

2019 Prop K Strategic Plan and 5-Year Prioritization Program Update

Board Agenda Item 8



SAN FRANCISCO COUNTY TRANSPORTATION AUTHORITY

September 11, 2018

2019 Prop K Strategic Plan/5YPP Update Presentation Overview



- ▶ Refresh on the Strategic Plan/5YPP update process
 - ▶ Why is this important?
 - ▶ Where are we in the update process?
- ▶ Present 5YPP highlights
- ▶ Get input and feedback from the CAC
- ▶ Review schedule for adoption



Proposition K (Prop K)

What is it?



- ▶ **Approved by nearly 75% of San Francisco voters in 2003**
- ▶ **Extended ½ cent local transportation sales tax**
- ▶ **Approved a new 30-year Expenditure Plan, superseding Prop B (prior sales tax)**
 - ▶ **Developed through first (2003) countywide transportation plan**
 - ▶ **\$2.35 billion in sales tax funds to deliver \$12.9 billion (2003 \$'s) in transportation improvements**
 - ▶ **Includes specific projects (e.g. Central Subway) and 21 programmatic categories (e.g. traffic calming)**



Prop K Expenditure Plan

What does it do?



- ▶ Determines eligibility for Prop K funds – specific projects (e.g. Central Subway) and programs (e.g. traffic calming)
- ▶ Allows for financing to accelerate project delivery
- ▶ Sets caps for maximum amount of Prop K funds available to each category over 30 years
- ▶ Identifies eligible project sponsors
- ▶ Establishes other requirements (e.g. Strategic Plan, 5YPPs)



Prop K Strategic Plan

What is it?



- ▶ **Primary tool that guides the implementation of the 30-year Expenditure Plan**
- ▶ **Specifically, the Strategic Plan:**
 - ▶ Establishes policies for administration of program
 - ▶ Forecasts sales tax revenue over 30 years
 - ▶ Assigns Prop K funds to categories by fiscal year
 - ▶ Forecasts expenditures by fiscal year
 - ▶ Estimates financing needs

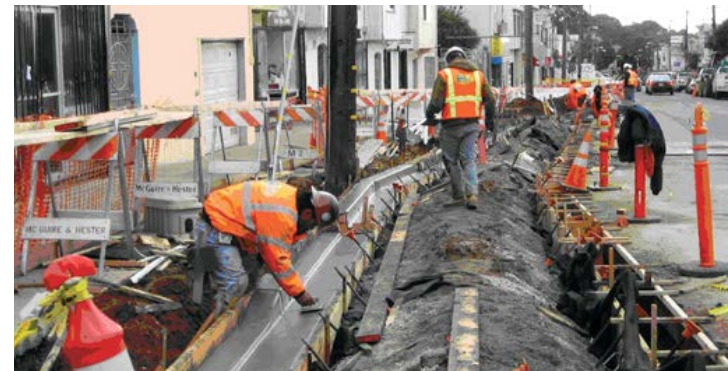


Prop K 5YPPs

What is the purpose?



- ▶ **Establish 5-year program (or list) of projects**
 - ▶ Supports comprehensive funding strategy
- ▶ **Provide transparency for how projects are prioritized**
- ▶ **Encourage coordination across programs and sponsors**
- ▶ **Provide opportunities for public and Board input early in the project development process**



2019 Strategic Plan/5YPP Update

Why is it important? Why now?



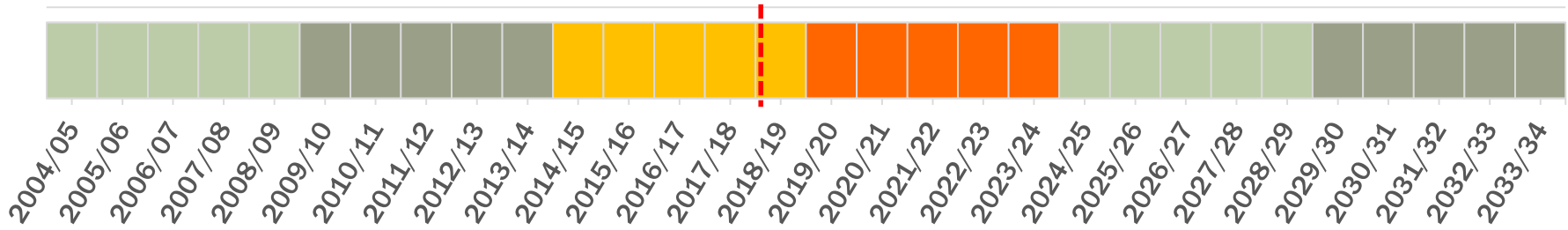
- ▶ Determines which projects will receive funding over next five years
- ▶ Helps ensure funds are available to support project delivery
- ▶ Respond to current context
 - ▶ Board interests, agency priorities, changing funding landscape
- ▶ Support transparency and accountability
 - ▶ Board, sponsor, public engagement
- ▶ Needed now to program funds for 5-year period starting July 1, 2019

30-Year Prop K
Expenditure Plan

2009 SP/5YPP
Update

2014 SP/5YPP
Update

2019 SP/5YPP
Update



Current 5-Year Period

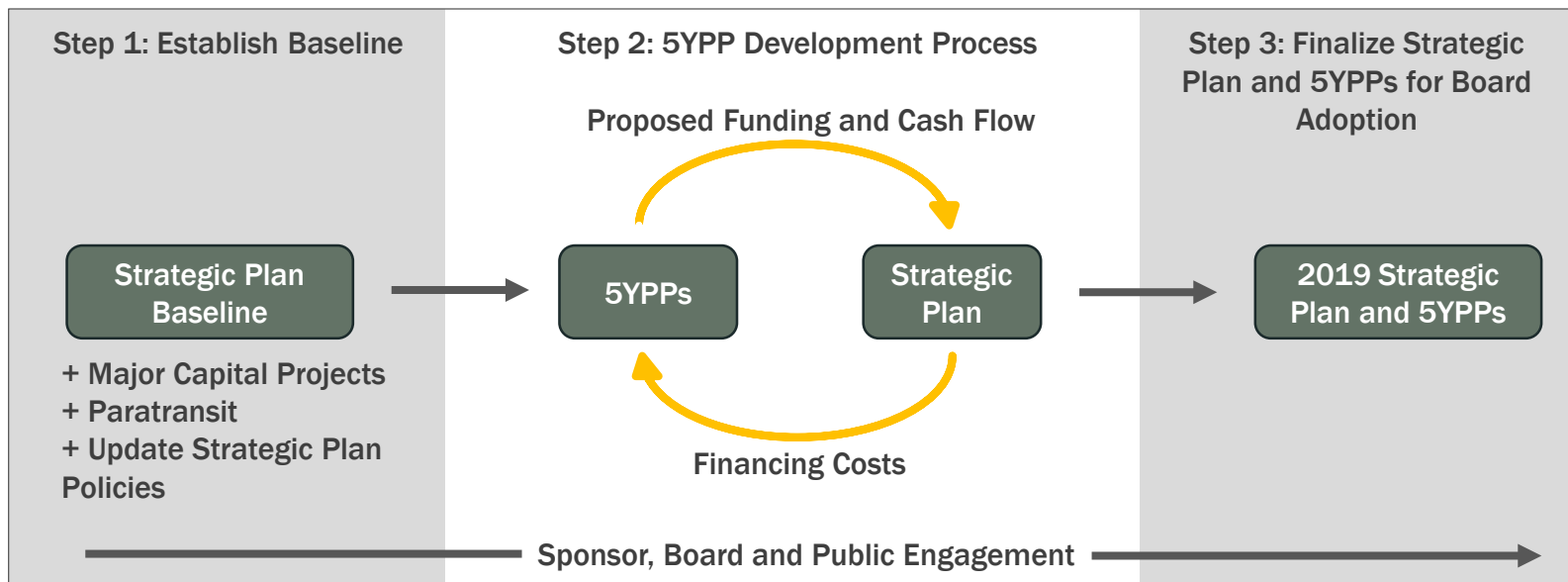
2019 SP/5YPP Update

2019 Strategic Plan/5YPP Update

What is the process?



- ▶ Iterative process requiring extensive communication between SFCTA and project sponsors
- ▶ Strategic Plan and 5YPPs evolve in parallel and are closely coordinated



2019 Strategic Plan/5YPP Update

Step 1: Establish Strategic Plan Baseline



For each Expenditure Plan category, the Strategic Plan Baseline determines how much Prop K funds are available by year through 2034.

Step 1: Establish
Baseline

Strategic
Plan Baseline



- ▶ Trued-up with actual revenues and expenditures since 2014 Strategic Plan update
- ▶ Updated revenue forecast and debt assumptions
- ▶ Updated Strategic Plan Policies
- ▶ Updated funding plans for Major Capital Projects, Paratransit

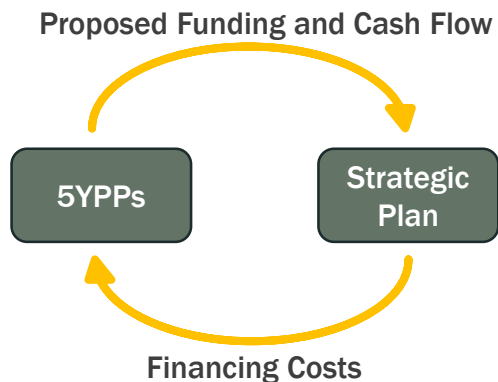
2019 Strategic Plan/5YPP Update

Step 2: 5YPP Development Process



- ▶ **May: Released 5YPP guidance to sponsors, conducted public survey for project ideas**
- ▶ **July: Received 115 applications from sponsors (i.e., Project Information Forms)**
- ▶ **July/August/Sept: TA staff work closely with sponsors**
 - ▶ Evaluate and refine project proposals
 - ▶ Prepare project delivery status
 - ▶ Prepare programming recommendations

Step 2: 5YPP Development Process



— Sponsor, Board and Public Engagement →

Prop K 5YPPs Required for 21 Programmatic Categories



- BRT/TPS/MUNI Metro Network *
- Caltrain Capital Improvement Program
- BART Station Access, Safety, Capacity
- Ferry
- Transit Enhancements
- Vehicles
- Facilities
- Guideways
- New and Upgraded Streets
- New Signals and Signs
- SFgo: Advanced Tech and Info Systems
- Signals and Signs Maintenance and Renovation
- Street Resurfacing, Rehab and Maintenance
- Pedestrian and Bicycle Facility Maintenance
- Traffic Calming
- Bicycle Circulation/Safety
- Pedestrian Circulation/Safety
- Curb Ramps
- Tree Planting and Maintenance
- Transportation Demand/Parking Management
- Transportation/Land Use Coordination

* BRT stands for Bus Rapid Transit. TPS stands for transit preferential streets.

Prop K 5YPPs Designated Elements



- ▶ **Each 5YPP includes:**
 - ▶ **Prioritization methodology**
 - ▶ **5-year program (or list) of projects with funding and cash flow by fiscal year**
 - ▶ **Project Information Forms with scope, schedule, cost, and funding**
 - ▶ **Performance measures**
 - ▶ **Project delivery status**



2019 Strategic Plan/5YPP Update

Step 2: 5YPP Development Process



What we look for

- ▶ **What's happened in the past/now**
 - **delivery track record, leveraging, reimbursement rates**
- ▶ **What's proposed**
 - **Project specific: project readiness, leveraging, reimbursement rates**
 - **Category specific and programwide: % of funds spent on financing for the category, when do funds run out?**

2019 Strategic Plan/5YPP Update Highlights - Programwide



- ▶ **Neighborhood Transportation Improvement Program (NTIP)**
 - ▶ Continuing program
 - ▶ \$100,000 in planning funds, \$600,000 in capital funds per district over 5-year period
 - ▶ Carry-forward policy
- ▶ **Vision Zero**
 - ▶ Significant advancing of funds in bicycle safety, pedestrian safety, traffic calming categories
 - ▶ Specific projects identified, not as many placeholders

2019 Strategic Plan/5YPP Update Highlights – Category Specific



- ▶ **Status quo or modest changes**
 - ▶ **Street Resurfacing and Reconstruction**
 - ▶ **Street Repair and Cleaning Equipment**
 - ▶ **Curb Ramps**
 - ▶ **Tree Planting**
 - ▶ **Pedestrian and Bicycle Facility Maintenance**
 - ▶ **Transportation/Land Use Coordination**
 - ▶ **Signals categories (new and rehab/upgrade)**

2019 Strategic Plan/5YPP Update Highlights – Category Specific (cont.)



▶ **Traffic Calming**

- ▶ **Local/Neighborhood Programs: application-based, proactive, speed radar signs, schools engineering**
- ▶ **Corridors: 6th Street, Ocean Avenue, Sloat/Skyline, Taylor Street, Bayview community-based planning, Excelsior neighborhood**

▶ **Pedestrian Circulation/Safety**

- ▶ **Corridors: Grove Street/Civic Center, Folsom-Howard, Lake Merced, Leavenworth, Mission Street Excelsior, Monterey Street**

2019 Strategic Plan/5YPP Update Highlights – Category Specific (cont.)



▶ **Bicycle Circulation/Safety**

- ▶ **Bicycle Safety, Education, Outreach: Bike to Work Day, Outreach and education (classes)**
- ▶ **Bicycle Network Expansion and Upgrades: Beale Street, Cesar Chavez/Bayshore/Potrero, Grove Street/Civic Center, Ocean Avenue, Page Street, The Embarcadero at Pier 39/Fisherman's Wharf, Valencia, citywide neighborways**
- ▶ **Bike Parking and Transit Access: bike racks and corrals, Caltrain station bike parking**

2019 Strategic Plan/5YPP Update Highlights – Category Specific (cont.)



- ▶ **New and Upgraded Streets**
 - ▶ Great Highway narrowing
 - ▶ Harney-101 Transit Crossing
 - ▶ Sloat/Skyline intersection
- ▶ **Transit Enhancements**
 - ▶ Balboa Park Station area, including San Jose/Geneva intersection
 - ▶ Rehab historic streetcars
 - ▶ F-line extension from Fisherman's Wharf to Ft. Mason

2019 Strategic Plan/5YPP Update Highlights – Category Specific (cont.)



- ▶ **BART categories**
 - ▶ Very good leveraging with Measure RR funds
 - ▶ Accessibility improvements at Embarcadero, Montgomery, Powell, Civic Center, Balboa Park, 24th/Mission
- ▶ **Caltrain state of good repair categories (4)**
 - ▶ Continuing to fund annual SF member contribution to Caltrain's capital budget
 - ▶ Prop K funds likely to run out in FY20/21

2019 Strategic Plan/5YPP Update Highlights – Category Specific (cont.)



These Muni categories are Prop K major cash flow drivers

▶ **Vehicles - Muni**

- ▶ **Finish fleet replacement**
- ▶ **Exploring advancement of Prop K to accelerate LRV replacement**

▶ **Facilities - Muni**

- ▶ **New Castro Station elevator, Muni Metro East expansion, bus lifts, placeholders**

▶ **Guideways - Muni**

- ▶ **Quint St Jerrold Ave Connector Road (via fund exchange)**
- ▶ **Muni placeholders**

2019 Strategic Plan/5YPP Update Highlights – Category Specific (cont.)



Major Capital Projects – New proposals using discretionary Guideways funds

- ▶ **Caltrain Electrification**
 - ▶ Proposed \$5.1 million in Prop K funds to fulfill SF's required \$80 million member share contribution to project

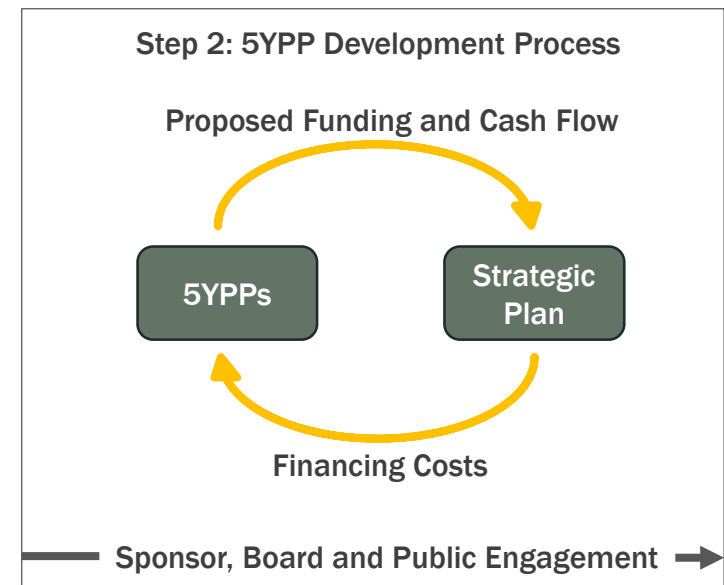
- ▶ **Better Market Street/Central Subway fund exchange**
 - ▶ Provide \$15.9 million to help reduce \$61 million Regional Transportation Improvement Program commitment

2019 Strategic Plan/5YPP Update

Step 2: 5YPP Development Process



- ▶ **Seek feedback from Board, CAC, public**
 - ▶ Refine proposals, as appropriate
- ▶ **Assess 5YPPs as a whole**
 - ▶ Consistency with Strategic Plan policies
 - ▶ Geographic equity
 - ▶ Coordinate across categories
- ▶ **Update Strategic Plan Baseline**
 - ▶ Establish financing costs - by category, for program as a whole



2019 Strategic Plan/5YPP Update

Step 3: Finalize for Board Adoption



- ▶ **Approve 5YPPs in two groups**
 - ▶ **First group: September 26 CAC, October 16 Board**
 - ▶ **Second group: October 24 CAC, November 13 Board**
- ▶ **Concurrent with 2019 5YPP Update, approve amendments to 2014 5YPPs**
- ▶ **Adopt final 2019 Strategic Plan**
 - ▶ **October 24 CAC, November 13 CAC**

2019 Strategic Plan/5YPP Update Schedule



Board adopts Strategic Plan/5YPP Update Approach

Step 1: Establish Strategic Plan Baseline

Revenue and Debt Projections

Update Prop K Policies

Major Capital Projects and Paratransit

True-up Actual Revenues and Expenditures

Board Adoption of Strategic Plan Baseline

Step 2: 5YPP Development Process

SFCTA Releases 5YPP Guidance

SFCTA and Sponsors prepare Prioritization Criteria

Sponsors prepare Project Information Forms (PIFs),
Program of Projects and Scoring Tables

SFCTA Reviews PIFs, Program of Projects and Scoring Tables

Step 3: Finalize Strategic Plan and 5YPPs for Board Adoption

Assess 5YPPs as a whole, establish financing needs, finalize draft 5YPP documents

Board Adopts 5YPPs Part 1

Board Adopts 5YPPs Part 2 and Final Strategic Plan

Sponsor, Board and Public Engagement



Questions?



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