



# **Small Project Delivery**

Vision Zero Sub-Committee
June 12, 2014





#### **Presentation Overview**

- Project delivery overview
- Project delivery process improvements
- Recent project delivery highlights
  - -SFMTA
  - -SF Public Works
- Next steps





### **Projects Delivered**

- 11 Great Streets projects
- Since 2011, Pedestrian safety improvements on 12 miles of high injury corridors, four standalone intersections, and 1,500 curb ramps.
- Since 2009, 50 of 57
   projects in the Bike Plan,
   88% of the total miles and over 1,900 bike racks.
- Since 2012, 15 new signalized intersections and 27 new pedestrian signals.
- Since 2009, 44 speed humps, 39 islands, 15 bulbouts



Pedestrian Safety projects delivered 2011-2013





# The Life of a Project







# Citywide Project Strategies

- Bike Strategy
- Pedestrian
   Strategy and
   WalkFirst
- Complete Streets
- Follow the Paving
- Vision Zero

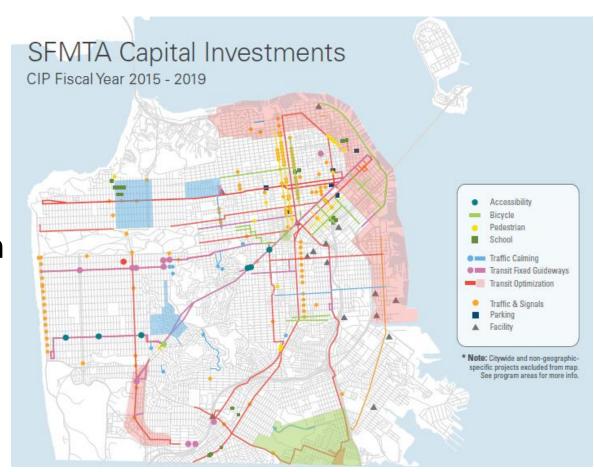






# **Capital Planning & Analysis**

- New policies adopted 2011
- Data analysis & documentation
- 20-Year Capital Plan
- 5-Year Capital Improvement Program
- Annual review







#### **Project Pre-Development Phase**

- Define project scope
- Prepare cost estimates
- Identify coordination opportunities
- Provide training, structure, guidelines







### **Outreach & Engagement**



- Increasing outreach
- Standardizing community engagement processes across city agencies
- Moving to open house/workshop format
- Hosting Saturday and evening meetings
- Incorporating crowdsourcing





# **Project Management Technology**

**Before** 

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3-10日間以20日内間20日日日は10日日
 FAML6450 V5.1
                    CITY AND COUNTY OF SAN FRANCISCO--NFAMIS
 LINK TO:
                          ORGANIZATION SUMMARY INQUIRY
                             CURR/PRIOR PRD :
                                                       CURRENCY CODE :
 BALANCE (Y.M.Q.A) : Y
 FISCAL MO/YEAR : 11 2814 MAY 2814
                                                        FUNDING PERIOD:
                 <u>: 6</u>86059
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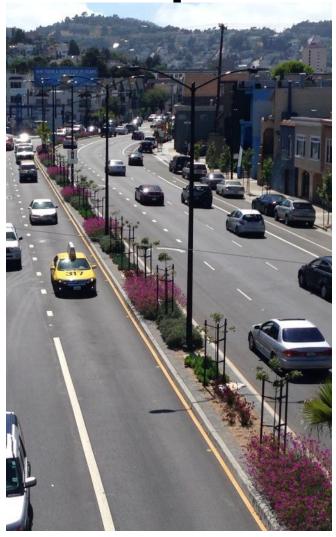
After

EcoSys : SFMTA CPCS EPC Production														
>	Projects at a Glance (ACTIVE ONLY)  Projects at a Glance (ALL PROJECTS - List View)													
	Projects at a Glance Dashboard													
ie.	Fig.   Project Details													
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Sheet ▼ Edit ▼ Display ▼ Rows ▼														
		Project/WBS ID	Project/WBS Name	Baseline Budget	Approved Budget	Estimate at Completion	Budget Variance (App Bdgt - EAC)	Allocated Funding	Spent to Date	Encumbrances	Remaining Balance	Estimate to Complete	Current Start	Current Finish
				\$6,800,000	\$6,835,157	\$6,539,734	\$295,423	\$6,835,159	\$5,675,764	\$473,159	\$686,235.93	\$863,971		
	Ш													
	Ų	□ CPT6291	Woods Division Lifts Replacement	\$6,800,000	\$6,835,157	\$6,539,734	\$295,423	\$6,835,159	\$5,675,764	\$473,159	\$686,235.93	\$863,971	02/01/2010	12/04/2014
		<b>±</b> 1	Conceptual Engineering	\$110,000	\$235,829	\$233,872	\$1,957	\$235,830	\$233,872	\$0	\$1,958.00	\$0	02/01/2010	09/09/2010
		<b>+</b> 2	Detail Design	\$880,000	\$900,459	\$900,459	(\$0)	\$900,459	\$900,459	\$0	\$0.01	\$0	09/10/2010	01/22/2013
		⊟ 3	Construction	\$5,810,000	\$5,698,869	\$5,405,403	\$293,466	\$5,698,870	\$4,541,432	\$473,159	\$684,277.92	\$863,971	01/22/2013	12/04/2014
		⊟ 1	SFMTA Labor and ODC	\$1,160,000	\$1,395,000	\$1,313,251	\$81,749	\$1,395,000	\$966,399	\$0	\$428,600.51	\$346,852	01/22/2013	12/04/2014
		1	Project Management	\$180,000	\$180,000	\$155,798	\$24,202	\$180,000	\$109,086	\$0	\$70,914.46	\$46,712	01/22/2013	12/04/2014
		2	Engineering	\$330,000	\$330,000	\$300,259	\$29,741	\$330,000	\$132,014	\$0	\$197,986.17	\$168,245	01/22/2013	12/04/2014
		3	Construction Management	\$650,000	\$875,000	\$857,195	\$17,805	\$875,000	\$725,300	\$0	\$149,699.88	\$131,895	01/22/2013	09/30/2014
		4	Other Direct Costs	\$0	\$10,000	\$0	\$10,000	\$10,000	\$0	\$0	\$10,000.00	\$0	10/01/2013	09/30/2014
		± 2	Other Support Services	\$0	\$45,000	\$45,000	\$0	\$17,100	\$1,040	\$0	\$16,059.83	\$43,960	10/01/2013	09/30/2014
		± 4	Contracts & Purchase Orders	\$3,860,000	\$4,029,092	\$4,029,092	\$0	\$4,029,092		\$473,159	\$0.53		01/22/2013	09/30/2014
		<b>+</b> 9	Contingency	\$790,000	\$229,777	\$18,060	\$211,717	\$257,677	\$18,060	\$0	\$239,617.05	\$0	01/22/2013	32/04/2014





#### **Complete Streets = Coordination**



- Intra-agency planning and project integration
- Envista
- Streets Capital Group
  - SFDPW
  - SFMTA
  - Planning Department
  - SFPUC
  - SFCTA

Cesar Chavez





### **Cesar Chavez Streetscape**



- Collaboration with SFMTA, Public Works, SFPUC, Planning Department & community
- Result: Improved safety, aesthetics, transit efficiency and sewer system while minimizing cost and neighborhood disruption
- **Lessons learned**: Large-scale complete streets projects necessarily have longer planning phases and a higher standard for design coordination. Caltrans coordination and funding add significantly to the project timeline.





#### **Folsom Street Bike Lane Pilot Project**



- Reduced auto travel lanes and painted bike lanes green between 4<sup>th</sup> and 11<sup>th</sup> streets
- Result: Strong community support, fast implementation, safer & more comfortable cycling
- **Lessons learned**: Great implementation model, but only in specific situations (community support, legislative timeline, project needs)<sub>12</sub>





#### **Fulton Green Wave**

- Traffic lights timed for bikes (20 mph) in coordination with complete streets improvements
- Results: Slow speeds important for safety and comfort for all users.
- Lessons learned: "Invisible" projects still impactful, quicker to deliver.







## Follow the Paving: Euclid

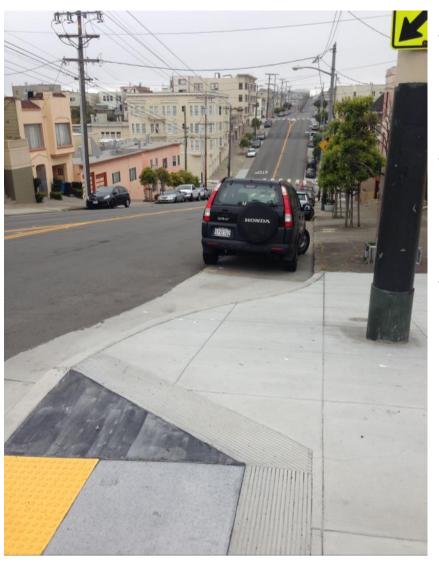


- Pedestrian upgrades between Masonic and Parker, including new curb ramps, "squaring up" corners, and upgrading crosswalk striping.
- **Results**: Tighter corner radii at several intersections to reduce crossing distances for people walking and decrease speeds of turning vehicles.
- **Lessons learned**: Improvements were a small incremental cost to the repaving and new curb ramps. They were constructed as part of the repaving contract and created a model for adding routine enhancements to paving.





### Follow the Paving: Balboa



- Repaving, road diet and bulb-outs from Park
   Presidio to Great Highway
- Result: Calmer traffic and more efficient transit operations
- Lessons learned: Great example of coordination among departments to achieve complete streets, made possible by 2011 Streetsbond.

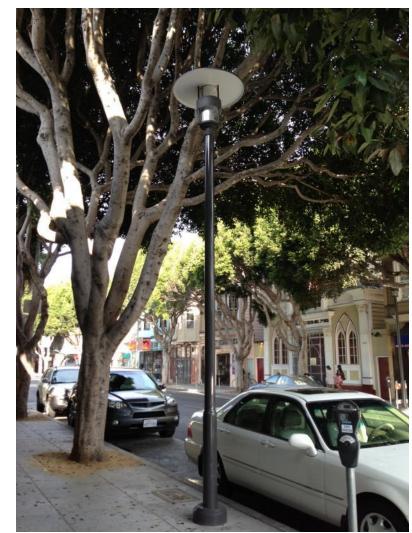




# Follow the Paving: 24th Street

- Sidewalk replacement and pedestrian-scale lighting from Folsom to Harrison
- Results: A safer, more inviting environment for people walking
- Lessons learned:

   Coordination with OEWD
   and quick design phase
   made this project
   possible.







#### **Next Steps**

- Opportunities for further coordination
  - Upcoming Vision Zero projects
- Flexibility in funding by phase for small projects
- Create continuous funding that can be used to quickly expand Follow the Paving projects, when opportunities arise





# Thank you!