark upon a new round of CBTP funding, and we anticipate we will receive approximately $\$ 175,000$ to update some of our existing CBTPs in Communities of Concern or to implement new ones.
- Federal-Aid Sponsor Support and Streamlining Advocacy: Our staff will continue to provide expertise in grants administration for federally funded projects and to play a leadership role in supporting regional

Attachment 1<br>Preliminary Fiscal Year 2017/18 Annual Work Program

efforts to streamline the current federal-aid grant processes and provide input to new guidelines being promulgated as a result of the federal Fixing America's Surface Transportation (FAST) Act.

Capital Financing Program Management: Jointly led by the Finance and Administration Division and the Policy and Programming Division, and in close coordination with our Financial Advisors, we will continue to provide effective and efficient management of our debt program to enable accelerated delivery of sales-tax funded capital projects at the lowest possible cost to the public. We anticipate issuing a sales tax revenue bond in the first half of the fiscal year, and using the bond to re-finance the recent $\$ 46$ million Revolver draw and to finance anticipated capital expenditures over the next three years.

Plan Bay Area 2040: As CMA, continue to coordinate San Francisco’s input to Plan Bay Area 2040 during the final stage of project approval in summer 2017. After Plan adoption, engage in subsequent implementation efforts around affordable housing, economic vitality, and resilience. This involves close coordination with San Francisco agencies, the Mayor's office, and our ABAG and MTC Commissioners, as well as coordination with Bay Area CMAs, regional transit agencies and other community stakeholders.

SB1: Engage with state and regional agencies to coordinate advocacy as the program guidelines are developed in order to ensure a fair distribution of revenues that is beneficial to San Francisco's interests. Seek discretionary funding for our agency's priorities, particularly with regard to our Treasure Island work and US 101/280 Express Lanes, and support other City and regional agencies' applications. Ensure our Board and MTC Commissioners are engaged in the process of prioritizing funds.

New Revenue Advocacy: Advocate for San Francisco priorities and new local, regional, state and federal funds by providing Board member staffing, issue advocacy at various venues (such as at MTC committees, Bay Area CMA meetings, and SPUR) and ongoing coordination with, and appearances before, the MTC, California Transportation Commission, and federal agencies. Notable efforts planned for FY17/18 include:

- RM3: We will continue to lead efforts to set priorities for an additional bridge toll on state owned bridges to fund projects that alleviate congestion on bridge corridors.
- Task Force 2045: Work closely with our Board members, the Mayor's Office, the SFMTA and key stakeholders to target the 2018 ballot for consideration of a new local revenue measure.
Legislative Advocacy: We will continue to monitor and take positions on state legislation affecting San Francisco's transportation programs, and develop strategies for advancing legislative initiatives beneficial to San Francisco's interests and concerns at the state and federal level. Working with other toll operators through the California Toll Operations Committee, we will identify and engage in legislative efforts to support our future Treasure Island work and other managed lanes efforts. Our advocacy builds off of SFTP recommendations, the agency's adopted legislative program (e.g. includes Vision Zero, new revenue, and project delivery advocacy), and is done in coordination with the Mayor's Office, the SelfHelp Counties Coalition, and other city and regional agencies.
Funding and Financing Strategy: Provide funding and financing strategy support for Prop $K$ signature projects, many of which are also included in MTC's Regional Transit Expansion Agreement. Examples include: Caltrain Electrification, Central Subway, Transbay Transit Center/Downtown Extension and Van Ness Avenue and Geary Corridor BRT. Continue to serve as a funding resource for all San Francisco project sponsors, including brokering fund swaps, as needed.


## DELIVER

Attachment 1<br>Preliminary Fiscal Year 2017/18 Annual Work Program

The timely and cost-effective delivery of Transportation Authority-funded transportation projects and programs requires a multi-divisional effort, led primarily by the Capital Projects Division with support from other divisions. As in past years, the agency focuses on providing engineering support and overseeing the delivery of the Prop K sales tax major capital projects, such as the Presidio Parkway, the SFMTA's Central Subway, Radio Replacement and facility upgrade projects; the Transbay Transit Center/Caltrain Downtown Extension; and Caltrain Electrification. The agency is also serving as lead agency for the delivery of certain projects, such as the I-80/Yerba Buena Island (YBI) Interchange Improvement Project and I-280/Balboa Park Area Freeway Ramps projects, which typically are multi-jurisdictional in nature and often involve significant coordination with the Caltrans. Key delivery activities for FY 2017/18 include the following:

Transportation Authority - Lead Construction:

- I-80/YBI West Bound (WB) On-Off Ramps Project and YBI Bridge Structures: Continue to lead construction of new I80/YBI WB on-off ramps on the east side of YBI. Construction activities for the I-80/East Side YBI Ramps Improvement Project began in February 2014 and are anticipated to be complete in late 2017. Work with Caltrans, BATA, Treasure Island Development Authority (TIDA), and the U.S. Coast Guard on implementation (supplemental environmental analysis, final design and right of way certification) of the YBI west bound on-off ramps (Phase 2) Southgate Road Realignment project. Continue supplemental environmental analysis, final engineering and design of the West Side Bridges and prepare for construction. Prepare for Construction Manager/General Contractor (CM/GC) implementation of the West Side Bridges project. Continue coordination activities with Caltrans, BATA, the OEWD and TIDA.
- Presidio Parkway Project: Continue supporting Caltrans through the final stages of project delivery of the Phase 2 project, including landscaping components. Work with Caltrans to ensure compliance with conditions associated with prior allocations of federal economic stimulus funds; actively assist Caltrans with oversight of the public-private partnership (P3) contract including implementation of various programs outlined in the contract such as the Workforce Development Program and the Underutilized Disadvantaged Business Enterprise Program. In FY 2017/18, we anticipate completing the P3 study that is comparing the effectiveness of delivering Phase 1 of the project using the more traditional design-bid-build model, with Phase 2 which is being delivered as a P3. We anticipate construction close-out for Phase 2 by spring 2018.
Transportation Authority - Lead Project Development:
- Quint-J errold Connector Road: Coordinate with city agencies on right of way issues with Union Pacific Railroad and Caltrain and advance design and support the Quint Street Bridge Replacement project.
Transportation Authority - Project Delivery Support:
- Caltrain Early Investment Program and California High-Speed Rail Program: Coordinate with the California High-Speed Rail Authority (CHSRA) and city agencies on high-speed rail issues affecting the city; work with Caltrain, MTC, the Mayor's Office and other Peninsula and regional stakeholders to monitor and support delivery of the Caltrain Early Investment Program including the Communications Based Overlay Signal System and Electrification projects. Continue to work closely with aforementioned stakeholders to fully fund electrification and support delivery of the blended system to the Peninsula corridor that extends to the new Transbay Transit Center.
- Central Subway: Project management oversight; scope/cost/schedule and funding assessment and strategy.
- Transbay Transit Center/Caltrain Downtown Extension: Project management oversight and provide support for

Attachment 1<br>Preliminary Fiscal Year 2017/18 Annual Work Program

Board member participation on other oversight bodies (Transbay Joint Powers Authority, Board of Supervisors), assist with funding assessment and strategy and participate on Planning Department-led Railyard Alternatives and I-280 Boulevard Feasibility Study.

- Van Ness Avenue BRT: Oversee SFMTA construction efforts including environmental compliance and general project oversight. Work closely with SFMTA and an inter-agency project team to maintain project integrity and quality while controlling budget and schedule.
- Vision Zero: Continue to support the Vision Zero Committee and agency staff in delivering the program of projects that will enable San Francisco to achieve the goal of Vision Zero.
- Engineering Support: Provide engineering support, as needed, for other Transportation Authority-led planning and programming efforts.


## TRANSPARENCY \& ACCOUNTABILITY

This section of the work program highlights ongoing agency operational activities, and administrative processes to ensure transparency and accountability in the use of taxpayer funds. It includes ongoing efforts lead by the Finance and Administration Division (e.g. accounting, human resources, procurement support), by the Transportation, Data and Analysis Division (e.g. Information Technology and systems integration support), and by the Executive Office (e.g. Board operations and support, budgeting and communications) as listed below:

- Board Operations and Support: Staff Board meetings including standing and ad hoc committees, Vision Zero Committee and Treasure Island Mobility Management Agency meetings.
- Audits: Prepare, procure, and manage fiscal compliance and management audits.
- Budget, Reports and Financial Statements: Develop and administer Transportation Authority budget, including performance monitoring, internal program and project tracking. Monitor internal controls and prepare reports and financial statements.
- Accounting and Grants Management: Maintain payroll functions, general ledger and accounting system, including paying, receiving and recording functions. Manage grants and prepare invoices for reimbursement.
- Debt Management and Oversight: Monitor financial and debt performance, analyze finance options and develop recommendations, issuing and managing debt.
- Systems Integration: Ongoing enhancement and maintenance of the enterprise resource planning system (business management and accounting software) to improve accounting functions, general ledger reconciliations and financial reporting, as well as enabling improved data sharing with the Portal (web-based grants management database used by agency staff and project sponsors).
- Contract Support: Oversee procurement process for professional consultant contracts, prepare contracts, and manage compliance for contracts and associated Memoranda of Agreement and Understanding.
- Disadvantaged Business Enterprise and Local Business Enterprise: Administer program, review and update policy for any new state and federal requirements, conduct outreach and review applications and award certifications.
- Communications and Community Relations: Execute the agency's communications strategy with the general
public, the agency's board, various interest groups and other government agencies. This is accomplished through various means, including fostering media and community relations, developing strategic communications plans for projects and policy initiatives, disseminating agency news and updates through 'The Messenger' newsletter, supporting public outreach and helping coordinate events to promote the agency's work. This year the agency plans to develop an agency-wide strategic communications plan to institutionalize best practices. We will also continue participating in racial equity training and multi-agency working groups.
- Website Maintenance: Update content and maintain and enhance interactive project delivery reporting features such as the mystreetsf.com project map.
- Policies: Maintain and update Administrative Code, Rules of Order, fiscal, debt, procurement, investment, travel, and other policies.
- Human Resources: Administer recruitment, personnel and benefits management and office procedures. Conduct or provide training for staff. Advance agency workplace excellence initiatives through staff working groups, training and other means.
- Office Management and Administrative Support: Maintain facilities and provide procurement of goods and services and administration of services contracts. Staff front desk reception duties. Provide assistance to the Clerk of the Board as required with preparation of agenda packets and minutes, updates to website and clerking meetings.
- Legal Issues: Manage routine legal issues, claims and public records requests.
- Information Technology: Provide internal development and support; maintain existing technology systems including phone and data networks; develop new collaboration tools to further enhance efficiency and technological capabilities; and expand contact management capabilities.
Preliminary Fiscal Year 2017/18 Annual Budget
Preliminary Annual Budget by Fund

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| Preliminary Annual Budget by Fund |  |  |  |  |  |  |  | Preliminary <br> Budget <br> Fiscal Year <br> 2017/18 |  |
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|  |  | Congestion |  | Vehicle |  |  |  |  |  |
|  |  |  |  | Registration |  |  |  |  |  |
|  |  |  |  | Transportation |  | Transportation |  |  |  |
|  | Sales | Management |  | Fund |  |  |  |  |  |
|  | Tax | Agency |  | For Clean Air |  | Improvements |  |  |  |
|  | Program | Programs |  | Program |  | Program |  |  |  |
| \$ | 106,530,189 | \$ | - | \$ | - | \$ | - | \$ | 106,530,189 |
|  | - |  | - |  | - |  | 4,834,049 |  | 4,834,049 |
|  | 201,748 |  | - |  | 1,698 |  | 84,125 |  | 287,57 I |
|  | - |  | 18,396,590 |  | 737,931 |  | - |  | 19,134,521 |
|  | 2,000 |  | - |  | - |  | - |  | 2,000 |
|  | 106,733,937 |  | 18,396,590 |  | 739,629 |  | 4,918,174 |  | 130,788,330 |
|  | 250,472,242 |  | 16,493,328 |  | 645,660 |  | 5,757,300 |  | 273,368,530 |
|  | 6,486, 127 |  | 2,954,049 |  | 46,003 |  | 197,772 |  | 9,683,95 I |
|  | 77,590,968 |  | - |  | - |  | - |  | 77,590,968 |
|  | 334,549,337 |  | 19,447,377 |  | 691,663 |  | 5,955,072 |  | 360,643,449 |
|  | 328,888,704 |  | 1,050,787 |  | - |  | - |  | 329,939,49 I |
| \$ | 101,073,304 | \$ | - | \$ | 47,966 | \$ | $(1,036,898)$ | \$ | 100,084,372 |
| \$ | $(45,667,323)$ | \$ | - | \$ | $(47,966)$ | \$ | 5,064,419 | \$ | $(40,650,870)$ |
| \$ | 55,405,981 | \$ | - | \$ | - | \$ | 4,027,52 I |  | 59,433,502 |


Total Revenues
Expenditures:
Other Financing Sources (Uses):
Net Change in Fund Balance
Budgetary Fund Balance, as of July I
Budgetary Fund Balance, as of June 30
Total
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 Revenues:
Sales Tax Revenues
Vehicle Registration Fee
Interest Income
Federal/State/Regional Revenues
Federal BART Travel Incentives Program
Federal CMAQ Program: eFleet Carsharing Electrified Project
Federal CMAQ Program: Transportation Demand Management Partnership Project
Federal FHWA Transit Reliability Research
Federal Highway Bridge Program - I-80/Yerba Buena Island Interchange Improvement
Federal Highway Bridge Program - Yerba Buena Island Bridge Structures
Federal South of Market Freeway Ramp Intersection Safety Improvement Study
Federal Strategic Highway Research Program
Federal Surface Transportation Program 3\% Revenue
State Planning, Programming \& Monitoring SB45 Funds
State Seismic Retrofit Proposition IB - I/80 YBI Interchange Improvement Project
Regional Agency Contributions - Model Service Bureau
Regional BART - Travel Incentives Program
Regional BATA - I-80/Yerba Buena Island Interchange Improvement
Regional San Francisco (OEWD) - Late Night Transportation
Regional San Francisco (Planning, SFMTA) - Travel Demand Modeling Assistance
Regional San Francisco (SFMTA) - Alemany Interchange Improvement Study
Regional San Francisco (SFMTA) - Commuter Shuttle Hub Study
Regional San Francisco (SFMTA) - Lombard Crooked Street Congestion Mgmt System Development
Regional San Francisco (SFMTA) - School Transportation Survey
Regional Vehicle Registration Fee Revenues (TFCA)
Prior Year Program Revenue Carryover
Other Revenues
Local Match: City CarShare eFleet Carsharing Electrified
San Francisco Dept of Environment - Shower Facilities
SFMTA - Project Management Training
Sublease of Office Space
Total Revenues



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TOTAL PROJECTED REVENUES
\$130,788,330
The following chart shows the composition of revenues for the preliminary FY 2017/18 budget.


Prop K Sales Tax Revenues:
\$106,530,189
The budgeted revenues for the Sales Tax program are from a voter-approved levy of $0.5 \%$ sales tax in the County of San Francisco for transportation projects and programs included in the voter-approved Expenditure Plan. The 2003 Prop K Sales Tax Revenue's Expenditure Plan includes investments in four major categories: 1) Transit; 2) Streets and Traffic Safety; 3) Paratransit services for seniors and disabled people and 4) Transportation System Management/Strategic Initiatives. Based on Fiscal Year (FY) 2016/17 revenues to date, the Transportation Authority projects FY 2017/18 sales tax revenues to decrease compared to the budgeted revenues for FY $2016 / 17$ by $1.6 \%$ or $\$ 1.7$ million. The sales tax revenue projection is net of the Board of Equalization's charges for the collection of the tax and excludes interest earnings budgeted in Interest Income. Sales tax revenues have recovered from the FY 2009/10 low; however, FY 2017/18 is projecting a slight decrease compared to prior year based on indications of a recent slowdown in San Francisco's economy, as well as across the state and nation.

Vehicle Registration Fee for Transportation Improvements Program (Prop AA) Revenues: \$4,834,049

These revenues (excluding interest earnings budgeted in Interest Income) fund projects that will be delivered under Prop AA’s Expenditure Plan. This measure, approved by San Francisco voters in November 2010, collects an additional $\$ 10$ vehicle registration fee on motor vehicles registered in San Francisco. Revenues must be used to fund projects included in the voter-approved Expenditure Plan, such as local road repairs, pedestrian safety improvements, and transit reliability improvements. This

## Attachment 4 Line Item Descriptions

amount is net of the Department of Motor Vehicle's charges for the collection of these fees. Prop AA Revenues for FY 2017/18 are based on the Prop AA Strategic Plan.

Interest Income: \$287,571

Most of the Transportation Authority's investable assets are deposited in the City's Treasury Pool. Based on the average interest income earned over the past year, the deposits in the Pooled Investment Fund are assumed to earn approximately $0.8 \%$ for FY 2017/18. The level of Transportation Authority deposits held in the pool during the year depends on the Prop K capital project reimbursement requests. The budget cash balance consists largely of allocated Prop K funds, which are invested until invoices are received and sponsors are reimbursed. In addition, we are assuming to earn approximately $0.3 \%$ interest income on the proposed $\$ 300$ million sales tax revenue bond in FY 2017/18.

Congestion Management Agency (CMA) Programs Federal, State and Regional Grant Revenues:
.................................................................................................................................... $\$ 18,396,590$
The CMA program revenues (excluding Other Revenues) for FY 2017/18 will be used to cover ongoing staffing and professional/technical service contracts required to implement the CMA programs and projects, as well as for large projects undertaken in the Transportation Authority's role as CMA. The FY 2017/18 budget includes $\$ 15.2$ million from federal, state and regional funding for work on the I-80/Yerba Buena Island (YBI) Interchange Improvement Project and YBI Bridge structures (collectively known as YBI Project). CMA revenues are also comprised of federal, state and regional grant funds, including funds received from the Federal Highway Administration, Metropolitan Transportation Commission (MTC), and the California Department of Transportation (Caltrans). Several of these grants are project-specific, such as those for the BART Travel Incentives Program, Strategic Highway Research Program, Transit Reliability Research Project, and South of Market Freeway Ramp Intersection Safety Improvement Study (also known as Vision Zero Ramps project). Other funding sources, such as federal Surface Transportation Program and state Planning, Programming, and Monitoring funds, can be used to fund a number of eligible planning, programming, model development, and project delivery support activities, including the Freeway Corridor Management Study and San Francisco Transportation Plan update. Regional CMA program revenues include technical and travel demand model services provided to City agencies in support of various projects.

Transportation Fund for Clean Air (TFCA) Program Regional Revenues: \$737,931

The TFCA Vehicle Registration Fee Revenues (excluding interest earnings included in Interest Income above) are derived from a $\$ 4$ surcharge on vehicles registered in the nine Bay Area counties and must be used for cost-effective transportation projects which reduce motor vehicle air pollutant emissions. Budgeted revenues are based on a funding estimate provided by the Bay Area Air Quality Management District, which administers these revenues.

## Other Revenues: <br> . 2,000

Other revenues budgeted in FY 2017/18 include a nominal contribution from the San Francisco Department of Environment for shared office space.

TOTAL PROJECTED EXPENDITURES \$360,643,449

The Transportation Authority's Total Expenditures projected for the budget year are comprised of Capital Expenditures of $\$ 273.4$ million, Administrative Operating Expenditures of $\$ 9.7$ million, and Debt Service Expenditures of $\$ 77.6$ million.

The following chart shows the composition of expenditures for the preliminary FY 2017/18 budget.


CAPITAL EXPENDITURES .................................................................................\$273,368,530
Capital expenditures in FY 2017/18 are budgeted to increase from the FY 2016/17 Amended Budget by an estimated $17.1 \%$, which is primarily due to an anticipated higher capital expenditures for the Prop K program overall, most of which are awarded as grants to agencies like the San Francisco Municipal Transportation Agency (SFMTA). Project expenditures by Program Fund are detailed below.

Sales Tax Program Expenditures: \$250,472,242

The estimate for sales tax capital expenditures reflects a combination of estimated cash flow needs for existing allocations based on review of reimbursements, project delivery progress reports and conversations with project sponsors, as well as anticipated new allocations estimated for FY 2017/18. The anticipated largest capital project expenditures include the SFMTA's vehicle procurements, Radio Communications System \& Computer-Aided Dispatch Replacement and Central, Control and Communications projects.

CMA Programs Expenditures: \$16,493,328
This line item includes staff time and technical consulting services such as planning, programming, engineering, design, environmental, or programming services, which are needed in order to fulfill the Transportation Authority's CMA responsibilities under state law. Included are various planning efforts and projects such as the Geary Corridor Bus Rapid Transit project, Freeway Corridor Management Study, San Francisco Transportation Plan update, Strategic Highway Research Program, South of Market Freeway Ramp Intersection Safety Improvement Study (also known as Vision Zero Ramps),

## Attachment 4 Line Item Descriptions

and travel demand model services. Also included is the additional construction and engineering activities for the YBI Bridge Structures and YBI Southgate Road Realignment Improvement project, which is supported by federal and state funding.

TFCA Program Expenditures:
\$645,660
This line item covers projects to be delivered with TFCA funds, a regional program administered by the Bay Area Air Quality Management District, with the Transportation Authority serving as the County Program Manager for San Francisco. These monies must be used for cost-effective transportation projects which reduce motor vehicle air pollutant emissions. The TFCA capital expenditures program includes carryover prior year projects with multi-year schedules as well as projects not anticipated to be completed in FY 2016/17. It also includes an estimate for expenditures for the FY 2017/18 program of projects, which is scheduled to be approved by the Board in June 2017.

Vehicle Registration Fee for Transportation Improvements Program (Prop AA) Expenditures: \$5,757,300

This line item includes projects that will be delivered under the voter-approved Prop AA Expenditure Plan. Consistent with the Expenditure Plan, the revenues will be used for design and construction of local road repairs, pedestrian safety improvements, transit reliability improvements, and travel demand management projects. The Prop AA capital expenditures include new FY 2017/18 projects based on the approved Prop AA Strategic Plan, and carryover prior year projects with multi-year schedules as well as projects not anticipated to be completed in FY 2016/17. The largest capital project expenditures include the Brannan Street Pavement Renovation project, the Broadway Chinatown Streetscape Improvement project, and the Muni Metro Station Enhancements project.

## ADMINISTRATIVE OPERATING EXPENDITURES

\$9,683,951
Operating expenditures include personnel expenditures, administrative expenditures, Commissionerrelated expenditures, and equipment, furniture and fixtures.

Personnel:
\$6,647,964
Personnel costs are budgeted at a higher level by $3.3 \%$ compared to the FY 2016/17 Amended Budget. In December 2016, through Resolution 17-17, the Board approved a staff reorganization plan to address staff capacity and sustainability issues given the ongoing ambitious work programs, Board interest in expanding and enhancing certain aspects of the work program and are needed to support our agency's role as the Treasure Island Mobility Management Agency. The reorganization plan included adding five new positions, raising the agency's total staff from 41 to 46 full time equivalents, and reclassification of two positions. The FY 2017/18 budget reflects the addition of two of the five approved new positions and two promotions. Capacity for merit increases is also included in the pay-for-performance and salary categories; however, there is no assurance of any annual pay increase. Transportation Authority employees are not entitled to cost of living increases. All salary adjustments are determined by the Executive Director based on merit only.

Non-Personnel:
\$3,035,987
This line item includes typical operating expenditures for office rent, telecommunications, postage, materials and office supplies, printing and reproduction equipment and services, and other administrative support requirements for all Transportation Authority activities, along with all administrative support contracts, whether for City-supplied services, such as the City Attorney legal

## Attachment 4 Line Item Descriptions

services and the Department of Technology cablecast services, or for competitively procured services (such as auditing, legislative advocacy, outside computer system support, etc.). Also included are funds for ongoing maintenance and operation of office equipment; computer hardware; licensing requirements for computer software; and an allowance for replacement furniture and fixtures. This line item also includes Commissioner meeting fees, and compensation for Commissioners' direct furniture, equipment and materials expenditures. Non-personnel expenditures in FY 2017/18 are budgeted to increase from the FY 2016/17 Amended Budget by an estimated $18.6 \%$, which is primarily due an increase in office rent, additional legal services related to the Geary Corridor Bus Rapid Transit project, financial advisory services related to the Strategic Plan model update, and independent analysis and oversight services.

DEBT SERVICE EXPENDITURES \$77,590,968

In June 2015, the Transportation Authority substituted its $\$ 200$ million commercial paper notes (Limited Tax Bonds), Series A and B with a $\$ 140$ million tax-exempt revolving credit loan agreement (Revolver Credit Agreement). By 2021, it is expected that the Revolving Credit Loan, which financed past capital expenditures, will be fully repaid. As of April 10, 2017, $\$ 140$ million of the Revolving Credit Agreement is outstanding. This line item also assumes a continuation of the current Revolving Loan Agreement and a $\$ 22$ million repayment against the outstanding $\$ 140$ million balance.

Debt service expenditures in FY 2017/18 are budgeted to increase by $\$ 55.3$ million from prior year, which is primarily due to re-financing $\$ 46$ million of Revolving Credit Agreement with a proposed sales tax revenue bond. The intention of re-financing is to preserve our ability to quickly access cash in the Revolving Credit Agreement, if needed. This line item also includes debt issuance costs and related underwriter fees funded from bond proceeds.

## OTHER FINANCING SOURCES/USES \$329,939,491

The Other Financing Sources/Uses section of the Line Item Detail for the FY 2017/18 budget includes inter-fund transfers (for example between the sales tax and CMA funds). These transfers represent the required local match or appropriation of Prop K to federal and state grants such as the Surface Transportation Program and Vision Zero Ramps. In addition, the estimated level of sales tax capital expenditures for FY 2016/17 and FY 2017/18 will likely trigger the need to issue a fixed rate bond up to a maximum of $\$ 300$ million in the beginning of FY 2017/18. The proposed $\$ 300$ million sales tax revenue bond will be paying approximately $\$ 254$ million of planned capital expenditures, based on the 2013 Strategic Plan, and re-financing the $\$ 46$ million of Revolving Credit Agreement drawn down in April 2017 per Resolution 17-26. While the 2013 Strategic Plan anticipated the bond, the precise timing of the bond issue will depend on our analyses of Prop K capital project cash needs and our ongoing analysis of credit market conditions. We will continue to monitor and forecast capital spending closely during the upcoming year through a combination of evaluating cash flow needs for allocation reimbursements, project delivery progress reports and conversations with project sponsors, particularly our largest grant recipient, the SFMTA. The size and duration of needed financing will be easier to forecast following receipt of FY 2016/17 third quarter invoices. We will bring a separate request for approval to issue the proposed $\$ 300$ million sales tax revenue bond in the next few months.

BUDGETARY FUND BALANCE FOR CONTINGENCIES \$11,136,424

The Transportation Authority's Fiscal Policy directs that the Transportation Authority shall allocate not less than five percent ( $5 \%$ ) and up to fifteen percent ( $15 \%$ ) of estimated annual sales tax revenues as a hedge against an emergency occurring during the budgeted fiscal year. In the current economic climate, a budgeted fund balance of $\$ 10.7$ million, or $10 \%$ of annual projected sales tax revenues, is

## Attachment 4 <br> Line Item Descriptions

set aside as a program and operating contingency reserve. The Transportation Authority has also set aside $\$ 483,405$ or about $10 \%$ as a program and operating contingency reserve respectively for the Prop AA Program.


[^0]:    * Sponsor abbreviations include: Bay Area Rapid Transit District (BART); Mayor's Office of Housing and Community Development (MOHCD); San Francisco Municipal Transportation Agency (SFMTA); University of California Hastings College of the Law (UC Hastings).
    **Project has also received allocations from Street Repair and Reconstruction category, so total project cost is excluded from Pedestrian Safety category subtotal to prevent double counting.

[^1]:    | TOTAL | $\$$ | $1,809,695$ | $\$$ | $73,474,695$ | $95 \%$ | $98 \%$ |
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    Footnotes
    "EP Line No./Category" is either the Prop K Expenditure Plan line number referenced in the 2014 Prop K Strategic Plan or the Prop AA Expenditure Plan category referenced in the 2012 Prop AA Strategic Plan, including: Street Repair and Reconstruction (Street), Pedestrian Safety (Ped), and Transit Reliability and Mobility Improvements (Transit).

    Acronyms: BART (Bay Area Rapid Transit District); Port (Port of San Francisco); SFCTA (San Francisco County Transportation Authority); SFMTA (San Francisco Municipal Transportation Agency)
    3 "Expected Leveraging By EP Line" is calculated by dividing the total non-Prop K funds expected to be available for a given Prop K Expenditure Plan line item (e.g. Pedestrian Circulation and Safety) by the total expected funding for that Prop K Expenditure Plan line item over the 30-year Expenditure Plan period. For example, expected leveraging of $90 \%$ indicates that on average non-Prop K funds should cover $90 \%$ of the total costs for all projects in that category, and Prop K should cover only $10 \%$.
    ${ }^{4}$ "Actual Leveraging by Project Phase" is calculated by dividing the total non-Prop K or non-Prop AA funds in the funding plan by the total cost for the requested phase or phases. If the percentage in the "Actual Leveraging" column is lower than in the "Expected Leveraging" column, the request (indicated by yellow highlighting) is leveraging fewer non-Prop K dollars than assumed in the Expenditure Plan. A project that is well leveraged overall may have lower-than-expected leveraging for an individual or partial phase.

[^2]:    cc: Treasury Oversight Committee: Aimee Brown, Ron Gerhard, Reeta Madhavan, Charles Perl
    Ben Rosenfield, Controller, Office of the Controller
    Tonia Lediju, Internal Audit, Office of the Controller
    Cynthia Fong, Deputy Director for Finance \& Administration, San Francisco County Transportation Authority
    Carol Lu, Budget Analyst
    San Francisco Public Library

[^3]:    Federal Agencies
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[^5]:    State／Local Agencies 91411SS50 State／Local Agencies 914112 S Sta State／Local Agencies 91412GUU7 State／Local Agencies

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